# Budget & Financial Forecast



## BUDGET - 2012/13

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## **DETAILED BUDGETS - 2012/13**

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## THE BUDGET

On 1 March 2012, the Council approved a 2012/13 budget for Borough Council services of  $\pounds$ 27.9 million, which represented net spending of  $\pounds$ 28.0 million and use of reserves of  $\pounds$ 0.1 million. Spending in 2012/13 is  $\pounds$ 0.8 million higher than was budgeted in 2011/12, the difference being analysed broadly as follows:

	£ million
Inflation	0.5
Efficiency savings and increased income	4.0 Cr
Changes in Government legislation	0.6
Investment in services	2.4
Reduced income	0.9
Other (net)	0.4
Net decrease in spending	0.8

The total budget approved for 2012/13 was £28.3 million, when precepts totalling £369,921 in respect of Parish, Town and Village Councils are added to the budget for Borough Council services referred to above. The budget has produced a Band D Council Tax for 2012/13 of £252.81, no change compared to 2011/12. Summary supporting information is given on the pages that follow this introduction.

## LOCAL GOVERNMENT FINANCE SETTLEMENT (GOVERNMENT GRANT)

Government grant towards local authority expenditure has been set for 2012/13 by the Minister of State for Local Government with the approval of Parliament. "Formula Grant" is funded at national level mostly from redistributed Non-domestic Rates (£23.1 billion in 2012/13), but this is supplemented by the Exchequer (£0.5 billion in Revenue Support Grant and £4.2 billion in Police Grant). The total is distributed to authorities according to a formula based on relative needs and resources as measured by a number of indices. Further detail is given on page 17.

In their Comprehensive Spending Review the Coalition Government set out to reduce local authority grant in total, excluding schools, police and fire, by 28% in real terms over four years, as part of the public sector's contribution to removing the national deficit. When later the details of the Settlement were made known, it was found that, for all tiers of local government, grant reductions would be front-loaded, meaning that the severest cuts would occur in years one and two. Also, within the totals for each year, different classes of authority would be treated differently, with non-unitary Shire Districts like Basildon worst affected.

As a result, Basildon's total Formula Grant of £11.79 million in 2011/12, the first year of the four-year Spending Review, was 16.2% less than the recalculated comparable amount in 2010/11. Entitlement in 2012/13, the second year of the Review period, is 11.8% lower still, year-on-year, at only £10.40 million. To this has been added £0.4 million of grant in respect of the ongoing effect of last year's Council Tax Freeze, which is now consolidated into Formula Grant.

The Settlement also makes provision for special grants for specific purposes. This includes a second Council Tax Freeze Grant equivalent to 2.5% on the local level of Council Tax. This is payable to any authority in England, other than a parish council, that freezes (or reduces) the level of its Council Tax in 2012/13. For Basildon, it is worth £0.4 million but, unlike the grant to freeze last year's Council Tax, the grant for 2012/13 is payable for one year only. This means that if a catch-up increase in Council Tax is to be avoided in the future, an equivalent saving will be required in the base budget from 2013/14. Other special grant entitlement in 2012/13 relates to administration of benefits (£1.5 million), New Homes Bonus (£0.7 million) and prevention of homelessness (£0.3 million).

As regards the third and fourth year of the Review period, Formula Grant is to be replaced in April 2013 by a new system of funding for local government by which a proportion of Business Rates income will be retained locally. This is subject to enactment of the Local Government Finance Bill currently progressing through Parliament. It is too early to foresee what level of business rates will be retained by the Borough under this scheme, so at this stage, the Council have assumed further cash reductions of 5.0% (£0.5 million) in its forward forecast for 2013/14, 3.0% (£0.3 million) in 2014/15 and 2.0% (£0.2 million) in 2015/16 at this stage.

## FORECAST SPENDING, THE USE OF RESERVES & FUTURE COUNCIL TAX LEVELS

The Council's budget is prepared on the basis of a detailed budget year plus a three-year forward financial forecast to facilitate longer term financial planning. The forecast makes allowance for known or anticipated changes in legislation and other government demands as well as local service plans and provision for changes in pay, prices and interest rates.

Local government finance continues to experience unprecedented external pressures and uncertainties as a result of the national economic climate and the consequential pressure on public sector spending. The identification and management of risk are key factors in determining both the robustness of the Council's budget and the level of reserves required to maintain sufficient financial capacity to deliver services during the forecast period.

It is clear from a local perspective that the effects of economic pressures will continue to impact on demand led services and both the Council's income and expenditure projections. It has been important therefore to strike a balance between delivering efficiencies whilst continuing to provide quality services to our community particularly in these difficult times.

Mindful of the range of uncertainties that may have financial consequences for the Council in the coming years as well as the ongoing reductions in government grant funding and restrictions on increasing Council Tax levels, the Council will need to balance the general fund budget through increased efficiencies. The budget for 2012/13 includes a target of £2.9 million rising to £6.2 million in 2015/16.

As part of the Council's Financial Strategy, the Council budgeted for unallocated general reserves of £2.2 million over the forecast period to 2015/16. The Council also set aside (or 'earmarked') a range of General Fund reserves to meet specific items of expenditure. These include a 'Contingency Reserve', which was set up to help meet any exceptional unforeseen expenses in the uncertain financial climate and in recognition of key risks facing the Council. In addition there are a number of earmarked reserves set aside to meet specific items of potential expenditure including the Insurance Pool, the Major Asset Refurbishment reserve and investment into the Invest to Save reserve.

Taking all earmarked reserves together with the unallocated general reserve, a total of £11.5 million has been assumed in General Fund reserves at 31 March 2013. A full summary of

revenue reserves, including those for the Housing Revenue Account, is set out on pages 11-12.

On the basis of these projections of spending and reserves, and of the estimated government grant as described above, the forward forecast projects Council Tax increases of 3.5% from 2013/14 through to 2015/16. This reflects the current government threshold for Council Tax capping referendum and are indicative maximum increases. Further details are given on page 10.

## HOUSING REVENUE ACCOUNT (HRA)

The budget for 2012/13 and forward forecast to 2015/16 covers a period of significant change in the financing of the HRA. On 1 April 2012 the current subsidy system will be abolished and be replaced by a self financing system. There is a cost attached to this change because the Council will have to pay £52 million to the Government on 28 March 2012 in order to buy itself out of the subsidy system. This will take this Council's housing-related debt to in excess of £220 million. Nevertheless the self financing settlement does mean, based on current assumptions, that the investment necessary to meet the decent homes standard can be made and that the stock can be maintained at this level over a 30 year period. Moreover once the asset management costs have been fully funded it is possible to repay the debt by the year 2042.

In 2002 the Government adopted a policy of rent restructuring which aimed to harmonise rents in the Social Housing Sector (Local Councils and Housing Associations) over a period of ten years. The Government has subsequently extended and changed the convergence date. There is very little room for flexibility in rent setting and the Council resolved to set rents according to the revised timetable of rent convergence in 2015/16. This results in an average increase in rent of 7.00% with an average weekly rent of £79.64 for 2012/13.

On 4 July 2011 the management of the Council's landlord service function was brought back in house when the contract with the arms length management organisation, St Georges Community Housing, was terminated. This has lead to HRA savings, by the removal of duplicated costs, in excess of £500,000 per annum.

The Council was successful in bidding for decent homes backlog funding and in February 2011 the Homes and Communities Agency announced an allocation of £67 million over the four years from 2011/12. The last two years funding is indicative and yet to be confirmed. Taking this funding with the major repairs allowance and revenue contributions means that the total investment in the Council's housing stock over the four year forecast period will be £116 million.

As part of the 2012/13 budget, the Section 151 Officer recommended that the Council maintains a level of general reserves of at least £4 million (including a bad debt provision of  $\pounds 0.75$  million) in the HRA at the end of each financial year. The Council has a statutory duty to ensure that, on the best assumptions and estimates available, implementation of the budget will not result in a debit balance in the current budget year. In addition, the Section 151 Officer has to consider the longer term sustainability of the HRA over the next 30 years. Based on the current assumptions, the balance on the HRA reserve is estimated to be £4.0 million at 31 March 2016. The budget includes efficiencies of £250,000 in 2012/13 and £200,000 a year thereafter. Any balance over £4 million on the HRA will be transferred to an earmarked reserve for use for investment in the housing stock. This reserve is forecast to have a balance of £1 million by the end of 2015/16.

## CAPITAL

The spending planned for the four years 2012/13 to 2015/16 totals approximately £122 million of which £116 million relates to the HRA and £6 million to General Fund activities. The programme for 2012/13 totals £34.6 million, made up of £31.0 million for Housing Revenue Account and £3.6 million for General Fund.

The main General Fund projects include grants and loans for private sector housing including bringing empty properties back into use ( $\pounds$ 1.6 million) and an affordable housing investment programme totalling  $\pounds$ 1.6 million.

### TREASURY MANAGEMENT

The abolition of the housing subsidy system and the implementation of self financing will have a major impact on the treasury management arrangements of the Council. Under the subsidy system interest costs were met by an allowance in the subsidy calculation and, therefore, adverse movements in rates were funded. This will no longer be the case and the Council will bear all interest risk on its borrowings. Moreover the Council's debt will be managed as two pools, one for the General Fund and one for the HRA, and this brings risks and opportunities. The total forecast borrowing for the Council at 31 March 2013 is £224 million and annual interest costs are estimated as £12.5 million.

### PARISH, TOWN AND VILLAGE COUNCILS

There are eight Parish, Town and Village Councils within the Basildon Borough. They operate independently and Basildon Borough Council and the other principal Essex authorities have no influence over their activities or spending. They carry out a number of functions in their particular areas and the cost falls on the Council Tax payers resident in those areas. The total of the Parish, Town and Village precepts for 2012/13 amounts to £369,921. Each precept is divided by the tax base for the particular area to produce a Council Tax level for that area. Parish, Town and Village Council Tax levels for 2012/13 range from £11.88 to £29.34 at Band D.

The relevant Parish, Town or Village precept is added to the Council Tax amounts for Basildon Borough, Essex County, Essex Police and Essex Fire to produce a combined overall Council Tax in that part of the Borough. A full schedule of these precepts and Council Tax amounts is given on page 9.

## THE COUNCIL TAX

The following information summarises the make up of the Council Tax for 2012/13:

- The 2012/13 basic amount of Council Tax for Basildon Borough Council at Band D is £252.81, no change compared to 2011/12. This represents about 16% of the total Council Tax bill (ignoring amounts for Town and Parish Councils).
- Essex County Council's precept at Band D is £1,086.75, no increase from 2011/12. This amounts to 71% of the total bill.
- Essex Police Authority's precept at Band D is £136.71, a 3.47% increase from 2011/12. This amounts to 9% of the total bill.
- Essex Fire Authority's precept at Band D is £66.42, no increase from 2011/12. This amounts to 4% of the total bill.
- The total basic amount of Council Tax is £1,542.69 at Band D, which is £4.59 (0.30%) above the overall 2011/12 level, again before allowing for Parish, Town and Village Council precepts.
- In the Parish, Town and Village Council areas of the Borough, the combined Basildon and Council Tax levels at Band D range from £264.69 to £282.15.

## **COUNCIL TAX & NON-DOMESTIC RATES 2012/13**

### COUNCIL TAX LEVEL

	201	1/12	201	2/13
	Collection	Council Tax	Collection	Council Tax
	Fund	Band D	Fund	Band D
	Requirement	Equivalent	Requirement	Equivalent
	£'000	£	£'000	£
Basildon Borough Council	16,155	252.81	16,155	252.81
Essex County Council	69,443	1,086.75	69,443	1,086.75
Essex Police Authority	8,442	132.12	8,736	136.71
Essex Fire Authority	4,244	66.42	4,244	66.42
Basic Amount of Council Tax	98,284	1,538.10	98,578	1,542.69
(excluding Parish/Town/Village precepts)				
Town and Parish Precepts	359	5.62	370	5.79
Total funded from Council Tax	98,643	1,543.72	98,948	1,548.48

### **COUNCIL TAX BASE**

Number of Band D equivalent properties for 2012/13	63.900	
(after allowing for a 99.25% collection rate - see page 16)	03,500	

### **BASIC AMOUNTS OF COUNCIL TAX FOR 2012/13**

Tax Band	Basildon Borough Council	Essex County Council	Essex Police Authority	Essex Fire Authority	Total
	£	£	£	£	£
A B C D E F G H	168.54 196.63 224.72 252.81 308.99 365.17 421.35 505.62	724.50 845.25 966.00 1,086.75 1,328.25 1,569.75 1,811.25 2,173.50	91.14 106.33 121.52 136.71 167.09 197.47 227.85 273.42	44.28 51.66 59.04 66.42 81.18 95.94 110.70 132.84	1,028.46 1,199.87 1,371.28 1,542.69 1,885.51 2,228.33 2,571.15 3,085.38

The table above excludes Parish, Town and Village Council Tax amounts. A full schedule of these precepts and tax amounts are given on page 9.

### NATIONAL NON-DOMESTIC RATES

		2011/12	2012/13
Rate Poundage -	Small Businesses Other	43.3p 42.6p	45.8p 45.0p
Number of Properties	Number of Properties at 31 December		4,620
Rateable Value		£191m	£192m

## PARISH, TOWN & VILLAGE COUNCIL PRECEPTS AND TAX AMOUNTS 2012/13

Town/ Total Parish/ Precept		Tax Base for Area	Council Tax Band							
Village		Band D	Α	В	С	D	E	F	G	Η
<b>5</b> -	£	equivalent	£	£	£	£	£	£	£	£
Billericay Town	246,134	12,431	13.20	15.40	17.60	19.80	24.20	28.60	33.00	39.60
Bowers Gifford & North Benfleet	12,873	769	11.16	13.02	14.88	16.74	20.46	24.18	27.90	33.48
Great Burstead & South Green	29,700	2,500	7.92	9.24	10.56	11.88	14.52	17.16	19.80	23.76
Little Burstead	5,500	196	18.72	21.84	24.96	28.08	34.32	40.56	46.80	56.16
Noak Bridge	31,586	1,127	18.66	21.77	24.88	27.99	34.21	40.43	46.65	55.98
Ramsden Bellhouse	12,616	430	19.56	22.82	26.08	29.34	35.86	42.38	48.90	58.68
Ramsden Crays	10,034	536	12.48	14.56	16.64	18.72	22.88	27.04	31.20	37.44
Shotgate	21,478	1,297	11.04	12.88	14.72	16.56	20.24	23.92	27.60	33.12

### PARISH, TOWN & VILLAGE COUNCIL PRECEPTS AND SPECIFIC TAX AMOUNTS

### TOTAL COUNCIL TAX FOR PARISH, TOWN & VILLAGE COUNCIL AREAS

Town (Deniel A/III.en	Total Number of		Council Tax Band						
Town/Parish/Village	Properties in the Area	A £	B £	C £	D £	E £	F £	G £	H £
Billericay Town	11,903	1,041.66	1,215.27	1,388.88	1,562.49	1,909.71	2,256.93	2,604.15	3,124.98
Bowers Gifford & North Benfleet	765	1,039.62	1,212.89	1,386.16	1,388.02	1,905.97	2,252.51	2,599.05	3,118.86
Great Burstead & South Green	2,616	1,036.38	1,209.11	1,381.84	1,383.16	1,900.03	2,245.49	2,590.95	3,109.14
Little Burstead	152	1,047.18	1,221.71	1,396.24	1,399.36	1,919.83	2,268.89	2,617.95	3,141.54
Noak Bridge	1,269	1,047.12	1,221.64	1,396.16	1,570.68	1,919.72	2,268.76	2,617.80	3,141.36
Ramsden Bellhouse	289	1,048.02	1,222.69	1,397.36	1,572.03	1,921.37	2,270.71	2,620.05	3,144.06
Ramsden Crays	548	1,040.94	1,214.43	1,387.92	1,561.41	1,908.39	2,255.37	2,602.35	3,122.82
Shotgate	1,374	1,039.50	1,212.75	1,386.00	1,559.25	1,905.75	2,252.25	2,598.75	3,118.50

## BUDGET SUMMARY - BOROUGH COUNCIL SERVICES

	Actual	Original Budget		Estim	ates	
	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
	£'000	£'000	£'000	£'000	£'000	£'000
Community	3,517	1,970	1,927	1,964	2,005	2,055
Development & Regulation	535	518	2,955	1,809	2,285	2,478
Environment	7,906	7,844	6,806	6,812	6,989	7,921
Housing	2,330	2,363	2,860	2,313	2,368	2,436
Leisure	7,465	6,014	6,633	6,348	6,473	6,589
Regeneration & Partnerships	708	965	989	1,064	1,102	1,131
Corporate & Central	3,839	7,349	5,661	5,373	4,494	3,831
Management and Administration	-	-	-	-	-	-
Contingency	-	200	200	400	600	800
General Fund Expenditure on Services	26,300	27,223	28,031	26,083	26,316	27,241
Housing Revenue Account	-	(647)	664	(616)	9	182
TOTAL EXPENDITURE ON SERVICES	26,300	26,576	28,695	25,467	26,325	27,423
Transfers to/(from) Reserves:						
- General Fund Activities	2,897	-	-	-	-	-
- General Fund Earmarked Reserves	2,691	780	(98)	892	1,017	173
- Housing Revenue Account Balances		647	(664)	616	(9)	(182)
BOROUGH COUNCIL NET EXPENDITURE	31,888	28,003	27,933	26,975	27,333	27,414
Revenue Support Grant (RSG)	(2,163)	(2,784)	(205)	]	]	]
National Non-Domestic Rates (NNDR)	(13,868)	(9,006)	(10,190)	> (9,875)		> (9,356)
Council Tax Freeze Grant 2011/12	-	-	(405)	(405)	(405)	(405)
Council Tax Freeze Grant 2012/13	-	-	(404)	-	-	-
New Homes Bonus	-	-	(719)	-	-	-
Net deficit/surplus on Collection Fund	186	(33)	145	75	75	75
COUNCIL TAX REQUIREMENT	16,043	16,180	16,155	16,770	17,440	17,728
Number of Band D dwellings	63,300	64,000	63,900	64,100	64,400	64,700
AVERAGE COUNCIL TAX AT BAND D						
Basildon Borough only	£253.44	£252.81	£252.81	£261.63	£270.81	£280.26
Budgeted/Forecast Council Tax increase/decrease	+ 0.90%	- 0.25%	0.00%	+ 3.50%	+ 3.50%	+ 3.50%

