

BUDGET AND FINANCIAL FORECAST

2022/23



BUDGET SUMMARY - BOROUGH COUNCIL SERVICES

General Fund

On 24 February 2022, the Council approved a 2022/23 budget for Borough Council services of £19.0 million, which represents net spending of £20.7 million and movement of reserves of £1.8 million.

The Council Tax Requirement for 2022/23 is £17.1 million, producing a Band D Council Tax of £278.91, no change compared to 2021/22.

Housing Revenue Account

The HRA budget was also approved on 24 February 2022. It provides expenditure on services of £50.0 million and capital financing of £11.5 million. The average rent for 2022/23 is £93.30 which is 4.1% more than 2021/22. The capital programme includes a £23.2 million investment in existing stock and £20.5 million in new stock.

Medium Term Financial Strategy (MTFS)

The fundamental aims of the Council's MTFS are to:

- Maintain a sustainable financial position against a background of continuing financial uncertainty and reduced government funding.
- Support the delivery of the ambitions in the Corporate Plan.

The MTFS continues to forecast a gap between the Council's need to spend and the available resources. While the budget for 2022/23 has been balanced, there remains a deficit in future years rising from £1.2 million in 2023/24 to £2.9 million in 2025/26.

Further information on the Council's budgets for 2022/23 can be found on the Council's website at www.basildon.gov.uk

| Actual 2020/21 £'000 | Original Budget 2021/22 £'000 | Service | Estimates | | | |
|----------------------------|--|---|------------------|------------------|------------------|------------------|
| | | | 2022/23 £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 £'000 |
| 2,068 | 1,625 | Community | 1,654 | 1,659 | 1,662 | 1,663 |
| 1,725 | (185) | Development & Regulation | (67) | (94) | (270) | (447) |
| 9,664 | 10,358 | Environment | 10,742 | 9,665 | 9,111 | 9,137 |
| 2,661 | 2,959 | Housing | 3,039 | 3,043 | 3,047 | 3,050 |
| 8,672 | 7,818 | Leisure | 8,043 | 8,003 | 8,091 | 8,180 |
| 2,814 | 2,535 | Regeneration & Partnerships | 2,421 | 1,895 | 1,884 | 1,888 |
| 1,959 | (169) | Corporate & Central | (6,097) | 3,564 | 1,977 | 3,210 |
| - | - | Efficiencies | - | (1,157) | (869) | (2,894) |
| - | 1,000 | Contingency | 1,000 | 1,250 | 1,500 | 1,750 |
| 29,563 | 25,941 | General Fund Expenditure on Services | 20,735 | 27,828 | 26,133 | 25,537 |
| 8,829 | 14,670 | Housing Revenue Account | 4,340 | 2,399 | 1,069 | 262 |
| 38,392 | 40,611 | TOTAL EXPENDITURE ON SERVICES | 25,075 | 30,227 | 27,202 | 25,799 |
| | | Transfers to/(from) Reserves: | | | | |
| 283 | - | - General Fund Activities | - | - | - | 3,000 |
| 16,115 | (13,856) | - General Fund Earmarked Reserves | (1,781) | (2,737) | 74 | (1,603) |
| (8,829) | (14,670) | - Housing Revenue Account Balances | (4,340) | (2,399) | (1,069) | (262) |
| 45,961 | 12,085 | BOROUGH COUNCIL NET EXPENDITURE | 18,954 | 25,091 | 26,207 | 26,934 |
| (7,401) | (3,109) | Government Grants (net) | (2,459) | (1,462) | (1,518) | (1,566) |
| (6,893) | (6,298) | Business Rates Income | (6,934) | (6,452) | (6,579) | (6,707) |
| (764) | (294) | New Homes Bonus | (353) | - | - | - |
| | | Net deficit/(surplus) on Collection Fund: | | | | |
| 96 | 308 | - Council Tax | (3) | 151 | - | - |
| (13,905) | 14,278 | - Business Rates | 7,913 | 274 | - | - |
| 17,094 | 16,970 | COUNCIL TAX REQUIREMENT | 17,118 | 17,602 | 18,110 | 18,661 |
| 61,287 | 60,840 | Number of Band D dwellings | 61,376 | 61,893 | 62,433 | 63,801 |
| £278.91 | £278.91 | Council Tax Band D - Basildon Borough only | £278.91 | £284.40 | £290.07 | £295.83 |
| +0% | +0% | Budgeted/Forecast Council Tax % change | 0.00% | +1.97% | +1.99% | +1.99% |