## **RESERVES & BALANCES**

		Estimated balance	Net Contributions	Estimated balance
		b/fwd 1 April	to/(from) Reserves	c/fwd 31 March
		£'000	£'000	£'000
(i)	2011/12 FORECAST OUTTURN			
	General Fund Activities	8,982	(6,782)	2,200
	Contingency Reserve	8,136	(3,232)	4,904
	Insurance Pool Reserve	2,624	244	2,868
	Other Earmarked:			
	Invest to Save	-	93	93
	Employment Rationalisation	-	300	300
	Major Asset Refurbishment	531	295	826
	IT Initiatives	144	(101)	43
	Commuted Sums	85	-	85
	Treasury Management	-	250	250
	Total General Fund Reserves	20,502	(8,933)	11,569
	Housing Revenue Account Reserves:	- ,	(-,,	,
	General	4,203	385	4,588
	Earmarked	592	158	750
	Total Reserves	25,297	(8,390)	16,907
(ii)	2012/13 ESTIMATE		(0,000)	
(,	General Fund Activities	2,200	-	2,200
	Contingency Reserve	4,904	(1,385)	3,519
	Insurance Pool Reserve	2,868	72	2,940
	Other Earmarked:	_,		_,
	Invest to Save	93	930	1,023
	Employment Rationalisation	300	-	300
	Major Asset Refurbishment	826	(135)	691
	IT Initiatives	43	420	463
	Commuted Sums	85		85
	Treasury Management	250	_	250
	Total General Fund Reserves	11,569	(98)	11,471
	Housing Revenue Account Reserves:	11,000	(38)	11,471
	General	4,588	(1,338)	3,250
	Earmarked	750	674	1,424
	Total Reserves	16,907	(762)	16,145
(iii)	2013/14 ESTIMATE	10,907	(102)	10,140
()	General Fund Activities	2,200	_	2,200
	Contingency Reserve	3,519	825	4,344
	Insurance Pool Reserve	2,940	92	3,032
	Other Earmarked:	2,940	52	3,032
	Invest to Save	1,023		1,023
	Employment Rationalisation	300	-	300
		691	(45)	646
	Major Asset Refurbishment IT Initiatives	463	(45) 20	483
	Commuted Sums		20	
		85	-	85
	Treasury Management	250	-	250
	Total General Fund Reserves	11,471	892	12,363
	Housing Revenue Account Reserves:	0.055		
	General	3,250	-	3,250
	Earmarked	1,424	616	2,040
	Total Reserves	16,145	1,508	17,653

## **RESERVES & BALANCES**

		Estimated balance b/fwd 1 April £'000	Net Contributions to/(from) Reserves £'000	Estimated balance c/fwd 31 March £'000
(iv)	2014/15 ESTIMATE			
. ,	General Fund Activities	2,200	-	2,200
	Contingency Reserve	4,344	830	5,174
	Insurance Pool Reserve	3,032	142	3,174
	Other Earmarked:			
	Invest to Save	1,023	-	1,023
	Employment Rationalisation	300	-	300
	Major Asset Refurbishment	646	25	671
	IT Initiatives	483	20	503
	Commuted Sums	85	-	85
	Treasury Management	250	-	250
	Total General Fund Reserves	12,363	1,017	13,380
	Housing Revenue Account Reserves:			
	General	3,250	-	3,250
	Earmarked	2,040	(9)	2,031
	Total Reserves	17,653	1,008	18,661
(v)	2015/16 ESTIMATE			
	General Fund Activities	2,200	-	2,200
	Contingency Reserve	5,174	-	5,174
	Insurance Pool Reserve	3,174	153	3,327
	Other Earmarked:			
	Invest to Save	1,023	-	1,023
	Employment Rationalisation	300	-	300
	Major Asset Refurbishment	671	-	671
	IT Initiatives	503	20	523
	Commuted Sums	85	-	85
	Treasury Management	250	-	250
	Total General Fund Reserves	13,380	173	13,553
	Housing Revenue Account Reserves:			
	General	3,250	-	3,250
	Earmarked	2,031	(182)	1,849
	Total Reserves	18,661	(9)	18,652

## **GROSS & NET EXPENDITURE ANALYSIS**

### **EXPENDITURE & INCOME ANALYSIS**

	Gross Expenditure	Gross Income	Estimate 2012/13
	£'000	£'000	£'000
Community Development & Regulation Environment Housing Leisure Regeneration & Partnerships	2,970 94,409 11,577 4,846 8,316 1,343 6,858	(1,043) (91,454) (4,771) (1,986) (1,683) (354) (1,107)	1,927 2,955 6,806 2,860 6,633 989 5 664
Corporate & Central Contingency	200	(1,197)	5,661 200
General Fund Expenditure on Services Housing Revenue Account	130,519 52,567	(102,488) (51,903)	28,031 664
TOTAL EXPENDITURE ON SERVICES	183,086	(154,391)	28,695
Net Transfers from Reserves Town and Parish Precepts	(762) 370	-	(762) 370
BOROUGH COUNCIL NET EXPENDITURE	182,694	(154,391)	28,303

### ANALYSIS OF GENERAL FUND SERVICES BY MAIN SERVICE

	Gross Expenditure	Gross Income	Estimate 2012/13
	£'000	£'000	£'000
Leisure & Recreation Refuse Collection Environmental Health Planning	8,316 6,711 3,231 1,409	(1,683) (3,992) (396) (565)	6,633 2,719 2,835 844
Planning Enforcement Community & Welfare Housing Cost of Collection & Benefits Other Development & Regulation Regeneration & Partnerships Other Services Contingency Provision	1,409 1,906 2,970 4,720 88,928 2,166 1,343 8,619 200	(565) - (1,043) (1,986) (87,777) (3,112) (354) (1,580) -	544 1,906 1,927 2,734 1,151 (946) 989 7,039 200
GENERAL FUND SERVICES	130,519	(102,488)	28,031

## SUBJECTIVE ANALYSIS OF EXPENDITURE & INCOME

			2012/13	Estimate		
		al Fund	Housing Acco	ount	То	
	£'000	£'000	£'000	£'000	£'000	£'000
GROSS EXPENDITURE						
Service Costs Employees Other Running Costs	23,577 21,298	44,875	6,247 19,067	25,314	29,824 40,365	70,189
Capital Charges		678		27,253		27,931
Benefit Schemes: Council Tax Benefit Housing Benefit	17,048 67,918	84,966	-	-	17,048 67,918	84,966
TOTAL EXPENDITURE		130,519		52,567		183,086
LESS : INCOME						
Government Grants: Council Tax Benefit Housing Benefit Other Items	(17,104) (68,335) (2,595)	(88,034)		-	(17,104) (68,335) (2,595)	(88,034)
Locally Raised Revenue: Housing Rents Interest Receipts Fees, Charges and Other Income Transfer re: Rent Rebates	- (15) (14,135) (304)	(14,454)	(48,173) - (4,034) 304	(51,903)	(48,173) (15) (18,169) -	(66,357)
TOTAL INCOME		(102,488)		(51,903)		(154,391)
TOTAL EXPENDITURE ON SERVICES		28,031		664		28,695
TOWN/PARISH COUNCIL PRECEPTS		370		-		370
TRANSFER TO/FROM RESERVES: General Fund Activities General Fund Earmarked HRA Reserve HRA Earmarked		(98) -		- - (1,338) 674		- (98) (1,338) 674
BOROUGH COUNCIL NET EXPENDITURE		28,303				28,303

## **COLLECTION FUND ESTIMATES**

### **COUNCIL TAX - IN YEAR**

	2010/11	201	1/12	2012/13
	Actual	Original	Projected	Estimate
	£'000	£'000	£'000	£'000
<b>Expenditure</b> Essex County Council Precept Essex Police Authority Precept Essex Fire Authority Precept Basildon Borough, Town & Parish Council Precepts	68,791 8,363 4,204 16,404	69,552 8,456 4,251 16,539	69,552 8,456 4,251 16,539	69,443 8,736 4,244 16,525
<b>Income</b> Council Tax	97,762 (97,643)	98,798 (98,798)	98,798 (98,333)	98,948 (98,948)
Estimated/Actual In Year Deficit	119	-	465	-

### **MOVEMENT ON COUNCIL TAX BALANCES - CUMULATIVE**

	2010/11	201	1/12	2012/13
	Actual	Original	Projected	Estimate
	£'000	£'000	£'000	£'000
Deficit/(surplus) brought forward Less prior year adjustment	1,193	(195)	207	867
Essex County Council	(778)	137	137	(610)
Essex Police Authority	(94)	17	17	(74)
Essex Fire Authority	(47)	8	8	(38)
Basildon Borough Council	(186)	33	33	(145)
Balance remaining to be recovered Estimated/Actual Deficit for year	88 119	-	402 465	:
Deficit carried forward	207	-	867	-

### NATIONAL NON-DOMESTIC RATES (NNDR)

	2010/11	201	1/12	2012/13
	Actual	Original	Projected	Estimate
	£'000	£'000	£'000	£'000
Contribution to NNDR Pool Allowance for Cost of Collection	70,947 240	74,511 238	74,511 238	75,942 241
Estimated Expenditure Estimated NNDR Income from Ratepayers	71,187 (71,187)	74,749 (74,749)	74,749 (74,749)	76,183 (76,183)
Surplus carried forward	-	-	-	-

## COUNCIL TAX BASE 2012/13

### COUNCIL TAX BASE CALCULATION

Tax Band	Valu	Value Range		Properties	in Band	Number of Property	Net Amount	Proportion	Relevant Amount of Band D
				No.	%	Discounts			Properties
А	Disabled			7	-	-	7	5/9	4
А	Up to		£40,000	8,793	11.8	1,624	7,169	6/9	4,779
В	£40,001	-	£52,000	15,248	20.4	1,795	13,453	7/9	10,463
С	£52,001	-	£68,000	23,339	31.2	2,295	21,044	8/9	18,706
D	£68,001	-	£88,000	13,847	18.5	951	12,896	9/9	12,896
E	£88,001	-	£120,000	7,077	9.5	424	6,653	11/9	8,131
F	£120,001	-	£160,000	4,433	5.9	182	4,251	13/9	6,140
G	£160,001	-	£320,000	1,870	2.5	72	1,798	15/9	2,997
Н	£320,000	+		148	0.2	15	133	18/9	266
			TOTAL	74,762	100.0	7,358	67,404		64,383
			_					%	
				Less : Allowance for irrecoverables				0.75	(483)
	Overall Collection Rate						99.25	63,900	

A breakdown of the number of property discounts and exemptions is set out below.

	Number of Properties	Relevant Discount (%)	Number of Property Discounts
<ul> <li>The Council Tax base property discounts of 7,358 are as follows:-</li> <li>(a) No discount or exemption</li> <li>(b) Exempt from Council Tax</li> <li>(c) Single Adult discount</li> <li>(d) Disregard - all but one resident</li> <li>(e) Disregard - all residents</li> <li>(f) Second homes</li> </ul>	49,296 1,356 23,307 468 69 266	- 100 25 25 50 10	- 1,356 5,824 117 34 27
	74,762	-	7,358

### FORMULA GRANT DISTRIBUTION SYSTEM

The Formula Grant Distribution System is used by the Government to determine each individual local authority's share of total available grant for general purposes. This is in addition to special grants given for specific purposes. The formula grant system is based on relative needs and resources as measured by a number of indices.

Grant is split into four elements as described below:

- (i) Relative Needs Amount an amount calculated with reference to local circumstances and differences in needs between local authorities.
- (ii) Relative Resource Amount a deduction from an authority's grant allocation to reflect its ability to raise income from Council Tax, relative to other authorities.
- (iii) Central Allocation an amount allocated on a per capita basis.
- (iv) Damping or Scaling Factor an amount added to or deducted from the sum of (i) to (iii), being the authority's entitlement under the formula, either to protect the authority from an excessive reduction in grant compared to the previous year or, where the grant reduction is deemed not to be excessive, to contribute to the cost of protecting other authorities.

The table below shows the grant receivable from the Government and a breakdown of the amounts in each of the four elements.

	2011/12 £'000	2012/13 £'000
Allocated Grant		
Revenue Support Grant (RSG)	2,784	205
Redistributed Business Rates (NNDR)	9,006	10,595
Total Grant	11,790	10,800
Breakdown of Formula Grant		
Relative Needs Amount	6,297	5,661
Relative Resources Amount	(2,343)	(2,318)
Central Allocation	8,889	8,060
Grant entitlement according to formula	12,843	11,403
Damping, contribution to other Shire District authorities	(1,053)	(1,008)
Council Tax Freeze Grant (related to 2011/12 tax levels)	-	405
Net Grant	11,790	10,800

The grant settlements for 2011/12 and 2012/13 reflect the first two years of the Coalition Government's four-year Comprehensive Spending Review, published in October 2010. The only difference in 2012/13 between the grant forecast in February 2011 and the actual sums now approved (above) is the consolidation of the 2011/12 Council Tax Freeze Grant into the base for Formula Grant in future years, to be met from redistributed Business Rates.

Subject to enactment of the Local Government Finance Bill currently progressing through Parliament, Formula Grant will be replaced in April 2013 by a new system of funding for local government by which a proportion of Business Rates income will be retained locally. It is too early to foresee how this will affect the level of resources available to the Borough in the third and fourth years of the Spending Review period or beyond.

## **GENERAL STATISTICS**

	Estimate 2011/12	Estimate 2012/13
<b>Area</b> Basildon Borough	42.5 sq miles (11,000 hectares)	42.5 sq miles (11,000 hectares)
<b>Population</b> Estimate from Office for National Statistics (ONS) (as at date shown)	174,100 (June 2009)	175,200 (June 2010)
<b>Council Tax</b> Total Number of Properties (as at date shown)	74,271 (13 September 2010)	74,614 (12 September 2011)
Taxable Base	64,000	63,900
Number of Employees Budgeted Posts - Full-Time Equivalent * (including an allowance for temporary and casual staff)	836	1,014
Number of Council Houses Estimate at 1st April	11,250	11,200
Debt	£m	£m
Average Outstanding Debt Traditional Loans Finance Leases Investments Net Debt	152.2 1.7 (2.5) 151.4	200.1 3.4 (2.5) 201.0

## BUDGET 2012/13 AND THREE YEAR FORWARD FINANCIAL FORECAST TO 2015/16

## COMMUNITY

## COMMUNITY

### SUMMARY

Item	Actual	Original Budget	Estimates		nates	S	
item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Community Facilities	905	982	918	938	962	989	
2. Community Centres & Halls	445	279	343	351	358	369	
3. Community & Youth Engagement	2,365	849	806	815	825	837	
4. Careline	(198)	(140)	(140)	(140)	(140)	(140)	
TOTAL NET COST	3,517	1,970	1,927	1,964	2,005	2,055	

### **COMMUNITY FACILITIES**

This budget relates to:

Five Aged Persons (AP) Centres at George Hurd Centre, Billericay Day Centre, Priority Club - Wickford, Pitsea Day Centre and Laindon Day Centre. These centres provide the opportunity for local residents aged 55+ to participate in daily activities and clubs.
The Welfare Catering service which provides good value-for-money meals and snacks to the elderly at day centres and luncheon clubs within the centres.

- Management and running costs of The Place (formerly Pitsea Leisure Centre).

Item	Actual	Original Budget			nates		Notes
	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2015/16 £'000	Notes
1. Employees	617	649	640	656	673	693	
2. Premises	249	272	218	218	219	219	
3. Transport	4	8	4	4	6	6	
4. Supplies and Services	135	150	150	150	152	153	
<ol> <li>Management and Administration         <ul> <li>(a) Operational Administration Costs</li> <li>(b) Support Costs</li> </ul> </li> <li>Capital Charges</li> </ol>	31 155 55	34 154 55	65 134 55	67 138 55	68 141 55	71 145 55	
7. Recharges from other services	32	31	31	31	31	31	A
Less:	1,278	1,353	1,297	1,319	1,345	1,373	
8. Income	(317)	(315)	(323)	(325)	(327)	(328)	
9. Recharges to other services	(56)	(56)	(56)	(56)	(56)	(56)	в
TOTAL NET COST	905	982	918	938	962	989	

Notes:

A Item 7 reflects recharges from Community Centres & Halls and recharges between Community Facilities Services in respect of joint use of facilities.

B Item 9 reflects recharges to Community & Youth Engagement in respect of appropriate Voluntary Group arrangements and recharges between Community Facilities Services in respect of joint use of facilities.

Service Statistics	Original	Estimate
	2011/12	2012/13
Employees		
Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	30.1	29.1
Charge for meal to AP's	April 2011	April 2012
Dish of the Day	£3.20	£3.20
Specials	£3.30	£3.30
Sweets	£1.00	£1.00
Estimated no. of meals and sweets served per week (exclusive of sna	cks and sundri	es)
George Hurd Centre	269	
Laindon Day Centre	213	
Pitsea Day Centre	129	
Wickford - Priority Club	23	

23	
634	

### COMMUNITY

### **COMMUNITY CENTRES & HALLS**

This budget relates to Community Centres & Halls as detailed in the service statistics below.

Item	Actual	Original Budget					Notes
Rein	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2015/16 £'000	Notes
	2 000	2000	2 000	2000	2000	£ 000	
1. Employees	124	123	130	133	136	140	
2. Premises	228	89	87	89	90	92	
3. Transport	9	9	9	9	9	10	
4. Supplies and Services	17	11	32	32	33	33	
5. Management and Administration							
(a) Operational Administration Costs	13	15	45	46	48	49	
(b) Support Costs	120	101	115	118	121	125	
6. Capital Charges	70	70	69	69	69	69	
7. Recharges from other services	3	4	3	3	3	3	A
	584	422	490	499	509	521	
Less:							
8. Income	(133)	(141)	(145)	(146)	(149)	(150)	
9. Recharges to other services	(6)	(2)	(2)	(2)	(2)	(2)	в
TOTAL NET COST	445	279	343	351	358	369	

Notes:

A Item 7 reflects recharges for services provided by the Grounds Maintenance and Refuse services.

B Item 9 reflects recharges to Laindon AP Centre and Welfare Catering for the joint use of facilities.

Service Statistics			Original	Estimate		
			2011/12	2012/13		
Employees						
Full-Time Equivalent (inclu agency staff)	ding an allowance for temporary,	casual and	5.3	5.7		
Halls for Hire		Miscellaneou	s Properties			
Crown	Luncies	Basildon Com	munity Resou	rce Centre	King Edward	Swan Mead
Frypa	Markhams Chase	Highcliffe			Langham	Table House
Gordon	Nevendon Road	Highcliffe (Rai	nbow) Playcer	ntre	Parkside, Pitsea	Valerie Lodge
Laindon	Vange North	ITEC			Quilters School	
Kingswood Pre School	C C					

Barnet	Glenmere	Lee Chapel North	Pitsea Mount	Vange Scout Hut
Barnhall	Great Berry	Lee Chapel South	Steepleview	West Billericay
Barstable	Kingswood	Noak Bridge	Trenham	Wickford
Bluehouse	Laindon	Northlands Park	Triangle	
Chalvedon	Laindon West	Park Lodge	The Wick	

### COMMUNITY & YOUTH ENGAGEMENT

The Community & Youth Engagement service works in partnership with other Council departments, statutory agencies, residents, voluntary and community groups to ensure that progress is made towards meeting the aims of the Council's Strategic Improvement Plan.

Organisations currently receiving core funding include: Citizens Advice Bureau (CAB), IMPACT (Welfare Rights Service), Basildon District Volunteer Careers (BDVC), Basildon, Billericay & Wickford Council for Voluntary Service (BBWCVS) and Disability, Information & Advice Line (DIAL). The Council also has a tripartite agreement with the Basildon, Billericay and Wickford Twinning Association and Sport Twin.

This estimate also reflects support/grants provided in the Borough for pre-school children and their parents, community development, community participation and involvement, youth engagement and voluntary and community sector development.

All residents aged 60 years or over and disabled residents are entitled to a statutory free bus pass for travel anywhere in England. The provision of this entitlement was transferred to Essex County Council in 2011/12.

	Actual Original Budget		Estimates				
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	272	259	265	271	278	287	
2. Transport	31	38	32	32	32	32	А
<ol> <li>Supplies and Services         <ul> <li>(a) Grants to Organisations - Core Funding</li> <li>(b) Community Transport</li> <li>(c) Grants to Organisations - Project Funding</li> <li>(d) Grants to AP Centres</li> <li>(e) International Exchange</li> <li>(f) Pre-Schools</li> <li>(g) Concessionary Fares</li> <li>(h) Other</li> </ul> </li> <li>4. Management and Administration         <ul> <li>(a) Direct Service Overheads</li> <li>(b) Operational Administration Costs</li> <li>(c) Support Costs</li> </ul> </li> </ol>	248 221 20 9 6 3 2,092 44 23 45 74	248 100 31 12 6 4 5 36 15 28 47	248 100 20 6 2 3 20 10 33 41	248 100 20 6 2 - 23 10 34 43	248 100 20 6 6 2 - 23 11 35 44	248 100 20 6 6 2 - 24 11 36 45	B B B B C B
5. Recharges from other services	63	62	62	62	62	62	D
Less:	3,151	891	848	857	867	879	
6. Income	(294)	(37)	(37)	(37)	(37)	(37)	А
7. Concessionary Fares Grant	(487)	-	-	-	-	-	С
9. Recharges to Housing Revenue Account	(5)	(5)	(5)	(5)	(5)	(5)	
TOTAL NET COST	2,365	849	806	815	825	837	

Notes:

A Items 2 and 6 include the provision of senior citizens' railcards.

B For item 3, the forward forecast assumes the same distribution of grants with an inflationary allowance for item 3(h).

C Items 3(g) and 7 reflect the responsibility of the Concessionary Fares service transferred to Essex County Council from 2011/12.

D Item 5 reflects recharges from Community Facilities and Office Accommodation in respect of the appropriate voluntary group arrangements.

Service Statistics	<b>Original</b> 2011/12	Estimate 2012/13
Employees		
Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	9.4	9.2

### COMMUNITY

### CARELINE

Careline is an emergency home alarm service that allows people to live independently while having access to help in the event of an emergency. It also covers out of hours emergencies for Basildon and other Local Authorities.

During 2011/12 the Careline service was brought back in-house under Basildon Council's management as part of the return of St Georges Community Housing Ltd.

ltem	Actual	Original Budget					Notes
Rein	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	-	-	680	697	714	735	
2. Transport	-	-	42	42	42	42	
3. Supplies and Services	336	334	69	70	70	72	
<ul><li>4. Management and Administration</li><li>(a) Operational Administration Costs</li></ul>	-	-	122	125	129	132	
5. Recharges from Housing Revenue Account	-	-	35	36	37	37	
Less:	336	334	948	970	992	1,018	
6. Income	(534)	(474)	(538)	(559)	(579)	(603)	
7. Recharges to Housing Revenue Account	-	-	(550)	(551)	(553)	(555)	
TOTAL NET SURPLUS	(198)	(140)	(140)	(140)	(140)	(140)	

Service Statistics	Original 2011/12	Estimate 2012/13
Employees		
Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	-	33.3
Number of households with Hard Wired facility		
Housing Revenue Account - Sheltered and Grouped Schemes	2,000	1,000
Housing Associations	500	900
Industrial Dwellings plus Community Halls	-	105
Other Schemes - Braintree Care call	2,500	2,600
Individual households		
Careline - Basildon	2,100	2,200
Careline - Rochford and Castle Point	1,000	1200
Sheltered	-	750
Careline Charges for Individual households per week	£3.66	£3.75

## BUDGET 2012/13 AND THREE YEAR FORWARD FINANCIAL FORECAST TO 2015/16

## DEVELOPMENT & REGULATION

### SUMMARY

	Actual	Original Budget		Estin	nates	
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
	£'000	£'000	£'000	£'000	£'000	£'000
1. Planning	693	743	844	954	988	1,027
2. Building Control	203	54	169	180	191	205
3. Land Charges	(16)	(191)	-	-	-	-
4. Parking & Enforcement	(206)	(157)	(69)	(134)	(120)	(119)
5. Taxi & Private Hire Licensing	(23)	-	-	-	-	-
6. Industrial & Commercial Premises	(1,330)	(1,266)	(1,307)	(1,395)	(1,446)	(1,476)
7. Council Tax & NNDR Cost of Collection	818	802	963	1,002	1,042	1,089
8. Housing & Council Tax Benefit	(212)	(138)	188	601	951	1,066
9. Electoral Expenses	274	276	261	193	268	271
10. Planning Enforcement	334	395	1,906	408	411	415
TOTAL NET COST	535	518	2,955	1,809	2,285	2,478

### PLANNING

Planning Services deal with applications for planning permission ranging from house extensions to multi-million pound commercial developments and ensure correct enforcement of planning control.

	Actual	Actual Original Budget		Estimates			
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	872	848	836	857	879	906	
2. Transport	18	19	19	19	19	19	
3. Supplies and Services	232	129	119	120	121	121	
4. Local Development Framework	22	40	40	40	40	40	A
<ul> <li>5. Management and Administration</li> <li>(a) Direct Service Overheads</li> <li>(b) Operational Administration Costs</li> <li>(c) Support Costs</li> </ul>	36 241 142	25 203 170	22 218 155	23 223 159	24 229 163	25 236 167	
Less:	1,563	1,434	1,409	1,441	1,475	1,514	
6. Income	(422)	(691)	(565)	(487)	(487)	(487)	
7. Planning Delivery Grant	(22)	-	-	-	-	-	
8. Local Development Framework	(426)	-	-	-	-	-	А
TOTAL NET COST	693	743	844	954	988	1,027	

### Notes:

A Items 4 and 8 reflect the anticipated costs and income relating to the development of the Local Development Framework.

Service Statistics	<b>Original</b> 2011/12	Estimate 2012/13
<b>Employees</b> Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	22.0	20.5
Average number of planning applications received per month	110	105

### **BUILDING CONTROL**

This service is responsible for ensuring the health and safety of people in or around buildings by enforcing the Building Regulations and allied legislation. It is also responsible for the examination of plans and proposals for building works, the site inspection of construction and scrutiny of materials on sites throughout the borough. The service also enforces various sections under the Building Act 1984, provides energy certification as required under Energy Performance in Buildings Directive and completes Environmental Returns as required by government.

This budget reflects the Council's access to facilities obligations under the Equalities Acts 2010/Disability Discrimination (Amendment) Act 2005.

	Actual	Original Budget					Nation
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	412	410	371	380	389	401	
2. Transport	19	18	18	18	18	18	
3. Supplies and Services	71	86	83	83	83	84	
4. Management and Administration							
(a) Direct Service Overheads	24	10	9	10	10	10	
(b) Operational Administration Costs	10	17	10	10	10	10	
(c) Support Costs	52	49	42	43	45	46	
Less:	588	590	533	544	555	569	
5. Income	(381)	(507)	(360)	(360)	(360)	(360)	А
6. Recharges to other services	(4)	(29)	(4)	(4)	(4)	(4)	В
TOTAL NET COST	203	54	169	180	191	205	

Notes:

A Item 5 reflects the income received for Building Regulation works and Disabled Facilities Grant works.

B Item 6 reflects a recharge made to Land Charges for various building control works.

Service Statistics	<b>Original</b> 2011/12	Estimate 2012/13
Employees Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	9.1	8.6
No. of schemes submitted for Building Regulation consent	750	750

#### This service also:

- responds to all applications under Building Regulations within an average 8 working days;

- carries out approximately 6,500 site visits a year;

- provides construction, design and management consultancy (CDMC) service for Council projects;

- carries out Access Audits on Council premises as required;

- carries out structural fire risk assessments on Council premises;

- responds to around 200 Environmental Information Regulation (EIR) searches with associated queries and 1,400 land charges queries;

- administers approximately 80 initial notice submissions by approved inspectors per annum;

- provides a design and supervisory service for adaptations to approximately 120 homes per annum for people with disabilities;

- works with local schools to provide guidance on fire risk assessments and general building work;

- deals with approximately 50 dangerous, or potentially dangerous, structures per annum to ensure public safety;

- carries out energy assessments for both Basildon Borough Council and Castle Point Borough Council;

- carries out structural fire risk assessments on Council property;

- deals with approximately 40 demolition notices.

### LAND CHARGES

This estimate relates to the administration of land charges and house-sale 'searches' for the Basildon borough.

line.	Actual	Original Budget	Estimates				Netes
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	58	56	57	58	60	62	
2. Supplies and Services	141	10	9	9	10	10	А
<ul> <li>Management and Administration</li> <li>(a) Direct Service Overheads</li> <li>(b) Operational Administration Costs</li> <li>(c) Support Costs</li> </ul>	4 46 24	2 29 15	2 29 19	2 30 20	2 30 20	2 30 21	
	273	112	116	119	122	125	
4. Less: Income	(289)	(303)	(116)	(119)	(122)	(125)	в
TOTAL NET COST	(16)	(191)	-	-	-	-	

Notes:

A Item 2 reflects the 2010/11 provision relating to Personal Search fees, which is subject to a change in legislation.
 B Item 4 reflects the reduction of income due to changes in legislation but the risk of further legislative dispute could affect ongoing income levels.

Service Statistics	<b>Original</b> 2011/12	Estimate 2012/13
Employees Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	1.9	1.9
Average number of official full searches received per month	100	65
Land Charge Search Fee (from 1 April)	£145	£145

### **PARKING & ENFORCEMENT**

This estimate relates to the Council's 'off street' car parks and from 1 November 2011 the costs of the Technical Support service. 'On street' parking and enforcement has been managed by South Essex Parking Partnership with effect from 1 April 2011.

Item	Actual	Original Budget	Estimates				Notes
item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	242	54	151	155	159	164	
2. Premises	91	113	105	106	107	107	
3. Transport	36	30	49	58	63	44	
4. Supplies and Services	114	53	31	31	32	33	
5. Management and Administration							
(a) Office Accommodation	10	6	7	8	8	8	
(b) Operational Administration Costs	72	88	60	62	63	65	
(c) Support Costs	114	76	55	56	57	59	
	679	420	458	476	489	480	
6. Less: Income	(885)	(577)	(527)	(610)	(609)	(599)	
TOTAL NET COST	(206)	(157)	(69)	(134)	(120)	(119)	

Service Statistics	<b>Original</b> 2011/12	<b>Estimate</b> 2012/13
Employees Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	2.0	5.0

Location and Number of Parking Spaces	Number of Car Parks	Number of Spaces	Number of Car Parks	Number of Spaces
(a) Billericay	3	470	3	470
(b) Wickford	3	380	3	380
(c) Basildon Centre	1	50	1	63

### **TAXI & PRIVATE HIRE LICENSING**

This estimate relates to the Council's responsibilities for Hackney Carriage and Private Hire Vehicle licenses.

lien	Actual	Original Budget	Estimates				Netes
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	121	123	123	127	130	134	
2. Transport	48	69	63	65	67	69	
3. Supplies and Services	38	28	25	20	18	26	
<ul> <li>4. Management and Administration <ul> <li>(a) Direct Service Overheads</li> <li>(b) Operational Administration Costs</li> <li>(c) Support Costs</li> </ul> </li> </ul>	7 10 28	5 9 27	4 24 36	5 25 37	5 25 38	5 26 39	
	252	261	275	279	283	299	
5. Less: Income	(275)	(261)	(275)	(279)	(283)	(299)	
TOTAL NET COST	(23)	-	-	-	-	-	

Service Statistics	Original 2011/12	Estimate 2012/13
<b>Employees</b> Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	4.0	4.0
No. of Private Hire Vehicle Licences issued	340	318
No. of Operator's Licences	52	61
No. of Hackney Carriage Licences issued	225	225
No. of Drivers licensed	820	820

### **INDUSTRIAL & COMMERCIAL PREMISES**

The Council manages and maintains the Enterprise Centre located at Shotgate, Wickford, which has 10 industrial units that are available to let to private firms. The Council also maintains and administers 124 shops at Neighbourhood Shopping Centres, excluding those on Housing Revenue Account estates, as well as the Town Centre Pavilions and other commercial premises.

	Actual	Original Budget	Estimates				
Item	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2015/16 £'000	Notes
WICKFORD ENTERPRISE CENTRE							
1. Premises	245	254	248	248	248	248	
2. Supplies and Services	1	6	3	3	3	3	
<ol> <li>Management and Administration         <ul> <li>(a) Support Costs</li> </ul> </li> </ol>	18	26	42	43	44	45	
4. Recharges from other services	5	6	6	6	6	6	А
	269	292	299	300	301	302	
5. Less: Income							
(a) Rent	(272)	(193)	(206)	(256)	(276)	(276)	в
(b) Other	(16)	(21)	(20)	(20)	(20)	(20)	
NET COST/(SURPLUS)	(19)	78	73	24	5	6	
SHOPS & OTHER COMMERCIAL PREMISES	-						
6. Premises	99	26	12	4	4	4	
<ol> <li>Supplies and Services</li> <li>Management and Administration</li> </ol>	10	18	9	9	9	10	
(a) Support Costs	115	58	37	38	40	41	
9. Capital Charges	2	3	3	3	3	3	
10. Recharges from other services	74	78	80	80	80	80	A
	300	183	141	134	136	138	
11. Less Income (a) Neighbourhood Shops	(1,359)	(1,294)	(1,294)	(1,326)	(1,360)	(1,393)	с
(b) Other Commercial Premises	(252)	(233)	(227)	(227)	(227)	(227)	c
NET SURPLUS	(1,311)	(1,344)	(1,380)	(1,419)	(1,451)	(1,482)	
TOTAL NET SURPLUS	(1,330)	(1,266)	(1,307)	(1,395)	(1,446)	(1,476)	

Notes:

A This item reflects recharges from Grounds Maintenance and Cleansing services.

B Item 5(a) reflects a reduction in the void provision for empty units over the forthcoming budget cycle.

C Item 11 includes a provision for void properties.

### **COUNCIL TAX & NNDR COST OF COLLECTION**

These estimates relate to the Council's administration and recovery costs for local taxation.

	Actual	Original Budget	Estimates				Notes
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	712	662	758	777	797	821	
2. Transport	5	6	6	6	6	6	
3. Rating Reliefs	7	36	152	152	152	152	
4. Supplies and Services	264	330	193	195	198	198	
5. Management and Administration							
(a) Direct Service Overheads	32	25	40	41	42	44	
(b) Operational Administration Costs	293	375	301	309	317	326	
(c) Support Costs	509	298	356	365	373	385	
	1,822	1,732	1,806	1,845	1,885	1,932	
Less:	1,022	1,702	1,000	1,040	1,000	1,002	
6. Income	(755)	(683)	(602)	(602)	(602)	(602)	А
7. Cost of Collection Allowance	(249)	(247)	(241)	(241)	(241)	(241)	в
TOTAL NET COST	818	802	963	1,002	1,042	1,089	

Notes:

A Item 6 relates to court cost income awarded to the Council in pursuit of outstanding Council Tax & NNDR. It also includes income received in respect of carrying out reviews on Single Residency Discounts.

B Item 7 is an allowance towards the cost of collecting NNDR on behalf of the Government. The forecast makes no provision for any changes in this allowance following the proposed localisation of Business Rates.

Service Statistics	<b>Original</b> 2011/12	Estimate 2012/13
Employees		
Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	23.5	24.9
Council Tax		
Total number of properties (as at 21/09/2010 & 21/09/2011)	74,271	74,615
Taxable base	64,000	63,900
NNDR		
Rate Poundage - Small Businesses	42.6p	45.8p
Rate Poundage - Other	43.3p	45.0p
Number of Properties	4,460	4,620
Rateable Value	£191m	£192m
Rating Reliefs - Number of Properties		
Discretionary Relief only	17	17
Mandatory plus Discretionary Relief	34	21
Mandatory Relief only	162	172
Community Amateur Sports Clubs	8	8
	221	218

### **HOUSING & COUNCIL TAX BENEFIT**

Housing Benefit relates to Housing Revenue Account Rent Rebates, rent of private sector dwellings (including Housing Association), charges for board and lodging and accommodation charges for homeless persons. Council Tax Benefit relates to Housing Revenue Account properties, private sector dwellings (including Housing Association) and owner occupiers.

From 2013/14 there will be localised Council Tax Benefits and the implementation of Universal Credit. At this stage, however, due to the levels of uncertainty it is not possible to forecast the impacts of these proposed arrangements. Therefore the budgets below have been prepared on a business-as-usual approach.