RESERVES & BALANCES

| | Opening Balance 2021/22 £'000 | Movement £'000 | Closing Balance 2021/22 £'000 | Movement £'000 | Closing Balance 2022/23 £'000 | Movement £'000 | Closing Balance 2023/24 £'000 | Movement £'000 | Closing Balance 2024/25 £'000 | Movement £'000 | Closing Balance 2025/26 £'000 |
|---|--|-------------------|--|-------------------|--|-------------------|--|-------------------|--|-------------------|--|
| GENERAL FUND | | | | | | | | | | | |
| General Fund Activities | 2,910 | 90 | 3,000 | - | 3,000 | - | 3,000 | - | 3,000 | - | 3,000 |
| Carry Forwards | 7,022 | (4,618) | 2,404 | - | 2,404 | - | 2,404 | - | 2,404 | - | 2,404 |
| Pensions and Contingency | 7,942 | (174) | 7,768 | 15 | 7,783 | (3,940) | 3,843 | 467 | 4,310 | 990 | 5,300 |
| Insurance Pool | 3,731 | - | 3,731 | - | 3,731 | - | 3,731 | - | 3,731 | - | 3,731 |
| Employment Rationalisation | 1,164 | (77) | 1,087 | - | 1,087 | - | 1,087 | - | 1,087 | - | 1,087 |
| IT Initiatives | 3,968 | 477 | 4,445 | 212 | 4,657 | 50 | 4,707 | 75 | 4,782 | 75 | 4,857 |
| Treasury Management | 1,750 | 743 | 2,493 | 652 | 3,145 | 76 | 3,221 | (194) | 3,027 | (594) | 2,433 |
| Asset Management | 2,230 | - | 2,230 | - | 2,230 | - | 2,230 | - | 2,230 | - | 2,230 |
| Sempra Equalisation | 834 | 2,319 | 3,153 | 4,929 | 8,082 | 1,955 | 10,037 | 527 | 10,564 | - | 10,564 |
| Lease Equalisation | 409 | 2,632 | 3,041 | 1,232 | 4,273 | 852 | 5,125 | 552 | 5,677 | 250 | 5,927 |
| Investment Asset Acquisition Equalisation | 1,200 | 500 | 1,700 | - | 1,700 | - | 1,700 | - | 1,700 | - | 1,700 |
| Development Equalisation | 423 | 1,000 | 1,423 | - | 1,423 | - | 1,423 | - | 1,423 | - | 1,423 |
| Regeneration Account | 596 | - | 596 | - | 596 | - | 596 | - | 596 | - | 596 |
| Business Rates Equalisation-Timing | 15,241 | (7,054) | 8,187 | (7,913) | 274 | (274) | - | - | - | - | - |
| Business Rates Equalisation-Growth/Volatility | 10,133 | (2,179) | 7,954 | (908) | 7,046 | (1,456) | 5,590 | (1,353) | 4,237 | 676 | 4,913 |
| Total General Fund Reserves | 59,553 | (6,341) | 53,212 | (1,781) | 51,431 | (2,737) | 48,694 | 74 | 48,768 | 1,397 | 50,165 |
| HOUSING REVENUE ACCOUNT | | | | | | | | | | | |
| General | 4,134 | (134) | 4,000 | - | 4,000 | - | 4,000 | - | 4,000 | - | 4,000 |
| Earmarked | 20,383 | (11,428) | 8,955 | (4,340) | 4,615 | (2,399) | 2,217 | (1,069) | 1,147 | (262) | 886 |
| Total HRA Reserves | 24,517 | (11,562) | 12,955 | (4,340) | 8,615 | (2,399) | 6,217 | (1,069) | 5,147 | (262) | 4,886 |
| TOTAL RESERVES | 84,070 | (17,903) | 66,167 | (6,121) | 60,046 | (5,136) | 54,911 | (995) | 53,915 | 1,135 | 55,051 |

COUNCIL TAX 2022/23

COUNCIL TAX LEVEL

| | 2021/22 | | 2022/23 | |
|--|-----------------------------|-------------------------------|-----------------------------|-------------------------------|
| | Collection Fund Requirement | Council Tax Band D Equivalent | Collection Fund Requirement | Council Tax Band D Equivalent |
| | £'000 | £ | £'000 | £ |
| Basildon Borough Council | 16,969 | 278.91 | 17,118 | 278.91 |
| Essex County Council | 81,581 | 1,340.91 | 85,995 | 1,401.12 |
| Police Fire & Crime Commissioner for Essex | 12,687 | 208.53 | 13,412 | 218.52 |
| Essex PFCC Fire and Rescue Authority | 4,495 | 73.89 | 4,623 | 75.33 |
| Basic Amount of Council Tax | 115,732 | 1,902.24 | 121,148 | 1,973.88 |
| Parish Precepts | 477 | 7.84 | 727 | 11.85 |
| Total funded from Council Tax | 116,209 | 1,910.08 | 121,875 | 1,985.73 |

The table details the basic amounts of Council Tax for each band:

| Tax Band | Basildon £ | County £ | Police £ | Fire £ | Total £ |
|----------|------------|----------|----------|--------|-----------------|
| A | 185.94 | 934.08 | 145.68 | 50.22 | 1,315.92 |
| B | 216.93 | 1,089.76 | 169.96 | 58.59 | 1,535.24 |
| C | 247.92 | 1,245.44 | 194.24 | 66.96 | 1,754.56 |
| D | 278.91 | 1,401.12 | 218.52 | 75.33 | 1,973.88 |
| E | 340.89 | 1,712.48 | 267.08 | 92.07 | 2,412.52 |
| F | 402.87 | 2,023.84 | 315.64 | 108.81 | 2,851.16 |
| G | 464.85 | 2,335.20 | 364.20 | 125.55 | 3,289.80 |
| H | 557.82 | 2,802.24 | 437.04 | 150.66 | 3,947.76 |

The table above excludes Parish, Town and Village Council Tax amounts.