	Actual	Original Budget					
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	1,267	1,123	1,238	1,270	1,302	1,342	
2. Benefit Granted	79,556	84,721	84,966	87,635	90,443	93,367	А
3. Supplies and Services	323	504	617	898	1,121	1,122	
<ul> <li>4. Management and Administration</li> <li>(a) Direct Service Overheads</li> <li>(b) Operational Administration Costs</li> <li>(c) Support Costs</li> </ul>	70 463 462	41 527 269	67 430 238	68 441 244	70 452 250	72 465 258	
Less:	82,141	87,185	87,556	90,556	93,638	96,626	
5. Benefit Subsidy	(79,949)	(85,035)	(85,439)	(88,220)	(91,145)	(94,206)	А
6. Administration Grant	(1,881)	(1,603)	(1,485)	(1,381)	(1,284)	(1,194)	в
7. Contribution from Housing Revenue Account	(512)	(398)	(304)	(208)	(105)	-	С
8. Recharges to other services	(1)	(277)	(130)	(136)	(143)	(150)	D
9. Other Income	(10)	(10)	(10)	(10)	(10)	(10)	Е
TOTAL NET COST/(SURPLUS)	(212)	(138)	188	601	951	1,066	

Notes:

A Item 2 reflects the level of Benefit payments made by Basildon Borough Council; the subsidy received relating to this is reflected in item 5.

B Item 6 reflects the grant received from the Department for Work & Pensions in relation to the administration of the Housing & Council Tax Benefits C Item 7 reflects Rent Rebate Subsidy Limitation as a result of Housing Revenue Account Rent Restructuring which is expected to conclude in 2015/16.

D Item 8 reflects the Council's contribution to the Housing Options service for Housing Benefit regarding non-Housing Revenue Account rent rebates from 2011/12. In 2010/11 a contribution was made by the Housing Revenue Account towards the processing of claims.

E Item 9 reflects income received for work carried out on behalf of Swan Housing.

Service Statistics	Original 2011/12		Estimate 2012/13	
Employees	201	1/12	2012	2/13
Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	39	.8	41	.1
Average number/amount of benefits granted/paid per week	Benefit £	Caseload	Benefit £	Caseload
Private Sector Dwellings (including Housing Associations & Registered Social Landlords)	105	6,759	106	7,150
Housing Revenue Account Properties	68	7,223	70	7,212
Main Council Tax Benefit	19	17,631	19	17,835

# **DEVELOPMENT & REGULATION**

### **ELECTORAL EXPENSES**

The Electoral Expenses estimate provides for Borough Council elections. It also relates to the statutory responsibilities of the Council and Electoral Registration Officer and includes maintenance of the Electoral Register.

. Harrow	Actual	Original Budget	- Estimates				Neter
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	58	49	56	57	58	60	
2. Supplies and Services	384	166	146	69	146	146	А
3. Management and Administration							
(a) Direct Service Overheads	3	2	3	3	3	3	
(b) Operational Administration Costs	18	34	42	44	45	46	
(c) Support Costs	60	34	22	23	24	24	
Less:	523	285	269	196	276	279	
4. Recharges to Housing Revenue Account	(8)	(8)	(6)	(1)	(6)	(6)	
5. Income	(241)	(1)	(2)	(2)	(2)	(2)	A
TOTAL NET COST	274	276	261	193	268	271	

Notes:

A Expenditure and Income varies according to the number and type of elections being held each year - 2010/11 was higher as a result of the Parliamentary Elections, while the 2013/14 forecast is lower to reflect no elections being held.

Service Statistics	Original 2011/12	Estimate 2012/13
Employees Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	1.6	1.6
Estimated Electorate - as at October	130,500	130,500

# **DEVELOPMENT & REGULATION**

#### PLANNING ENFORCEMENT

The Planning Enforcement budget relates to the administration and enforcement of unauthorised gypsy/traveller developments across the borough.

Item	Actual	Original Budget	Estimates				Notes
item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	30	39	39	40	41	42	
2. Supplies and Services	250	261	1,761	260	259	259	А
3. Management and Administration							
(a) Direct Service Overheads	2	1	1	1	1	1	
(b) Operational Administration Costs	25	52	24	24	25	25	
(c) Support Costs	27	42	81	83	85	88	
TOTAL NET COST	334	395	1,906	408	411	415	

Notes:

A The additional budget in 2011/12 and 2012/13 reflects the estimated operational costs for Basildon Borough Council in respect of the enforcement action undertaken at Dale Farm.

Service Statistics	Original 2011/12	Estimate 2012/13	
Employees Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	1.0	1.0	

# BUDGET 2012/13 AND THREE YEAR FORWARD FINANCIAL FORECAST TO 2015/16

# **ENVIRONMENT**

#### SUMMARY

No.	Actual	Original Budget		Estin	nates	
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
	£'000	£'000	£'000	£'000	£'000	£'000
1. Refuse Collection & Recycling	3,585	3,803	2,719	2,578	2,683	3,494
2. Street Cleansing	1,680	1,789	1,631	1,722	1,719	1,775
3. Environmental Health	1,384	1,306	1,204	1,251	1,277	1,316
4. Churchyard Burial Grounds & Cemeteries	8	33	(38)	(33)	5	8
5. Other Environment	822	697	797	792	801	814
6. Central Stores	427	216	271	283	289	293
7. Transport & Plant	-	-	222	219	215	221
TOTAL NET COST	7,906	7,844	6,806	6,812	6,989	7,921

#### **REFUSE COLLECTION & RECYCLING**

The main functions of this service are the provision of statutory domestic refuse, kitchen waste and recycling collections as well as provision of a trade waste and recycling service to businesses across the borough.

Item	Actual	Original Budget	Estimates				Notes
nem	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	2,640	2,932	3,178	3,254	3,332	3,426	A
2. Transport	1,862	2,011	2,182	2,078	2,189	2,070	А
3. Supplies and Services	1,188	1,097	904	871	888	906	
4. Management and Administration							
(a) Direct Service Overheads	21	13	15	15	16	17	
(b) Operational Administration Costs	247	331	222	227	233	240	
(c) Support Costs	229	223	231	238	243	250	
5. Capital Charges	115	122	91	91	91	91	
	6,302	6,729	6,823	6,774	6,992	7,000	
Less:	0,002	0,120	0,020	0,111	0,002	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
6. Income	(2,525)	(2,803)	(3,992)	(4,081)	(4,191)	(3,385)	A/B
7. Recharges to other services	(192)	(123)	(112)	(115)	(118)	(121)	С
TOTAL NET COST	3,585	3,803	2,719	2,578	2,683	3,494	

Notes:

A In 2009 the Council signed up to the Joint Essex Waste strategy. This resulted in the full funding of a weekly food and garden waste collection throughout the borough which was introduced in October 2010. The grant paid from Essex County Council will offset the total revenue expenditure relating to this scheme.

B In May 2011, Basildon entered into a new contract with Biffa Waste Services Limited and the income received for Dry Recycling is also reflected here.

C Item 7 reflects recharges to various other Council services in respect of services provided by the Refuse service.

Service Statistics	<b>Original</b> 2011/12	Estimate 2012/13
Employees		
Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	111.7	119.7
Collection Statistics		
Average number of domestic premises served	74.271	74.615
Average number of special collections (removal of bulky items)	30.000	7.500
Total Household Waste collected (tonnes) Combined Recycling and Compost Target (%)	76,741 50.0	77,000

## STREET CLEANSING

The main functions of this service are street and gully cleansing, graffiti removal and the cleaning of town centres and neighbourhood shops.

ltem	Actual	Original Budget		Estin		Notes	
item .	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	1,434	1,603	1,569	1,608	1,648	1,697	
2. Premises	13	9	15	15	15	15	
3. Transport	486	578	540	615	581	597	
4. Supplies and Services	175	88	83	70	70	70	
5. Management and Administration							
(a) Direct Overheads	9	5	6	6	7	7	
(b) Operational Administration Costs	182	153	70	72	74	76	
(c) Support Costs	179	139	111	113	117	120	
6. Capital Charges	49	2	2	2	2	2	
	2,527	2,577	2,396	2,501	2,514	2,584	
Less:							
7. Income	(291)	(207)	(205)	(208)	(212)	(215)	А
8. Recharges to other services	(556)	(581)	(560)	(571)	(583)	(594)	В
TOTAL NET COST	1,680	1,789	1,631	1,722	1,719	1,775	

Notes:

A Item 7 reflects income received from services provided to external bodies.

B Item 8 reflects recharges to various other Council services in respect of services provided by the Cleansing service including Landlord Services.

Service Statistics	Original	Estimate
	2011/12	2012/13
Employees		
Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	71.2	67.6
The service undertakes the cleaning of :		
Carriageways (kms)	587	587
Independent Footpaths (kms)	234	234
Shopping Centres (No's)	47	47
Also emptied and maintained:		
Number of Litter Bins	635	635
Number of Dog Bins	285	285

#### **ENVIRONMENTAL HEALTH**

The Council's Environmental Health responsibilities consist primarily of pollution, food hygiene and health safety.

	Actual	Original Budget		Estin	nates		Neter
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	907	904	883	905	928	956	
2. Transport	58	67	59	64	65	66	
3. Supplies and Services	286	257	204	202	188	189	
<ul> <li>4. Management and Administration</li> <li>(a) Direct Service Overheads</li> <li>(b) Operational Administration Costs</li> <li>(c) Support Costs</li> </ul>	54 217 106	35 184 120	33 164 102	34 168 105	36 172 107	37 178 110	
Less:	1,628	1,567	1,445	1,478	1,496	1,536	
5. Income	(244)	(211)	(191)	(177)	(169)	(170)	
6. Recharges to Housing Revenue Account	-	(50)	(50)	(50)	(50)	(50)	
TOTAL NET COST	1,384	1,306	1,204	1,251	1,277	1,316	

Service Statistics	Original 2011/12	Estimate 2012/13
Employees Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	25.1	23.1

#### The service is responsible for:

- inspecting and regulating 1,289 food businesses, employee health and safety of 2,022 commercial premises and 58 houses in multiple occupation;
- responding to anticipated 7,010 requests for service, of which 1,158 will relate to noise;
- receiving notification and investigating where appropriate approximately 218 accidents under health and safety legislation;
- dealing with 231 infectious disease and food poisoning notifications;
- issuing 95 licences for lotteries and amusements;
- assisting in 1,607 calls regarding stray dogs;
- administering 367 premises licenses under the Liquor Licensing Act 2003;
- administering 1,105 personal licenses under the Liquor Licensing Act 2003;
- administering 121 licenses and permits under the Gambling Act 2005;
- administering 68 animal welfare licenses.

#### **CHURCHYARD BURIAL GROUNDS & CEMETERIES**

This estimate relates to the maintenance of various churchyard burial grounds and cemeteries throughout the Borough.

	Actual	Original Budget		Estin	nates		
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	185	168	146	150	154	158	
2. Premises	23	48	29	29	29	30	
3. Supplies and Services	103	77	35	35	35	35	А
4. Management and Administration							
(a) Operational Administration Costs	5	26	53	55	56	58	
(b) Support Costs	41	30	21	21	22	22	
5. Capital Charges	14	13	13	13	13	13	
	371	362	297	303	309	316	
6. Less: Income	(363)	(329)	(335)	(336)	(304)	(308)	A/B
TOTAL NET COST	8	33	(38)	(33)	5	8	

Notes:

A Until December 2011 Basildon Council administered burial fees on behalf of Castle Point Borough Council. This agreement has expired and negotiations are currently taking place to determine whether it will be renewed, therefore this has been excluded from the ongoing estimates.

B Item 6 reflects the increases in burial fees from 1 Dec 2011 and a further increase from 1 April 2012.

Service Statistics	Original 2011/12	Estimate 2012/13
Employees Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	7.2	6.2

#### Churchyard Burial Grounds (Closed)

St. Michaels, Pitsea St. Mary Magdelene, Billericay St. Nicholas, Laindon

- Holy Cross, Basildon
- All Saints Church, Vange

#### Cemeteries

Wickford

Pitsea (assumed full capacity for new graves reached in Summer 2014) Great Burstead

#### **OTHER ENVIRONMENT**

This service covers the provision of Environmental Maintenance which includes land drainage issues, Community Related Assets (CRA) hard surface maintenance supervision, winter gritting requirements and Council-owned street lighting issues.

Item	Actual	Original Budget		Estir	nates		Notes
Rem	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	-	-	62	63	65	67	А
2. Amenity Maintenance	183	190	304	312	315	318	в
3. Environmental Maintenance	160	236	209	189	189	190	С
4. Public Conveniences	29	29	29	30	30	30	
<ol> <li>Management and Administration</li> <li>(a) Direct Overheads</li> </ol>	_	_	9	9	9	10	
(b) Operational Administration Costs	267	204	122	125	128	132	
(c) Support Costs	78	27	52	54	55	57	
6. Capital Charges	110	11	10	10	10	10	
	827	697	797	792	801	814	
7. Less: Income	(5)	-	-	-	-	-	
TOTAL NET COST	822	697	797	792	801	814	

Notes:

A Item 1 reflects the cost of the Street Scene Maintenance service, formerly budgeted within Management & Administration Support.

B Item 2 includes hard surfacing maintenance within the Borough.

C Item 3 includes costs for replacing street furniture (e.g. nameplates, bollards and railings).

Service Statistics	<b>Original</b> 2011/12	Estimate 2012/13
Employees Full-Time Equivalent (including an allowance for temporary, casual and	-	2.0
agency staff)		

## **CENTRAL STORES**

This estimate relates to the provision of the Council's central stores service located at Barleylands Depot.

. Here	Actual	Original Budget		Estin	nates		Nataa
Item	<b>2010/11</b>	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	93	91	108	110	113	117	
2. Premises	1	2	2	2	2	2	
3. Transport	59	7	3	8	7	1	
4. Supplies and Services	186	7	31	32	32	32	А
<ol> <li>Management and Administration</li> <li>(a) Direct Service Overheads</li> </ol>	188	116	136	138	142	146	
(a) Direct Service Overneaus (b) Operational Administration Costs	8	10	29	30	30	31	
(c) Support Costs	31	32	26	27	27	28	
	566	265	335	347	353	357	
Less:							
6. Income	(99)	(9)	(24)	(24)	(24)	(24)	А
7. Recharges to other services	(40)	(40)	(40)	(40)	(40)	(40)	В
TOTAL NET COST	427	216	271	283	289	293	

A Item 4 and Item 6 include the Fuel and Stores issues and recovery of income to/from partnership organisations including English Landscapes, South Essex Parking Partnership and Riverside Truck Rental Ltd.

B Item 7 reflects recharges to other Council services in respect of services provided by the Stores service.

Service Statistics	<b>Original</b> 2011/12	Estimate 2012/13
Employees Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	3.4	4.0

## **TRANSPORT & PLANT**

The Transport and Plant Account consists of two elements:

- Fleet Management relates to the procurement and operational management of the Council's fleet of vehicles and plant. Costs are generally charged directly to the service accounts and are summarised here for information.
- Vehicle Repairs The procurement and operational maintenance of the Council's fleet of vehicles was out-sourced to Riverside Truck Rental Ltd in June 2011.

	Actual	Original Budget		Estin	nates		
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	234	263	-	-	-	-	
2. Premises	3	2	2	2	2	2	
3. Transport							
(a) Repairs	355	339	-	-	-	-	Α
(b) Transport Leasing	806	960	481	298	183	41	Α
(c) Transport Contractor Payments	-	-	1,497	1,598	1,745	1,751	В
(d) Fuel	697	691	726	744	762	782	Α
(e) Tax	27	22	11	8	4	1	А
(f) Insurance	169	180	187	197	208	226	Α
(g) Car Wash Chemicals	10	17	6	6	6	6	
4. Supplies and Services							
(a) Workshop Expenses (incl contingency)	30	29	64	64	64	64	
(b) Licence Fees	-	6	6	6	6	6	
5. Management and Administration							
(a) Direct Service Overheads	29	135	156	160	164	169	
(b) Operational Administration Costs	14	30	17	18	18	18	
(c) Support Costs	37	28	9	9	9	10	
6. Capital Charges	-	63	2	2	2	2	
Less:	2,411	2,765	3,164	3,112	3,173	3,078	
7. Recharges and direct charges to services	(2,407)	(2,765)	(2,918)	(2,861)	(2,918)	(2,817)	
8. Income (MOT Income)	(4)	-	-	-	-	-	
9. Contract Profit Share	-	-	(24)	(32)	(40)	(40)	С
TOTAL NET COST	-	-	222	219	215	221	

Notes:

A As a result of the outsourcing contract a number of costs will no longer be the responsibility of the Council. The remaining vehicle liabilities for Basildon Borough Council moving forward are Insurance and Fuel.

B Item 3(c) reflects the payments made to Riverside Truck Rental Ltd to procure and maintain the Council's fleet of vehicles.

C Minimum income committed by Riverside Truck Rental Ltd as part of the workshops tender.

Service Statistics	<b>Original</b> 2011/12	Estimate 2012/13	
Employees Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	8.4	-	

### **TRANSPORT & PLANT**

ACQUISITIONS - FORWARD REPLACEMENT PROGRAMME - The table below details the planned replacement of vehicles as and when existing leases come to an end. For budgeting purposes the impact this will have over the next four years has been shown. The costs below represent the value of the vehicles and not the leasing costs. The management of the leasing arrangements will be the responsibility of Riverside Truck Rental Ltd as each vehicle is replaced.

	Estin	nates				
2012/13	2012/13 2013/14 2014/15 2015/16					
No. £'000	No. £'000	No. £'000	No. £'00			
6 810	1 135	4 540	3 405			
1 9	9 81	6 54	-			
1 15	1 15					
1 20	6 120		1 20			
4 60		5 75	1 15			
5 75	5 75	1 15				
1 15						
2 30						
	4 280					
21 1,034	26 706	16 684	5 440			
21 1,034		26 706	26 706 16 684			

Service Statistics	Original	Estimate
	2011/12	2012/13
Vehicles		
Refuse Freighters	33	31
Lorries - General Purpose	14	14
Lorries - Gully Cleansing	1	-
Lorries - Sweepers	14	7
Lorries - Recycling	5	5
Trucks - Cleansing	14	17
Vans - General	39	37
Minibuses - Leisure	1	1
Mobile Office	1	1
Smartcar	1	1
	123	114

# BUDGET 2012/13 AND THREE YEAR FORWARD FINANCIAL FORECAST TO 2015/16

# HOUSING

## SUMMARY

	Actual	Original Budget		Estin	nates	
Item	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2015/16 £'000
1. Housing Options	896	1,247	1,161	1,164	1,195	1,230
2. Private Sector Housing	317	12	759	189	190	190
3. Housing Regeneration	96	103	45	46	49	52
4. Community Safety	139	122	126	129	133	137
5. Other Housing	882	879	769	785	801	827
TOTAL NET COST	2,330	2,363	2,860	2,313	2,368	2,436

#### **HOUSING OPTIONS**

The Housing Options budget reflects the administration of the Homeless service, including the monitoring of the Preventing Homelessness grant. From 2012/13 the Rehousing Service also appears here.

	Actual	Original Budget		Estin	nates		
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	466	387	718	736	755	778	А
2. Supplies and Services							
(a) Bed & Breakfast Services	219	57	58	58	58	58	в
(b) Grants to Organisations	47	40	64	64	64	64	С
(c) Other	231	392	428	63	63	63	D
3. Management and Administration							
(a) Direct Service Overheads	24	16	39	40	41	42	
(b) Operational Administration Costs	470	405	252	258	265	273	
(c) Support Costs	72	57	128	131	134	138	
4. Recharges from other services	4	277	135	141	148	155	Е
	1,533	1,631	1,822	1,491	1,528	1,571	
Less:							
5. Income	(95)	(3)	(32)	(32)	(32)	(32)	F
6. Housing Benefit received	(166)	(41)	(41)	(41)	(41)	(41)	в
7. Government Grant	(376)	(340)	(340)	-	-	-	D
8. Recharges to other Services	-	-	(3)	(3)	(3)	(3)	
9. Recharges to Housing Revenue Account	-	-	(245)	(251)	(257)	(265)	G
TOTAL NET COST	896	1,247	1,161	1,164	1,195	1,230	

Notes:

A The Housing Options budget includes the costs of Rehousing Services, formerly budgeted within Management & Administration Support.

B Item 6 reflects Housing Benefit relating to Bed and Breakfast services in item 2(a) above.

C Item 2(b) includes the Lettings Agency Grant from 2012/13, previously held within Other Housing.

D Item 2(c) includes expenditure relating to the Preventing Homelessness grant received under Item 7.

E Item 4 reflects the Council's contribution to Housing & Council Tax Benefit for homeless persons from April 2011.

F Additional income received from 2012/13 onwards from Essex County Council has been budgeted within Housing Regeneration in previous years.

G Item 9 reflects a recharge to the Housing Revenue Account for Rehousing Services.

Service Statistics	<b>Original</b> 2011/12	Estimate 2012/13
Employees Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	13.0	24.4

The service is responsible for a number of different types of lets under the Homeless Persons Act and anticipates the following usage:

Permanent lets (Council properties)	709	710
Permanent lets (Housing Association)	285	285
Temporary lets (Council properties)	149	150
Temporary lets (Housing Association)	93	90
Mutual exchanges	84	85
	1.320	1.320

In addition a number of clients will be accommodated in hostels and Bed and Breakfast accommodation on a temporary basis. It is expected that there will also be a number of offers made that are subsequently not taken up.

#### PRIVATE SECTOR HOUSING

These estimates reflect the financial support provided to enable improvements to private sector housing stock throughout the Borough, and the net cost of providing disabled facilities grants as well as housing repair and renovation grants.

ltem	Actual	Original Budget					
item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Management and Administration							
(a) Operational Administration Costs	10	2	2	2	3	3	
(b) Support Costs	7	10	7	7	7	7	
2. Disabled Facilities Grants	1,403	420	600	600	600	600	А
3. Royal Court scheme	-	-	570	-	-	-	в
4. Nevendon Road scheme	-	-	1,000	-	-	-	В
Less:	1,420	432	2,179	609	610	610	
5. Less: Government Grant for DFGs	(1,103)	(420)	(420)	(420)	(420)	(420)	А
6. Secion 106 Contributions		-	(1,000)	-	-	-	В
TOTAL NET COST	317	12	759	189	190	190	

Notes:

A Item 2 reflects the funding for Disabled Facilities Grants (DFGs). There has been an ongoing reduction in the level of funding for DFGs from 2011/12 (Item 5) and the net funding requirement in excess of Government grant will be met from prudential borrowing.

B Items 3 and 4 reflect the costs of the Royal Court and Nevendon Road schemes, partially funded through Section 106 income (Item 6).

Service Statistics	<b>Original</b> 2011/12	Estimate 2012/13
Number of Disabled Facilities Grant per annum	110	150
Number of other grants (Housing Repair and Renovation)	15	20

#### HOUSING REGENERATION

These estimates reflect the support to provide the regeneration project at the Craylands & Fryerns estates.

Thames Gateway South Essex and Five Links projects were reflected here until 2011/12. Thames Gateway South Essex has been managed externally from July 2011 and the funding for the Five Links project ends at the end of 2011/12.

Item	Actual	Original Budget		Estin	nates		Notes
item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	161	162	97	87	52	54	А
2. Transport	3	1	2	-	-	-	
3. Supplies and Services	337	61	2	1	1	1	
4. Management and Administration							
(a) Direct Service Overheads	7	5	3	3	3	3	
(b) Operational Administration Costs	86	32	12	12	12	12	
(c) Support Costs	34	77	29	30	31	32	
	628	338	145	133	99	102	
5. Less: Income	(532)	(235)	(100)	(87)	(50)	(50)	в
TOTAL NET COST	96	103	45	46	49	52	

Notes:

A The reduction to two posts in 2012/13 reflects the move of one officer post externally to the Thames Gateway South Essex group and the loss of funding and completion of the Five Links project.

B Item 5 relates to external income received relating to the Housing Regeneration Projects from Thames Gateway South Essex Partnerships, the Homes and Communities Agency and Swan Housing. Additional income received in 2010/11 and 2011/12 from Essex County Council has been budgeted within Housing Options in future years.

Service Statistics	<b>Original</b> 2011/12	Estimate 2012/13
Employees Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	4.0	2.0

#### **COMMUNITY SAFETY**

These estimates reflect the Council's obligations under the Crime & Disorder Act 1998 to work in partnership with local agencies to develop and implement strategies to reduce crime, disorder and anti-social behaviour in the local area.

li an	Actual	Original Budget		Estin	nates		Notes
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	106	79	77	79	81	83	
2. Premises	12	-	-	-	-	-	
3. Transport	1	1	1	1	1	2	
4. Supplies and Services							
(a) Core Services	10	9	6	5	6	6	А
(b) Grant Funded Services	231	-	-	-	-	-	В
5. Management and Administration							
(a) Direct Service Overheads	15	3	2	2	2	2	
(b) Operational Administration Costs	24	3	21	22	23	23	
(c) Support Costs	30	24	19	20	20	21	
6. Capital Charges	3	3	-	-	-	-	
	432	122	126	129	133	137	
7. Less: Income	(202)						в
7. Less. Income	(293)	-	-	-	-	-	В
TOTAL NET COST	139	122	126	129	133	137	

Notes:

A Item 4(a) relates to the Council's contribution to the Basildon Community Safety Partnership.

B Item 4(b) and 7 relate to externally funded projects - Community Safety Partnership, Vigilance and Anti Social Behaviour Victim & Witness Support.

Service Statistics	<b>Original</b> 2011/12	Estimate 2012/13
Employees Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	2.0	2.0

## **OTHER HOUSING**

These estimates reflect the statutory charge for amenities provided in the Housing Revenue Account and contributions towards Anti-Social Behaviour initiatives.

liner.	Actual	Actual Original Estimates					Netes
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	202	138	154	158	162	167	
2. Supplies and Services							
(a) Contribution to Housing Revenue Account	573	562	571	580	590	608	А
(b) Other	61	34	5	5	5	5	В
3. Management and Administration							
(a) Direct Service Overheads	13	7	5	5	5	5	
(b) Operational Administration Costs	73	132	28	29	30	30	
(c) Support Costs	58	48	59	61	62	65	
	980	921	822	838	854	880	
4. Less: Income	(98)	(42)	(53)	(53)	(53)	(53)	
TOTAL NET COST	882	879	769	785	801	827	

Notes:

A Item 2(a) relates to the statutory charge for amenities included in the Housing Revenue Account shared by the whole community. It also includes the General Fund contribution to the cost of the Anti-Social Behaviour Team.

B Item 2(b) relates to expenditure for Lettings Agency Grant and anti-social behaviour. Lettings Agency Grant appears under Housing Options from 2012/13 onwards.

Service Statistics	Original 2011/12	Estimate 2012/13
Employees Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	5.0	4.0

# BUDGET 2012/13 AND THREE YEAR FORWARD FINANCIAL FORECAST TO 2015/16

# HOUSING REVENUE ACCOUNT

# HOUSING REVENUE ACCOUNT

## SUMMARY

The Housing Revenue Account includes all the income and expenditure associated with the Council's function as a social housing landlord. The items that can be debited and credited to the account are determined by statute.

. Harra	Actual	Original Budget			Nata		
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
EXPENDITURE							
1. Management - HRA	2,466	2,849	5,330	5,591	6,008	6,195	
2. Management - Landlord Services	13,599	12,636	9,563	9,664	9,864	10,003	
3. Repairs - Landlord Services	9,790	10,225	10,481	10,743	11,012	11,327	
4. Rent Rebates	512	398	304	208	105	-	А
5. Debt Management Expenses	83	78	113	113	113	113	
6. Depreciation	21,634	21,821	22,476	23,150	23,845	24,561	
7. Other Expenses	362	462	511	861	856	815	
8. HRA Subsidy payment to Government	6,744	5,798	-	-	-	-	
	55,190	54,267	48,778	50,330	51,803	53,014	
RESOURCES							
9. Rent Income	(43,099)	(45,715)	(48,173)	(49,853)	(51,574)	(53,586)	
10. Charges for Services and Facilities	(4,937)	(4,048)	(4,034)	(3,996)	(3,918)	(3,921)	
11. General Fund Contribution	(573)	(562)	(571)	(580)	(590)	(608)	
	(48,609)	(50,325)	(52,778)	(54,429)	(56,082)	(58,115)	
	(40,009)	(50,525)	(52,776)	(34,429)	(30,082)	(56,115)	
NET COST OF SERVICES	6,581	3,942	(4,000)	(4,099)	(4,279)	(5,101)	
12. Capital Financing Costs	(7,124)	(4,551)	1,864	1,583	1,188	783	
13. Interest Receivable	(25)	(38)	-	-	-	-	
44 (Over los) (Definition the over	(500)	(0.47)	(0.400)	(0.540)	(2.004)	(4.04.0)	
14. (Surplus)/Deficit for the year	(568)	(647)	(2,136)	(2,516)	(3,091)	(4,318)	
15. Revenue Contribution to Capital Outlay	-	-	2,800	1,900	3,100	4,500	
TOTAL NET COST/(SURPLUS)	(568)	(647)	664	(616)	9	182	

#### Notes:

A Item 4 relates to Rent Rebate Subsidy Limitation and reflects a downward trend due to Rent Restructuring.

#### Balances

Asset Management Reserve:							
Estimated balance b/fwd 1 April	-	-	-	674	1,290	1,281	
Transfer to/(from) Reserve	-	-	674	616	(9)	(182)	
Estimated balance c/fwd 31 March	-	-	674	1,290	1,281	1,099	
Other HRA Reserves:							
General Reserve	4,203	3,575	3,250	3,250	3,250	3,250	
Earmarked Reserve for bad debts	592	750	750	750	750	750	
Estimated balance c/fwd 31 March	4,795	4,325	4,000	4,000	4,000	4,000	
Total HRA Reserves - estimated balance c/fwd 31 March	4,795	4,325	4,674	5,290	5,281	5,099	

Service Statistics	Actual	Estimate	Estimate	Estimate	Estimate	Estimate
	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Number of dwellings						
Average for year	11,366	11,321	11,274	11,226	11,199	11,179
Housing rents (expressed as averages)						
Rent per dwelling per week	£70.21	£74.43	£79.64	£82.73	£85.93	£89.25
Unpooled service charge, dwelling per week	£2.94	£2.18	£2.54	£2.55	£2.56	£2.57
Total charge per dwelling per week	£73.15	£76.61	£82.18	£85.28	£88.49	£91.82
Government limit rent	£68.91	£73.34	£78.78	£82.14	£85.63	£89.25
Government guideline rent	£68.68	£73.14	£78.63	£82.04	£85.58	£89.25
Rent per standard garage per week	£8.80	£9.00	£9.20	£9.40	£9.60	£9.80

# HOUSING REVENUE ACCOUNT

## CHARGES FOR SERVICES AND FACILITIES

ltem	Actual	Original Budget		Estim	nates		Notes
item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
SPECIAL EXPENSES INCOME							
1. Service Charges, Leasehold Flats	(887)	(946)	(946)	(946)	(946)	(946)	
2. Service Charges, Leasehold AP schemes	(140)	(145)	(145)	(145)	(145)	(145)	
3. Service Charges, Tenanted Flats	(352)	(369)	(354)	(356)	(359)	(361)	
4. Service Charges, Tenanted AP Schemes	(1,395)	(938)	(1,151)	(1,151)	(1,151)	(1,151)	
5. Heating Charges, AP Schemes	(364)	(376)	(314)	(314)	(314)	(314)	
6. Heating Charges, Other	(80)	(79)	(79)	(79)	(79)	(79)	
7. Supporting People Charges	(1,501)	(1,000)	(850)	(810)	(729)	(729)	
	(4,719)	(3,853)	(3,839)	(3,801)	(3,723)	(3,725)	
8. Commission and Other Income	(218)	(195)	(195)	(195)	(195)	(196)	
RECHARGE TO HOUSING REVENUE ACCOUNT	(4,937)	(4,048)	(4,034)	(3,996)	(3,918)	(3,921)	

Service Statistics	Actual 2010/11	Estimate 2011/12	Estimate 2012/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16
Number of service charges						
Tenanted AP Schemes	1,684	1,722	1,716	1,716	1,713	1,716
Heating Charges AP Schemes	1,432	1,310	1,233	1,233	1,233	1,233
Supporting People AP Schemes	1,797	*	*	*	*	*
Average weekly charge						
Tenanted AP Schemes	£15.71	£10.25	£12.41	£12.41	£12.41	£12.41
Heating Charges AP Schemes (average)	£4.89	£5.38	£4.95	£4.95	£4.95	£4.95
Supporting People AP Schemes - Over 60s	£8.30	£8.30	£8.47	£8.68	£8.90	£9.17
Supporting People AP Schemes - Over 55s	£8.30	£8.30	£3.75	£3.84	£3.94	£4.06

\* The number of tenants in AP schemes receiving Supporting People services will be dependent upon the new Supporting People funding regime. The new Fixed Term Block Gross Contract from ECC will fund 0.5 hours per week support including Careline alarm for 1,389 residents.

# BUDGET 2012/13 AND THREE YEAR FORWARD FINANCIAL FORECAST TO 2015/16

# LEISURE

### SUMMARY

land	Actual	Original Budget		Estin	nates	
Item	2010/11	2011/12	2012/13	2013/14	20114/15	2015/16
	£'000	£'000	£'000	£'000	£'000	£'000
1. Parks, Open Spaces & Recreation Grounds	3,290	3,187	2,962	2,940	3,015	3,069
2. Country Parks	747	617	640	654	667	687
3. Sporting Village	(66)	579	1,260	1,277	1,293	1,312
4. Leisure Facilities & Services	2,771	1,212	1,259	973	998	1,024
5. Towngate Theatre	596	408	489	490	496	503
6 Catering & Bar	127	11	23	14	4	(6)
TOTAL NET COST	7,465	6,014	6,633	6,348	6,473	6,589

#### PARKS, OPEN SPACES & RECREATION GROUNDS

This estimate relates to various parks, open spaces and recreation grounds throughout the Borough totalling 591 hectares. A wide range of sports facilities are provided as detailed below.

	Actual	Original Budget		Estin	nates		
Item	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2015/16 £'000	Notes
1. Employees	852	728	654	671	688	709	
2. Premises	655	506	378	378	378	378	
3. Transport	224	256	197	148	127	125	
4. Supplies and Services	1,736	1,785	1,967	1,951	2,012	2,072	А
<ol> <li>Management and Administration         <ul> <li>(a) Direct Service Overheads</li> <li>(b) Operational Administration Costs</li> <li>(c) Support Costs</li> </ul> </li> <li>Capital Charges</li> <li>Recharges from other services</li> </ol>	13 215 261 193 66	8 179 98 227 94	10 138 139 203 56	10 141 143 203 57	10 144 147 203 58	11 149 151 176 59	В
	4,215	3,881	3,742	3,702	3,767	3,830	
Less: 8. Income	(596)	(399)	(425)	(400)	(381)	(201)	с
			. ,	(400)	. ,	(381)	
9. Recharges to other services	(329)	(295)	(355)	(362)	(371)	(380)	D
TOTAL NET COST	3,290	3,187	2,962	2,940	3,015	3,069	

Notes:

A Item 4 includes the contractor payments to English Landscapes relating to the grounds maintenance, shrub pruning and grass cutting.

B Item 7 reflects recharges for works carried out by Cleansing services.

C Item 8 reflects income received for work completed for outside bodies e.g. rent of land and roundabout sponsorship. This includes the income received from Essex County Council for Grass Cutting and Shrub Pruning on CRA Land.

D Item 9 reflects recharges to other Council services in respect of Grounds Maintenance works. This also includes recharges made to the Housing Revenue Account.

Service Statistics			<b>Original</b> 2011/12	Estimate 2012/13	
Employees					
Full-Time Equivalent (including an allowar agency staff)	nce for temporar	y, casual and	28.3	24.1	
Sports Facilities as at October 2011					
Football Pitches	45	Fishing Lakes		5	
Junior Football/Thundermite	6	Artificial Cricket	Strips	4	
Netball/Tennis Courts	7	Golf - Novelty		1	
Cricket Pitches	8	Pitch & Putting		1	
Bowling Greens	6				
Allotments	Area (Hecta	res) Number	r of Ten Rod I	Plots	Total area of grass maintained:
Billericay	2		124		280 hectares
Pitsea	2		121		
Wickford	2		137		Total area of shrubs pruned:
Basildon	3		136		33 hectares
Laindon	1		40		
	10		558		

## **COUNTRY PARKS**

This estimate relates to the management of a number of country parks and local nature reserves as described below. The Wat Tyler Centre is included here as well as a cost for the Green Centre. There are a number of key partnerships working with the Council at the various sites; a complete list is detailed below.

. Harrow	Actual	Original Budget		Estin	nates		Notes
Item	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2015/16 £'000	Notes
1. Employees	387	383	443	454	465	479	
2. Premises	273	109	113	113	113	114	
3. Transport	23	25	15	16	16	16	
4. Supplies and Services	91	101	82	84	85	87	
5. Management and Administration							
(a) Operational Administration Costs	86	71	55	56	58	59	
(b) Support Costs	117	124	96	99	101	104	
6. Capital Charges	97	108	107	107	107	107	
	1,074	921	911	929	945	966	
Less:	.,						
7. Income	(327)	(304)	(241)	(244)	(246)	(246)	
8. Recharges to other services	-	-	(30)	(31)	(32)	(33)	А
TOTAL NET COST	747	617	640	654	667	687	

Notes:

A Item 8 reflects the recharge to the Catering Service from 2012/13 in respect of rent/electricity for the Wat Tyler Café.

Service Statistics	Original	Estimate
<b>F</b> oreland	2011/12	2012/13
Employees	45.0	45.0
Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	15.3	15.6
Country Parks		
Wat Tyler (Pitsea), including the Heritage Centre		
The Wick (Wickford)		
Queen's Park (Billericay)		
Nature Reserves		
There are currently 9 nature reserves within the District including Norsey \	Nood and Mill M	eadows.
The New Wat Tyler Centre		
Estimated number of visits	240,000	240,000
Key Partnerships		
The Royal Society for the Protection of Birds (RSPB)		
Land Trust		
Thames Gateway (South Essex)		
Heritage Lottery Fund (HLF)		
Essex County Council (ECC)		
Environment Agency		
Environment Agency Veolia Environmental Services Limited		
Environment Agency		

### SPORTING VILLAGE

The centre is managed under contract on behalf of the Council by Community Solutions for Leisure Basildon Limited (CSL), the consortia created to deliver the centre. The leisure operator within that consortia is Sports and Leisure Management Ltd (SLM) who operate under the brand 'Everyone Active'. The contract with CSL is for 25 years.

Item	Actual	Original Budget		Estin	nates		Notes
item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Supplies and Services	224	512	517	533	548	565	
3. Management and Administration							
(a) Operational Administration Costs	-	8	36	37	38	39	
(b) Support Costs	-	59	7	7	7	8	
2. Capital Charges	-	-	700	700	700	700	
	224	579	1,260	1,277	1,293	1,312	
4. Less: Income	(290)	-	-	-	-	-	
TOTAL NET COST	(66)	579	1,260	1,277	1,293	1,312	

#### For more information visit www.basildon-sport.co.uk

The facility includes:

- 50 metre Swimming Pool able to split into two 25m pools with seating for over 400 spectators;
- Teaching Pool;
- 8 Badminton Court Sports Hall;
- Regional Gymnastics Centre and new home for the South Essex Gymnastics Club;
- Fitness Suite and Multi-purpose Studios;
- Climbing Wall;
- 6 floodlit artificial Five-a-side Football Pitches;
- Meeting Rooms, Creche and Café;
- New Athletics Grandstand for 750 spectators.

#### **LEISURE FACILITIES & SERVICES**

This estimate relates to the Leisure facilities provided within the Borough including the Golf Course, Basildon Sports Centre, Billericay Pool and the sites contracted out to Sports Leisure Management Ltd (SLM) from 1 March 2011 (excluding the Sporting Village which is shown separately). Leisure initiatives such as Play Development, Community Sports Network, Sports Development Grant and Arts Development Grant are also reflected here.

	Actual	Original Budget		Estin	nates		
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	1,595	117	80	57	58	60	A
2. Premises	571	61	112	49	49	49	
3. Transport	18	4	-	-	-	-	
4. Supplies and Services	862	121	219	56	58	60	
5. Contractor Payments	39	544	617	577	595	612	в
6. Management and Administration							
(a) Operational Administration Costs	321	200	69	70	72	74	
(b) Support Costs	338	157	90	92	94	97	
7. Capital Charges	342	170	170	170	170	170	
	4,086	1,374	1,357	1,071	1,096	1,122	
Less:	.,	.,	.,	.,	.,	.,	
8. Income	(1,266)	(129)	(65)	(65)	(65)	(65)	С
9. Joint Use Recharges	(34)	(33)	(33)	(33)	(33)	(33)	D
10. Recharges to other services	(15)	-	-	-	-	-	Е
TOTAL NET COST	2,771	1,212	1,259	973	998	1,024	

Notes:

A Item 1 reflects the employees costs associated with Basildon Sports Centre.

B Item 5 reflects the payments made to Sports and Leisure Management Ltd under the Leisure Contract and Warehouse Sports UK Ltd for the interim management of the Golf Course until November 2012.

C Item 8 reflects the income received from grants and services provided at Basildon Sports Centre.

D Item 9 reflects the recharges made to South Essex College as part of the joint use arrangement for Basildon Sports Centre.

E Item 10 reflects the recharges that was made to the Parks service for use of changing facilities at Markhams Chase and Eversley Leisure Centre up to March 2011.

Service Statistics	<b>Original</b> 2011/12	Estimate 2012/13
Employees		
Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	4.0	3.2
Joint Funded Facilities Basildon Sports Centre		
Swimming Pools Billericay		
Sports and Loisuro Management I td (SLM) managed sites		

#### Sports and Leisure Management Ltd (SLM) managed sites

Eversley Leisure Centre

Pitsea Swimming Pool Wickford Swimming Pool

#### Warehouse Sports UK Ltd managed sites

Basildon Golf Course

## **TOWNGATE THEATRE**

The budget for the Towngate Theatre includes the provision of professional shows, community activities and the production of the Christmas pantomime. Significant investment is currently being made into the Towngate Theatre building, as detailed below.

Item	Actual	Original Budget		Estin	nates		Notes
item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	273	275	277	283	290	297	
2. Premises	178	121	124	128	130	133	
3. Supplies and Services	462	414	488	494	503	510	
4. Management and Administration							
(a) Operational Administration Costs	25	32	59	60	62	63	
(b) Support Costs	57	95	109	112	114	118	
5. Capital Charges	145	145	172	172	172	172	
Less:	1,140	1,082	1,229	1,249	1,271	1,293	
6. Income	(527)	(631)	(693)	(711)	(727)	(741)	
7. Recharges to other services	(17)	(43)	(47)	(48)	(48)	(49)	А
TOTAL NET COST	596	408	489	490	496	503	

Notes:

A Item 7 reflects recharges to other Council services in respect of room bookings and to Catering & Bar in respect of rent/electricity.

Service Statistics	Original 2011/12	Estimate 2012/13			
Employees					
Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	10.6	9.3			
Building investment committed as part of the Towngate Business Plar	1				
	2011/12	2012/13	2013/14	2014/15	2015/16
	£'000	£'000	£'000	£'000	£'000
General Maintenance Items	60	35	35	55	-
Roof Refurbishment	-	60	-	60	-
Replacement of Passenger Lift	-	80	-	-	-
Renewal of Windows/Doors	-	-	50	-	-
Renewal of Boilers	-	-	-	50	-
Refurbishment/Refit of Bar & Kitchen Areas	105	-	-	-	-
Lower Foyer Refurbishment/Redecoration	-	140	-	-	-
Upper Foyer & Meeting Room Refurbishment/Redecoration	-	10	50	-	130
Dressing Room Refurbishment		-	40	-	-
	165	325	175	165	130
Funding for additional investment					
	2011/12	2012/13	2013/14	2014/15	2015/16
	£'000	£'000	£'000	£'000	£'000
Existing Maintenance Budgets	60	90	30	90	30
Major Asset Refurbishment Reserve	105	235	145	75	100
	165	325	175	90	130

## **CATERING & BAR**

This budget includes the provision of refreshments in the Basildon Centre for meetings and presentations, the cafés at the Towngate Theatre and Wat Tyler Centre/Country Park and the accompanying bar operations. As part of the wider improvements being made at the Towngate Theatre, the cafe and bar area are both being redevloped.

. Harr	Actual	Original Budget			Netes		
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	2	-	87	89	91	93	А
2. Supplies and Services	93	16	89	98	107	115	
3. Management and Administration							
(a) Operational Administration Costs	17	3	-	-	-	-	
(b) Support Costs	58	8	13	14	14	14	
4. Recharges from other services	-	-	60	62	64	66	в
Less:	170	27	249	263	276	288	
L035.							
5. Income	(43)	(16)	(226)	(249)	(272)	(294)	
TOTAL NET COST	127	11	23	14	4	(6)	

Notes:

A Item 1 reflects the use of casual staff to run the Towngate Bar.

B Item 4 reflects recharges from the Towngate Theatre and Wat Tyler Centre in respect of electricity and rent.

# BUDGET 2012/13 AND THREE YEAR FORWARD FINANCIAL FORECAST TO 2015/16

# REGENERATION & PARTNERSHIPS

# **REGENERATION & PARTNERSHIPS**

#### SUMMARY

Item	Actual	Original Budget	Estimates				
item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Economic Development	115	116	287	291	295	300	
2. Regeneration Partnerships	(3)	5	-	-	-	-	
3. Basildon Town Centre	219	363	239	245	264	269	
4. Regeneration Delivery	377	481	463	528	543	562	
TOTAL NET COST	708	965	989	1,064	1,102	1,131	

# **REGENERATION & PARTNERSHIPS**

#### ECONOMIC DEVELOPMENT

This reflects the Economic Development service who assist and provide advice to existing local businesses and those thinking of locating their business in the Basildon Borough.

line	Actual	Original Budget	Estimates				
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	81	87	189	192	194	197	А
2. Transport	1	2	2	2	2	2	
3. Supplies and Services	15	24	28	28	28	28	
4. Management and Administration							
(a) Direct Service Overheads	3	4	3	3	3	3	
(b) Support Costs	15	11	65	66	68	70	
	115	128	287	291	295	300	
5. Less: Income	-	(12)	-	-	-	-	
TOTAL NET COST	115	116	287	291	295	300	

#### Notes:

A The increase in employee costs within Item 1 reflects an additional investment of £100,000 to increase capacity within the Economic Development team.

Service Statistics	Original 2011/12	Estimate 2012/13
Employees Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	2.0	4.0

# **REGENERATION & PARTNERSHIPS**

#### **REGENERATION PARTNERSHIPS**

This estimate represents the Council's involvement in various externally funded partnership schemes, detailed below.

Sure Start is a Government-supported programme designed to deliver holistic services, in partnership, to the families of children under 5 years old, with Essex County Council as the Accountable Body for the whole of Essex. Initiatives include facilitating the provision of full day care and working in partnership to provide a range of health, education and support services for parents and carers with children under five, providing support to children and young families in the Northlands Park and Pitsea South area and offering training opportunities, advice and support sessions for parents. The current funding arrangements with Essex Council Council cease from 2012/13 and the responsibility for the service will be transferred to Essex Council.

The Interreg IVB Programme 2007-2013, financed through the European Regional Development Fund, works with policy areas in regional development through trans-national projects, focusing on high quality projects in innovation, the environment and sustainable and competitive communities.

The Basildon Trade School Partnership was aimed at young people from local secondary schools to improve their employment prospects, self-confidence and create tangible items for the community. This project has ceased in 2011/12.

ltem	Actual	Original Budget			Notes		
nem -	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	299	311	-	-	-	-	
2. Premises	74	11	-	-	-	-	
3. Transport	1	-	-	-	-	-	
4. Supplies and Services	349	399	10	-	-	-	
5. Management and Administration							
(a) Operational Administration Costs	12 45	11 59	-	-	-	-	
(b) Support Costs	45	29	-	-	-	-	
	780	791	10	-	-	-	
6. Less: Income	(783)	(786)	(10)	-	-	-	А
TOTAL NET COST	(3)	5	-	-	-	-	

Notes:

A Item 6 reflects the income received from Essex County Council and external contributions up to 2011/12 and the European Regional Development Fund up to 2012/13.

Service Statistics	<b>Original</b> 2011/12
Employees Full-Time Equivalent (including an allowance for temporary, casual and	11.3
agency staff)	
Comico usono estimatos for skildrene contras	
Service usage estimates for childrens centres	
Number of weekly group sessions	20
Number of families using the service per week	300
Number of new members per week	15
Number of active members	1500

# **REGENERATION & PARTNERSHIPS**

#### **BASILDON TOWN CENTRE**

This service is responsible for the ongoing maintenance of Basildon Town Square and St. Martin's Square. The costs also reflect town centre management initiatives including provision for Christmas lighting.

. Harrow	Actual	Original Budget	Estimates				Neter
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Premises	187	175	175	177	180	183	
2. Supplies and Services	43	60	48	48	48	48	
3. Management and Administration							
(a) Operational Administration Costs	54	86	59	60	62	64	
(b) Support Costs	22	22	13	14	14	14	
4. Capital Charges	27	77	38	38	38	38	
	333	420	333	337	342	347	
5. Less: Income	(114)	(57)	(94)	(92)	(78)	(78)	A
TOTAL NET COST	219	363	239	245	264	269	

#### Notes:

A Item 5 reflects income from hire of pitch fees and leasing of shops.

# **REGENERATION & PARTNERSHIPS**

#### **REGENERATION DELIVERY**

This estimate reflects a specialist team set up to support all of the major development projects across the borough including Basildon Town Centre Regeneration.

	Actual	Original Budget	Estimates				Notes
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	<b>£'000</b>	£'000	£'000	£'000	£'000	
1. Employees	671	457	395	454	463	474	
2. Supplies & Services	222	92	88	88	88	89	
3. Management and Administration							
(a) Direct Service Overheads	8	3	8	8	8	8	
(b) Operational Administration Costs	74	70	76	78	80	82	
(c) Support Costs	248	109	146	150	154	159	
	1,223	731	713	778	793	812	
	1,220	751	715	110	195	012	
Less:							
4. Income	(214)	(250)	(250)	(250)	(250)	(250)	А
5. Government Grant	(632)	-	-	-	-	-	в
TOTAL NET COST	377	481	463	528	543	562	

Notes:

A Item 4 reflects the contribution received from the Developer towards the Basildon Town Centre regeneration project.

B Item 5 reflects the contributions received from the Homes and Communities Agency (HCA) and English Partnerships in relation to the Basildon Renaissance Partnership and Regeneration projects.

Service Statistics	<b>Original</b> 2011/12	Estimate 2012/13	
Employees Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	8.0	7.0	

# BUDGET 2012/13 AND THREE YEAR FORWARD FINANCIAL FORECAST TO 2015/16

# CORPORATE & CENTRAL

#### SUMMARY

	Actual	Original Budget		Estim	ates	
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
	£'000	£'000	£'000	£'000	£'000	£'000
1. Democratic Representation	1,523	1,329	1,312	1,344	1,377	1,417
2. General Administration & Corporate Core	1,777	1,575	1,066	119	(1,069)	(1,939)
3. Emergency Planning & Business Continuity	195	178	158	162	166	169
4. Customer Services	256	297	267	273	280	289
5. Central Expenses	274	1,398	1,493	1,545	1,547	1,550
6. Corporate Staffing	2,415	2,723	2,843	2,935	3,290	3,398
7. Insurance Pool	(104)	(150)	(72)	(92)	(142)	(153)
8. Capital Financing	(3,117)	(669)	(1,903)	(1,440)	(1,487)	(1,439)
9. Other Corporate Expenses	620	668	497	527	532	539
TOTAL NET COST	3,839	7,349	5,661	5,373	4,494	3,831

#### DEMOCRATIC REPRESENTATION

This estimate covers the various allowances paid to Members of the Council in accordance with the approved Members Allowances Scheme, the cost of managing and administering the Council's decision making processes, the provision of Member Training and Development and the Mayor's Civic Role.

Item	Actual	Original Budget	Estimates				
nem	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Members' Allowances & Training	462	499	474	486	497	512	
2. Supplies and Services	32	34	28	28	28	28	
3. Management and Administration							
(a) Direct Service Overheads	127	77	95	97	100	103	
(b) Operational Administration Costs	709	713	708	726	744	766	
(c) Support Costs	297	110	141	144	148	152	
	1,627	1,433	1,446	1,481	1,517	1,561	
4. Less: Recharges to Housing Revenue Account	(104)	(104)	(134)	(137)	(140)	(144)	
TOTAL NET COST	1,523	1,329	1,312	1,344	1,377	1,417	

Service Statistics	<b>Original</b> 2011/12	Estimate 2012/13
Number of Councillors	42	42

#### **GENERAL ADMINISTRATION & CORPORATE CORE**

This budget includes administration and other support costs together with provisions for various initiatives and functions not directly attributable to particular services at the time the budget was agreed.

It also reflects the costs associated with corporate management of the organisation including all activities undertaken by the Council as an elected multipurpose organisation. Such functions include overall strategic policy making, representing local interests and duties arising from public accountability.

Item	Actual	Original Budget	Estimates				Notes
item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Supplies and Services	158	172	179	180	182	183	
2. Single Status and Associated Salary Changes	60	650	1,150	1,265	1,343	1,395	А
3. Management and Administration							
(a) Direct Service Overheads	137	21	1	1	1	1	
(b) Operational Administration Costs	329	946	568	581	595	614	
(c) Support Costs	1,332	1,786	1,681	1,722	1,766	1,820	
(d) Other	(296)	698	308	244	210	184	
4. Transformation Agenda	57	50	115	117	70	71	в
5. Council Tax Freeze Grant	-	(405)	-	-	-	-	с
6. Efficiency Savings	-	(2,343)	(2,936)	(3,991)	(5,236)	(6,207)	
TOTAL NET COST	1,777	1,575	1,066	119	(1,069)	(1,939)	

Notes:

A Item 2 reflects the provision for the estimated ongoing costs as a result of the Single Status review.

B Item 4 reflects additional funding put in place to support the Council's Transformation Agenda. This additional funding has been transferred from Management & Administration Support.

C Item 5 reflects the receipt of a Government Grant up to 2014/15 to fund the cost of freezing Council Tax at or below 2010/11 levels. From 2012/13 this grant is being paid as part of the Revenue Support Grant.

Service Statistics	Original 2011/12	Estimate 2012/13
Employees Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	1.0	2.6

#### **EMERGENCY PLANNING & BUSINESS CONTINUITY**

This budget supports the corporate response to the Civil Contingencies Act 2004. Basildon Council has an important role to play in the event of an emergency occuring within the Borough and the Emergency Planning service works with frontline emergency services and other local authorities in Essex to ensure that the Council is prepared to respond and assist the community in time of need.

har	Actual	Original Budget	Estimates			Natas	
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	76	76	79	81	83	86	
2. Transport	3	2	2	2	2	2	
3. Supplies and Services	42	41	39	40	41	40	
4. Third Party Payments	14	16	-	-	-	-	А
5 Management and Administration							
(a) Direct Service Overheads	4	3	3	3	3	3	
(b) Operational Administration Costs	18	9	5	5	5	5	
(c) Support Costs	38	31	30	31	32	33	
TOTAL NET COST	195	178	158	162	166	169	

Notes:

A Item 4 relates to payments to Essex County Council towards the Joint Emergency Plan.

Service Statistics	<b>Original</b> 2011/12	Estimate 2012/13
Employees Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	2.0	2.0

### **CUSTOMER SERVICES**

This relates to the provision of the Service Advice Centre and Receptionists within the Basildon Centre.

Item	Actual Original Budget		Estimates				
item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	185	190	177	181	186	192	
2. Supplies and Services	7	6	5	5	5	5	
<ul> <li>Management and Administration</li> <li>(a) Direct Service Overheads</li> <li>(b) Operational Administration Costs</li> <li>(c) Support Costs</li> </ul>	12 1 51	9 11 81	12 3 70	13 3 71	13 3 73	13 4 75	
TOTAL NET COST	256	297	267	273	280	289	

Service Statistics	Original 2011/12	Estimate 2012/13
Employees Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	8.2	7.3

#### **CENTRAL EXPENSES**

These estimates relate to a range of fees and charges payable by the Council for corporate functions.

	Actual	Original Budget		Estin	nates		
Item	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2015/16 £'000	Notes
1. Bank Charges	74	103	74	76	78	81	
2. External Audit Fees	248	268	215	215	215	215	А
3. Repairs & Maintenance	36	994	935	985	985	985	в
4. Printing & Photocopying	19	115	87	87	87	87	с
5. Furniture	17	20	20	20	20	20	с
6. Stationery	26	55	30	30	30	30	С
7. Postages	-	-	175	175	175	175	с
8. Mobile Phones	-	-	45	45	45	45	с
<ol> <li>Management and Administration         <ul> <li>(a) Support Costs</li> </ul> </li> </ol>	13	20	36	37	38	39	
Less:	433	1,575	1,617	1,670	1,673	1,677	
10. Income	(14)	(15)	(12)	(12)	(12)	(12)	
11. Recharges to Housing Revenue Account	(145)	(162)	(112)	(113)	(114)	(115)	
TOTAL NET COST	274	1,398	1,493	1,545	1,547	1,550	

Notes:

A Item 2 reflects reductions in External Audit fees arising from the change in audit regime including reduced inspections. There is uncertainty regarding the timing of new arrangements including future procurement of audit services.

B Item 3 reflects the centralisation of the Special Repairs & Maintenance budget in 2010/11, and the additional centralisation of the Routine and Responsive Repairs & Maintenance budgets from 2011/12 onwards.

C Items 4 to 8 reflect the centralisation of a number of different budgets previously held within other service budgets.

#### **CORPORATE STAFFING**

These budgets reflect a range of services relating to staff costs including the pensions provision.

Item	Actual	Original Budget		Estin	nates		Notes
item	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2015/16 £'000	Notes
1. Corporate Pension Contributions	3,098	3,198	3,277	3,404	3,948	4,101	A
2. Corporate Training Expenses	250	251	245	245	245	245	в
3. Recruitment and Welfare	127	131	122	123	124	124	в
4. Staff Car Parking	-	80	105	107	109	111	с
5. Refreshment Service	15	18	17	17	17	17	D
6. Apprentices & Graduate Trainee Programme	197	255	278	286	293	302	Е
<ul><li>7. Management and Administration</li><li>(a) Operational Administration Costs</li><li>(b) Support Costs</li></ul>	1 52	26 39	27 74	28 75	29 77	30 79	
Less:	3,740	3,998	4,145	4,285	4,842	5,009	
8. Income	(45)	(18)	(17)	(17)	(17)	(18)	D
9. Recharges to Housing Revenue Account	(1,280)	(1,257)	(1,285)	(1,333)	(1,535)	(1,593)	
TOTAL NET COST	2,415	2,723	2,843	2,935	3,290	3,398	

Notes:

A Item 1 provides for the corporate contribution to the pension fund to compensate for historic funding deficits and an allowance for severance and gratuities. A provisional allowance has been made for the anticipated impact of the next actuarial review in 2014/15. No allowance has been made in respect of the recent government review of the Local Government Pension Scheme (LGPS).

B Items 2 & 3 relate to Corporate Training and Staff Welfare expenses, including the centralisation of all training budgets and the staff development 'Good to Great' programme.

C Item 4 relates to the cost of providing staff car parking following the removal of the Gloucester Park long-stay car park.

D Item 5 relates to the vending machine contract following transfer of Other Refreshment Service budgets to Towngate Theatre and is offset by income (shown in Item 8).

E Item 6 relates to the staffing costs of the Council's Modern Apprentices and Graduate Trainees as well as the Business Administration Apprentices which are jointly funded by Essex County Council.

Service Statistics	<b>Original</b> 2011/12	Estimate 2012/13
Employees		
Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	14.0	21.0

#### **INSURANCE POOL**

The Insurance Pool provides flexibility in addressing the Council's insurance requirements within the context of general risk management, leading to net savings for the Council through self-insurance and other initiatives.

	Actual	Original Budget		Estin	nates		
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	156	163	170	174	179	184	
2. Premiums Payable	1,178	1,306	1,394	1,545	1,666	1,796	
3. Gross Claims	928	891	1,008	1,018	1,018	1,018	
4. Other Supplies and Services	26	55	30	20	20	31	А
<ul> <li>5. Management and Administration</li> <li>(a) Direct Service Overheads</li> <li>(b) Operational Recharges</li> <li>(c) Support Costs</li> </ul>	11 - 58	10 21 43	9 19 30	10 21 31	10 22 32	11 22 33	
Less:	2,357	2,489	2,660	2,819	2,947	3,095	
6. Charges to Services	(1,799)	(1,942)	(2,037)	(2,168)	(2,295)	(2,430)	в
<ol> <li>7. External Charges         <ul> <li>(a) Premiums</li> <li>(b) Commission</li> <li>(c) Essex County Council and Castle Point Borough Council</li> </ul> </li> <li>8. Interest on Reserves</li> </ol>	(463) (87) (91) (21)	(488) (93) (56) (60)	(524) (92) (29) (50)	(543) (96) (29) (75)	(566) (99) (29) (100)	(586) (103) (29) (100)	с
TOTAL NET SURPLUS	(104)	(150)	(72)	(92)	(142)	(153)	D

Notes:

A The fluctuation within other supplies and services is due to the actuarial review now taking place every three years.

B Item 6 reflects charges made to Services in respect of premiums and expenses on claims.

C Item 7(c) includes income from Essex County Council in 2010/11 and 2011/12 only, and Castle Point Borough Council across all years.

D The total surplus on this service is held in an Earmarked Reserve.

Service Statistics	<b>Original</b> 2011/12	Estimate 2012/13			
Employees	2011/12	2012/13			
	5.0	4.0			
Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	5.2	4.9			
Insurance Pool Reserve	Original	Estimate	Estimate	Estimate	Estimate
	2011/12	2012/13	2013/14	2014/15	2015/16
	£'000	£'000	£'000	£'000	£'000
Balance at 1st April	2,625	2,868	2,940	3,032	3,174
Transfer from Insurance Pool	150	72	92	142	153
Balance at 31st March	2,775	2,940	3,032	3.174	3,327

#### **CAPITAL FINANCING**

This page brings together debt and asset related activities after allowing for recharges to services elsewhere in the Council's budget. Interest earned on cash balances is netted off against interest charges here. The budget reflects the split of debt between the GF and HRA as part of the implementation of HRA self financing on 1 April 2012.

	Actual	Original Budget		Estin	nates		
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
TREASURY MANAGEMENT ACTIVITIES							
1. Traditional Borrowing	8,603	8,905	12,590	12,371	12,340	12,230	А
2. Less: Investment Income	(37)	(46)	(13)	(22)	(50)	(63)	А
Net Borrowing	8,566	8,859	12,577	12,349	12,290	12,167	
3. Conventional Debt Repayment	228	261	295	378	385	391	в
4. Transferred Debt Interest	31	31	30	29	28	28	
5. Other Interest Payable	101	130	56	84	109	109	С
	8,926	9,281	12,958	12,840	12,812	12,695	
Less Recharges to:	-,	, -		,	,-	,	
6. Housing Revenue Account	(7,995)	(8,507)	(12,399)	(12,422)	(12,371)	(12,260)	D
Net Treasury Management	931	774	559	418	441	435	
, ,							
ASSET MANAGEMENT ACTIVITIES							
7. Direct Revenue Financing of Assets							
- Special Repairs & Maintenance	248	-	235	145	75	100	
Net Asset Management	248	-	235	145	75	100	
, and the second s							
CAPITAL CHARGES TO SERVICES							
8. Community	(126)	(124)	(89)	(89)	(89)	(89)	
9. Corporate & Central	-	(16)	(38)	(38)	(38)	(38)	
10. Development & Regulation	(2)	(2)	(2)	(2)	(2)	(2)	
11. Environment	(216)	(152)	(123)	(123)	(123)	(123)	
12. Housing	(16)	-	(16)	(16)	(16)	(16)	
13. Leisure	(927)	(651)	(1,387)	(1,387)	(1,387)	(1,360)	
14. Regeneration & Partnerships	-	(77)	-	-	-	-	
15. Management & Administration	(170)	(170)	(169)	(168)	(168)	(166)	
16. Finance Lease Repayment	(513)	(212)	(123)	-	-	-	
17. Sporting Village - Capitalisation of Interest	(346)	(39)	-	-	-	-	1
18. Deferred charges	(411)	-	(750)	(180)	(180)	(180)	
Net Capital Charges	(2,727)	(1,443)	(2,697)	(2,003)	(2,003)	(1,974)	E
SPECIAL ITEMS							
19. VAT refund	(1,569)	-	-	-	-	-	1
Net Asset Management	(1,569)	-	-	-	-	-	
TOTAL NET SURPLUS	(3,117)	(669)	(1,903)	(1,440)	(1,487)	(1,439)	

Notes:

A Items 1 and 2 relate to the net interest payable on all the Council's outstanding debt.

B Item 3 relates to borrowing for General Fund capital purposes.

C Item 5 refers mainly to interest payable on internal ring-fenced accounts such as the Insurance Pool and Housing Revenue Account.

D Item 6 is the net contribution from the Housing Revenue Account for interest on outstanding housing-related debt. It also includes charges for debt management expenses and amortised premiums and discounts on debt repaid prematurely.

E Items 8 to 18 (Capital Charges) relate to costs charged elsewhere in the Council's budget which are not required to be met from the Council Tax. They are therefore reversed out of the net budget here.

Service Statistics	<b>Actual</b> 2010/11	<b>Original</b> 2011/12	Estimate 2012/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16
Capital Financing Requirement	£m	£m	£m	£m	£m	£m
HRA	154.2	167.5	221.4	221.2	221.0	220.9
Non Housing	33.6	22.7	22.6	22.2	22.0	21.8
	187.8	190.2	244.0	243.4	243.0	242.7
Average rates of interest:	%	%	%	%	%	%
Borrowing Rate	5.34	5.43	5.52	5.46	5.49	5.40
Investment Return	0.46	1.10	0.50	0.90	2.00	2.00

#### **OTHER CORPORATE EXPENSES**

Kam	Actual	Original Budget		Estin	nates		Notes
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Supplies and Services							
(a) Essex On-Line Partnership	17	17	17	17	17	17	A
(b) Partnership Co-ordination	422	39	-	-	-	-	В
(c) IT Review	193	206	134	160	161	161	С
(d) Community Cohesion	35	-	-	-	-	-	D
(e) Risk Management Initiatives	5	50	50	50	50	50	
(f) CCTV	144	51	52	52	52	52	
(g) Community TV	-	59	-	-	-	-	
(h) Safeguarding Children	2	11	28	28	28	29	E
(i) Other	68	63	65	65	65	65	F
2. Management and Administration							G
(a) Direct Overheads	2	1	5	5	6	6	
(b) Operational Administration Costs	98	84	51	52	53	55	
(c) Support Costs	174	152	107	110	112	116	
3. Capital Costs	16	16	16	16	16	16	
	1,176	749	525	555	560	567	
Less:							
4. Income	(532)	(35)	-	-	-	-	
5. Recharges to Housing Revenue Account	(24)	(46)	(28)	(28)	(28)	(28)	С
TOTAL NET COST	620	668	497	527	532	539	

Notes:

A Item 1(a) relates to the Council's contribution to the Essex On-Line Partnership.

B Item 1(b) relates to the Council's contribution to the Partnership Group established following the merger of the Local Strategic Partnership and Basildon Renaissance Partnership.

C Item 1(c) and Item 5 relates to corporate IT initiatives.

D Funding is no longer available from Central Government for Community Cohesion work after 2011/12.

E Item 1(h) relates to the cost incurred in discharging the Council's statutory duties to safeguard and promote the welfare of children, young people and vulnerable adults.

F Item 1(i) includes a general provision for sundry debtor write offs.

G Item 2 relates to support costs in respect of asset management and various projects in Item 1.

Service Statistics	Original 2011/12	Estimate 2012/13
Employees Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	-	0.6

# BUDGET 2012/13 AND THREE YEAR FORWARD FINANCIAL FORECAST TO 2015/16

# MANAGEMENT & ADMINISTRATION

# **MANAGEMENT & ADMINISTRATION**

#### SUMMARY

Item	Actual	Original Budget		Estin	nates	
item	<b>2010/11</b>	2011/12	2012/13	2013/14	2014/15	2015/16
	£'000	£'000	£'000	£'000	£'000	£'000
1. Management and Administration Support	12,509	12,548	11,364	11,578	11,775	12,053
2. Office Accommodation	2,019	1,717	1,786	1,810	1,833	1,857
	14,528	14,265	13,150	13,388	13,608	13,910
Less:						
3. Income	(410)	(578)	(267)	(268)	(264)	(263)
4 Recharges to St Georges Community Housing/Housing Revenue Account	(2,299)	(2,233)	(2,519)	(2,570)	(2,622)	(2,687)
5. Recharges to Services	(11,819)	(11,454)	(10,364)	(10,550)	(10,722)	(10,960)
TOTAL NET COST	-	-	-	-	-	-

The above summary represents the costs of the following Council services:

- Executive Leadership Team

- Financial Services
- Legal & Procurement
- Audit & Risk Management
- Property & Regeneration Services
- Revenues & Benefits Support
- Customer Services, IT & Facilities

- Policy, Performance & Review
- Human Resources & Organisational Design
- Democratic Services
- Environment & Community Services Support
- Street Scene & Leisure Services Support
- Housing Services Support
- Marketing & Communications

# **MANAGEMENT & ADMINISTRATION**

# MANAGEMENT AND ADMINISTRATION SUPPORT

This estimate represents the salaries and associated costs relating to Council management and administration services which are subsequently charged direct to Services.

lian	Actual	Original Budget	udget				Notes
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	10,594	10,634	9,712	9,924	10,134	10,419	
2. Supplies and Services	1,915	1,914	1,652	1,654	1,641	1,634	
Less:	12,509	12,548	11,364	11,578	11,775	12,053	
3. Income	(280)	(374)	(172)	(173)	(169)	(168)	
4. Recharges to Housing Revenue Account	(1,838)	(1,782)	(2,079)	(2,131)	(2,184)	(2,250)	
5. Recharges to Services	(10,391)	(10,392)	(9,113)	(9,274)	(9,422)	(9,635)	
TOTAL NET COST	-	-	-	-	-	-	

#### **Service Statistics**

	Original Budget 2011/12		Estimate 20	012/13
	F.T.E.	£'000	F.T.E.	£'000
Executive Team	17.1	1,090	16.6	979
Housing Strategy & Client Services	25.0	734	13.2	444
Resources	76.4	2,808	69.1	2,771
Street Scene & Leisure Services	27.8	985	19.7	692
Customer Services	73.8	2,356	70.9	2,201
Environment & Community Services	25.1	954	24.6	949
Corporate Services	46.3	1,707	45.1	1,676
	291.5	10,634	259.1	9,712

# **MANAGEMENT & ADMINISTRATION**

#### OFFICE ACCOMMODATION

These estimates relate to the Basildon Centre, Pitsea Area Housing Office and Barleylands Depot.

Item	Actual	Original Budget		Estin	nates		Notes
lien	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Employees	374	395	384	394	404	416	
2. Premises	1,101	945	882	889	893	898	
3. Supplies and Services	283	49	77	79	80	81	
4. Management and Administration				47	10	10	
(a) Direct Service Overheads	- 17	- 15	17 22	17 22	18 23	18 23	
<ul><li>(b) Operational Administration Costs</li><li>(c) Support Costs</li></ul>	17	15	22	22	23 245	23 253	
(c) Support Costs		144	233	239	245	203	•
5. Capital Charges	167	169	171	170	170	168	
	2,019	1,717	1,786	1,810	1,833	1,857	
Less:	,	,	,	,	,	,	
6. Income	(130)	(204)	(95)	(95)	(95)	(95)	
7. Recharges to Housing Revenue Account	(461)	(451)	(440)	(439)	(438)	(437)	
8. Recharges to Services	(1,428)	(1,062)	(1,251)	(1,276)	(1,300)	(1,325)	
TOTAL NET COST	-	-	-	-	-	-	

Service Statistics	Original 2011/12	Estimate 2012/13
Employees Full-Time Equivalent (including an allowance for temporary, casual and agency staff)	17.5	15.7

# BUDGET 2012/13 AND THREE YEAR FORWARD FINANCIAL FORECAST TO 2015/16

# CAPITAL PROGRAMME

# **CAPITAL PROGRAMME**

### SUMMARY

	Actual	Original Budget		Estin	nates		
Item	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2015/16 £'000	Notes
1. General Fund	26,942	1,294	3,555	895	825	850	А
2. Housing Revenue Account	18,384	8,865	31,060	33,997	33,520	17,725	В
TOTAL CAPITAL EXPENDITURE	45,326	10,159	34,615	34,892	34,345	18,575	
Financed by							
3. Capital Receipts	(2,655)	(335)	(220)	(220)	(220)	(220)	
4. Government Grants	(5,819)	(420)	(1,420)	(420)	(420)	(420)	
5. Section 106 Contributions	(243)	(319)	(1,570)	-	-	-	
6. Other Capital Contributions	(1,633)	(15)	-	-	-	-	
7. Major Repairs Reserve	(6,527)	(8,565)	(12,045)	(12,433)	(12,799)	(13,225)	
8. Direct Revenue Financing	(12)	-	(235)	(145)	(75)	(100)	
Sub Total, direct financing	(16,889)	(9,654)	(15,490)	(13,218)	(13,514)	(13,965)	
9. Supported Borrowing	(11,149)	-	-	-	-	-	
10. Unsupported Borrowing	(17,288)	(505)	(110)	(110)	(110)	(110)	
11. Decent Homes Capital Grant	-	-	(16,215)	(19,664)	(17,621)	-	
12. Revenue Contribution to Capital Expenditure	-	-	(2,800)	(1,900)	(3,100)	(4,500)	
TOTAL RESOURCES	(45,326)	(10,159)	(34,615)	(34,892)	(34,345)	(18,575)	
NET POSITION	-	-	-	-	-	-	

Notes:

A The General Fund summary and the programmes for individual services are shown on pages 91-98.B The Housing Revenue Account capital programme is shown on page 99.

### SUMMARY - GENERAL SERVICES

The General Fund capital programme makes provision for works to General Fund assets, replacement of vehicles and plant, private sector housing grants and a few projects throughout the borough funded by external contributions.

	Actual	Original Budget		Estin	nates		
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
EXPENDITURE							
1. Community	3	45	-	-	-	-	
2. Environment	335	-	-	-	-	-	
3. Housing	1,403	770	3,170	600	600	600	
4. Leisure	24,816	229	235	145	75	100	
5. Corporate & Central	105	100	100	100	100	100	
6. Management & Administration	280	-	-	-	-	-	
7. Contingency Provision	-	150	50	50	50	50	
Total	26,942	1,294	3,555	895	825	850	
LESS RESOURCES:							
8. Capital Receipts	(2,655)	(335)	(220)	(220)	(220)	(220)	
9. Government Grants	(5,819)	(420)	(1,420)	(420)	(420)	(420)	
10. Section 106 Contributions	(243)	(319)	(1,570)	-	-	-	
11. Other Capital Contributions	(1,631)	(15)	-	-	-	-	
12. Direct Revenue Funding	(12)	-	(235)	(145)	(75)	(100)	
Sub Total, direct financing	(10,360)	(1,089)	(3,445)	(785)	(715)	(740)	
13. New unsupported borrowing	(16,582)	(205)	(110)	(110)	(110)	(110)	A
Sub Total, borrowing and other credit	(16,582)	(205)	(110)	(110)	(110)	(110)	
Total	(26,942)	(1,294)	(3,555)	(895)	(825)	(850)	

Notes:

A For details of the new unsupported borrowing required to balance the programme, see Funding Requirement on page 98.

### COMMUNITY

General Schemes	Actual	Original Budget		Estin	nates		Notes
General Schemes	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Community Centres and Halls repairs	3	-	-	-	-	-	
<ol> <li>Hannakins Farm Community Centre, model lease works</li> </ol>	-	45	-	-	-	-	
TOTAL EXPENDITURE	3	45	-	-	-	-	
TOTAL RESOURCES	-	-	-	-	-	-	
NET FUNDING REQUIREMENT	3	45	-	-	-	-	

### ENVIRONMENT

General Schemes	Actual	Original Budget	Estimates				
General Schemes	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Vehicles and Plant	-	-	-	-	-	-	
2. Kitchen Waste Recycling Scheme	202	-	-	-	-	-	
3. Wickford High Street Paving	100	-	-	-	-	-	
4. Recycling Centre Fencing	33	-	-	-	-	-	
5. Waste Transfer Facility	-	-	-	-	-	-	
TOTAL EXPENDITURE	335	-	-	-	-	-	
Less: Resources							
6. Capital Contributions	(235)	-	-	-	-	-	
TOTAL RESOURCES	(235)	-	-	-	-	-	
NET FUNDING REQUIREMENT	100	-	-	-	-	-	

#### HOUSING

Private Sector Financial Assistance	Actual	Original Budget		Estin	nates		Notes
Filvate Sector Financial Assistance	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Disabled Facilities Grants (DFG)	628	420	600	600	600	600	
<ol><li>Housing Repairs / Renovation / PSDH Grants</li></ol>	107	-	-	-	-	-	
<ol><li>Decent Warm Healthy Homes Grants (DWHH)</li></ol>	667	-	-	-	-	-	
4. Empty Property Direct Assistance Loans (EPDA)	1	50	1,000	-	-	-	А
TOTAL EXPENDITURE	1,403	470	1,600	600	600	600	
Less: Resources							
5. Government Grants (DFG)	(556)	(420)	(420)	(420)	(420)	(420)	
6. Government Grants (DWHH)	(667)	-	-	-	-	-	
<ol><li>Government Grants (EPDA)</li></ol>	(1)	-	(1,000)	-	-	-	
8. Capital receipts	-	-	(80)	(80)	(80)	(80)	
9. Capital receipts (Empty Property loan repayments)	-	(50)	-	-	-	-	
TOTAL RESOURCES	(1,224)	(470)	(1,500)	(500)	(500)	(500)	
NET FUNDING REQUIREMENT	179	-	100	100	100	100	

Affordable Homes Investment Grants	Actual	Original Budget		Estin	nates		Notes
Affordable Homes investment Grants	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Royal Court site, Laindon	-	-	570	-	-	-	
2. Nevendon Road site, Wickford	-	300	1,000	-	-	-	В
	-						
TOTAL EXPENDITURE	-	300	1,570	-	-	-	
Less: Resources							
3. Section 106 Contributions	-	(300)	(1,570)	-	-	-	
TOTAL RESOURCES	-	(300)	(1,570)	-	-	-	
NET FUNDING REQUIREMENT	-	-	-	-	-	-	

#### HOUSING SUMMARY

TOTAL EXPENDITURE	1,403	770	3,170	600	600	600	
TOTAL RESOURCES	(1,224)	(770)	(3,070)	(500)	(500)	(500)	
NET FUNDING REQUIREMENT	179	-	100	100	100	100	

A. This project is government funded and is to provide grants and loans to individuals to allow for unused properties to be brought back into use for social housing.

B This project is likely to slip into 2012/13.

#### LEISURE

	Actual	Original Budget		Estin	nates		Notes
Sporting Village	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Council Expenditure	116	-	-	-	-	-	А
2. Construction	22,440	117	-	-	-	-	
3. Interest (Capitalised)	346	28	-	-	-	-	
TOTAL EXPENDITURE	22,902	145	-	-	-	-	
Less: Resources							
4. Government Grants	(4,134)	-	-	-	-	-	
5. Section 106 Contributions	(200)	-	-	-	-	-	
6. Capital Receipts	(2,570)	(11,054)	(3,644)	-	-	-	В
TOTAL RESOURCES	(6,904)	(11,054)	(3,644)	-	-	-	
NET FUNDING REQUIREMENT	15,998	(10,909)	(3,644)	-	-	-	

Wat Tyler Country Park	Actual	Original Budget		Estim	nates		Notes
	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Heritage Interpretation Project	538	-	-	-	-	-	
2. The Green Centre	1,107	-	-	-	-	-	
TOTAL EXPENDITURE	1,645	-	-	-	-	-	
Less: Resources							
3. Capital Contributions - HIP	(538)	-	-	-	-	-	
<ol><li>Capital Contributions - Parklands (HCA)</li></ol>	(1,083)	-	-	-	-	-	
5. Capital Contributions - Veolia	(12)	-	-	-	-	-	
6. Direct Revenue Funding	(12)	-	-	-	-	-	
TOTAL RESOURCES	(1,645)	-	-	-	-	-	
NET FUNDING REQUIREMENT	-	-	-	-	-	-	

A The Council Expenditure budget represents contingency, cabling and other ancillary works

B This income amount reflects the asset realisation programme that will be used to repay borrowing in relation to the Sporting Village

General Schemes	Actual	Original Budget		Estin	nates		Notes
General Schemes	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Play Strategy	162	-	_	-	-	-	
2. Lake Meadows, improvements	60	34	-	-	-	-	
3. Langdon Hills, pavilion	1	-	-	-	-	-	
4. Eversley, pavilion & pitches	10	-	-	-	-	-	
5. Victoria Park, multi-use sports area	1	-	-	-	-	-	
6. Victoria Park, allotment provision	8	-	_	-	-	-	
7. Towngate Theatre, boiler management system	27	-	-	-	-	-	
8. Wickford Memorial Park, public conveniences	-	50	-	-	-	-	
9. Towngate Theatre Refurbishment	-	-	235	145	75	100	
TOTAL EXPENDITURE	269	84	235	145	75	100	A
Less: Resources							
10. Capital Contributions	(162)	-	-	-	-	-	
11. Section 106 Contributions	(23)	(19)	-	-	-	-	
12. Other contributions	(48)	(15)	-	-	-	-	
13. Direct Revenue Financing	-	-	(235)	(145)	(75)	(100)	
TOTAL RESOURCES	(233)	(34)	(235)	(145)	(75)	(100)	
NET FUNDING REQUIREMENT	36	50	-	-	-	-	

#### LEISURE SUMMARY

TOTAL EXPENDITURE	24,816	229	235	145	75	100	
TOTAL RESOURCES	(8,782)	(11,088)	(3,879)	(145)	(75)	(100)	
NET FUNDING REQUIREMENT	16,034	(10,859)	(3,644)	-	-	-	

A These General Schemes represent a number of projects throughout the Borough. Whilst it is anticipated that these will be substantially completed in 2011/12, there may be some slippage into 2012/13.

### CORPORATE AND CENTRAL

General Schemes	Actual	Original Budget	Estimates				
General Schemes	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	
	£'000	£'000	£'000	£'000	£'000	£'000	
<ol> <li>Disabled Access, annual provision</li> </ol>	11	-	-	-	-	-	
2. provision	94	100	100	100	100	100	
TOTAL EXPENDITURE	105	100	100	100	100	100	
NET FUNDING REQUIREMENT	105	100	100	100	100	100	

#### 2010/11 Completed Schemes

General Schemes	Actual	Original Budget		Estin	nates		Notes
General Schemes	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
1. Neighbourhood Shops - Disabled Access	148	-	-	-	-	-	
2. Basildon Town Centre, regeneration	63	-	-	-	-	-	
3. Basildon Town Centre Environmental Works	29	-	-	-	-	-	
4. Town Square Lifts	30	-	-	-	-	-	
5. Single Status	10	-	-	-	-	-	
TOTAL EXPENDITURE	280	-	-	-	-	-	
Less: Resources							
6. Government Grants	(29)	-	-	-	-	-	
TOTAL RESOURCES	(29)	-	-	-	-	-	
NET FUNDING REQUIREMENT	251	-	-	-	-	-	

#### CAPITAL RECEIPTS AND CONTRIBUTIONS

	Actual	Original Budget		Estin	nates		
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
CAPITAL RECEIPTS	()	<i></i>					
Asset Realisation Programme (for Sporting Village)	(2,570)	(11,054)	(3,644)	-	-	-	
Less: Used to repay unsupported borrowing	438	10,909	3,644	-	-	-	
Right-to Buy and Shared ownership sales (net)	(317)	(40)	(120)	(120)	(120)	(120)	А
Empty Property Scheme, loan repayments	-	(50)	-	-	-	-	
Other Miscellaneous (including repaid grants)	(206)	(100)	(100)	(100)	(100)	(100)	
	(2,655)	(335)	(220)	(220)	(220)	(220)	
GOVERNMENT GRANTS							
Disabled Facilties Grants (CLG)	(424)	(420)	(420)	(420)	(420)	(420)	
Housing Repairs / Renovation / PSDH Grants (CLG)	(132)	-	-	-	-	-	
Decent Warm Healthy Homes (HCA)	(751)	-	-	-	-	-	
Empty Property Direct Assistance (HCA)	(1,500)	-	(1,000)	-	-	-	
Sporting Village (HCA)	(3,410)	-	(.,,	_	-	-	
Wat Tyler Country Park, Parklands (HCA)	(1,006)	_		_	_	-	
Other	(1,000) (340)	_		_	_	-	
Contributions in hand c/fwd	1,744	_		-	-	-	
	1,744	-	-	-	-	-	
	(5,819)	(420)	(1,420)	(420)	(420)	(420)	
S106 CONTRIBUTIONS							
Affordable Housing							
Various S106 Sites	(1,637)	(239)	-	-	-	-	В
Leisure							
Sporting Village	(200)	-	-	-	-	-	
Other Leisure Schemes	(451)	(19)	-	-	-	-	В
Receipts in hand b/fwd	-	(741)	(1,570)	-	-	-	В
Receipts in hand c/fwd	2,045	680	-	-	-	-	В
	(243)	(319)	(1,570)	-	-	-	
OTHER CAPITAL CONTRIBUTIONS	(243)	(319)	(1,570)		-	-	+
	(22)	-			_		
Kitchen Waste Recycling Scheme / Fencing (ECC) Sporting Village (ECC / Veolia / EPP / SE)	(33)		-	-	-	-	
	(725)	-	-	-	-	-	
Wat Tyler Country Park, HIP (EEDA / HLF/ Veolia)	(669)	-	-	-	-	-	
Other Contributions	(296)	(15)	-	-	-	-	
Contributions in hand c/fwd	92	-	-	-	-	-	
	(1,631)	(15)	-	-	-	-	
TOTAL USED TO RESOURCE EXPENDITURE	(10,348)	(1,089)	(3,210)	(640)	(640)	(640)	

Notes:

B The receipt of S106 contributions reflects only those agreements where the developers are legally bound to pay according to the conditions of the agreement.

A Right to Buy and Shared Ownership sales are starting to increase with estimated sales of £0.5m per annum. However, after taking account of Clawback and Pooling of Housing Receipts, this only leaves a usable sum of £120,000 to apply to expenditure.

### FUNDING REQUIREMENT

This page represents the net funding shortfall on the individual service programmes shown on the previous pages. After allowing for unallocated resources (Items 9 to 11 below) the net funding requirement is the amount of unsupported borrowing.

	Actual	Original Budget		Estin	nates		
Item	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2015/16 £'000	Notes
1. Community	3	45	-	-	-	-	
2. Environment	100	-	-	-	-	-	
3. Housing	179	-	100	100	100	100	
4. Leisure	16,034	(10,859)	(3,409)	145	75	100	
5. Corporate & Central	105	100	100	100	100	100	
6. Management & Administration	251	-	-	-	-	-	
7. Contingency Provision	-	150	50	50	50	50	
Total	16,672	(10,564)	(3,159)	395	325	350	
Add:							
8. Resources used to repay unsupported borrowing	-	10,909	3,644	-	-	-	
Less: Resources available							
9. Capital Receipts (Right-to Buy sales (net))	-	(40)	(40)	(40)	(40)	(40)	
10. Capital Receipts (Miscellaneous land sales)	(85)	(100)	(100)	(100)	(100)	(100)	
11. Direct Revenue Financing	(5)	-	(235)	(145)	(75)	(100)	
NEW UNSUPPORTED BORROWING	16,582	205	110	110	110	110	

# **CAPITAL PROGRAMME - HOUSING REVENUE ACCOUNT**

The Council's Housing capital programme covers improvements to the housing stock and works to meet the 'Decent Homes' target.

	Actual	Original Budget					
Item	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Notes
	£'000	£'000	£'000	£'000	£'000	£'000	
EXPENDITURE							
<ol> <li>St Georges Community Housing Management Fee</li> </ol>	18,384	8,565	-	-	-	-	A
<ol><li>Replacement Housing Management System</li></ol>	-	300	-	-	-	-	
3. Bridgecote Lane	-	-	-	-	-	-	
4. Basildon Drive	-	-	-	-	-	-	
5. Voids and Adaptations	-	-	3,091	2,991	2,991	2,991	
6. General Programme							
Internal decent homes	-	-	3,140	1,660	2,010	3,485	В
Central Heating	-	-	1,000	1,050	1,050	2,075	
Electrical Works	-	-	100	100	100	1,150	
Windows and Doors	-	-	10	530	530	636	
Estate and Environment Improvements	-	-	265	465	471	465	
Fire Prevention	-	-	1,550	1,550	1,550	550	
Felmores Cladding	-	-	1,050	1,050	1,050	-	
Block Lighting	-	-	912	750	750	750	
Legionella	-	-	155	155	155	155	
Lift Refurbishments	-	-	1,020	1,020	-	-	
Structural	-	-	550	550	550	550	
External wall insulation	-	-	525	935	-	-	
Roofing	-	-	350	350	350	460	
Damp and Condensation works	-	-	200	200	200	200	
Garages	-	-	150	150	150	150	
Non traditional dwellings	-	-	-	-	3,250	3,250	
Other Projects	-	-	777	827	742	858	С
7. Decent Homes Backlog Works							
Internal decent homes	-	-	3,810	7,934	6,300	-	в
Central Heating	-	-	2,305	2,305	2,305	-	
Electrical Works	-	-	2,050	2,050	2,050	-	
Communal Boilers	_	-	3,060	1,030	1,030	-	
Langdon Hills works	_	-	1,300	105	107	_	
Roofing	_	-	2,090	1,040	1,040	_	
Window and Door replacements	_	-	1,550	2,050	1,550	_	
Energy Efficiency	_	-	50	2,000	39	_	
Non traditional dwellings	-	-	-	3,100	3,200	-	
Total	18,384	8,865	31,060	33,997	33,520	17,725	
i otai	10,304	0,000	51,000	33,997	33,320	17,725	
RESOURCES	(40.000)						-
8. Supported Borrowing Decent Homes	(10,000)	-	-	-	-	-	D
9. Supported Borrowing	(1,149)	-	-	-	-	-	_
10. Decent Homes Capital Grant	-	-	(16,215)	(19,664)	(17,621)	-	E
11. Unsupported Borrowing	(706)	(300)	-	-	-	-	_
12. Major Repairs Allowance	(6,527)	(8,565)	(12,045)	(12,433)	(12,799)	(13,225)	F
13. Contributions	(2)	-	-	-	-	-	-
14 Revenue Contribution to Capital Expenditure	-	-	(2,800)	(1,900)	(3,100)	(4,500)	G
Total	(18,384)	(8,865)	(31,060)	(33,997)	(33,520)	(17,725)	
NET POSITION	-	-	-	-	-	-	1

Notes:

A The management of the landlord service returned to the Council in July 2011.

B This budget is to repair and replace kitchens and bathrooms.

C Other projects include door entry systems, DDA works, sound insulation, scooter stores, fire sanctuary works, upgrades to TV systems, parking and drainage.

D This sum of £10m was approved by the HCA for 2010/11 as part of the Decent Homes backlog funding.

E As approved by the HCA in February 2011. The final two years are subject to government approval (2013/14 and 2014/15).

F The MRA reflects the uplift allowed for in the self financing settlement.

G Balances on reserves over £4 million and potentially available for investment in the capital programme. Unspent balance is transferred to Asset Management Reserve

Balances	<b>Actual</b> 2010/11	<b>Original</b> 2011/12	Estimate 2012/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16
Balance on Major Repairs Reserve	-	-	14	29	44	59