COUNCIL TAX BASE

| Tax Band | Value Range | Properties in Band No. | % | Number of Property Discounts | Net Amount | Proportion | Relevant Amount of Band D Properties | |
|---|---------------------|------------------------|--------------|------------------------------|---------------|------------|--------------------------------------|---------------|
| A | Disabled | 7 | - | 0 | 7 | 5/9 | 4 | |
| A | Up to £40,000 | 9,133 | 11.4 | 1,697 | 7,436 | 6/9 | 4,957 | |
| B | £40,001 - £52,000 | 16,258 | 20.4 | 1,864 | 14,394 | 7/9 | 11,196 | |
| C | £52,001 - £68,000 | 25,107 | 31.4 | 2,295 | 22,812 | 8/9 | 20,278 | |
| D | £68,001 - £88,000 | 14,689 | 18.4 | 1,022 | 13,667 | 9/9 | 13,667 | |
| E | £88,001 - £120,000 | 7,723 | 9.7 | 411 | 7,313 | 11/9 | 8,937 | |
| F | £120,001 - £160,000 | 4,766 | 6.0 | 202 | 4,564 | 13/9 | 6,592 | |
| G | £160,001 - £320,000 | 2,008 | 2.5 | 60 | 1,948 | 15/9 | 3,246 | |
| H | £320,000 + | 168 | 0.2 | 5 | 163 | 18/9 | 327 | |
| Sub-Total | | 79,859 | 100.0 | 7,555 | 72,304 | | 69,204 | |
| Less net impact of Local Council Tax Support Scheme | | | | | | | | (6,575) |
| Less : Allowance for irrecoverables | | | | | | | | (1,253) |
| Overall Council Tax Base | | | | | | | | 61,376 |

The Council Tax base property discounts of 7,555 are set out below:

| | Number of Properties | Relevant Discount (%) | Number of Property Discounts |
|---------------------------------------|----------------------|-----------------------|------------------------------|
| (a) No discount or exemption | 52,724 | - | - |
| (b) Exempt from Council Tax | 1,087 | 100 | 1,087 |
| (c) Single Adult discount | 24,692 | 25 | 6,173 |
| (d) Empty Property (3 month) discount | 435 | 50 | 218 |
| (e) Disregard - all but one resident | 737 | 25 | 184 |
| (f) Disregard - all residents | 68 | 50 | 34 |
| (g) Second Home (job related) | 1 | 50 | 1 |
| (h) Empty Homes Premium | 85 | (100) | (85) |
| (i) Empty Homes Premium 5+ years | 13 | (200) | (26) |
| (j) Empty Homes Premium 10+ years | 11 | (300) | (33) |
| (k) Family Annexe | 6 | 50 | 3 |
| Total | 79,859 | | 7,555 |

PARISH, TOWN & VILLAGE COUNCIL PRECEPTS AND TAX AMOUNTS 2022/23

PARISH, TOWN & VILLAGE COUNCIL PRECEPTS AND SPECIFIC TAX AMOUNTS

There are eight Parish, Town and Village Councils within the Basildon Borough. They operate independently and Basildon Borough Council and the other principal Essex authorities have no influence over their activities or spending. They carry out a number of functions in their particular areas and the cost falls on the Council Tax payers resident in those areas.

| | Total Precept £ | Total Number of Properties in the Area | Tax Base for Area Band D equivalent | | Council Tax Band | | | | | | | |
|---------------------------------|--------------------|--|-------------------------------------|-------------------|------------------|----------|----------|----------|----------|----------|----------|----------|
| | | | | | A £ | B £ | C £ | D £ | E £ | F £ | G £ | H £ |
| Billericay Town | 303,085 | 12,161 | 12,245.9 | Parish Element | 16.50 | 19.25 | 22.00 | 24.75 | 30.25 | 35.75 | 41.25 | 49.50 |
| | | | | Total Council Tax | 1,332.42 | 1,554.49 | 1,776.56 | 1,998.63 | 2,442.77 | 2,886.91 | 3,331.05 | 3,997.26 |
| Bowers Gifford & North Benfleet | 19,073 | 754 | 713.6 | Parish Element | 17.82 | 20.79 | 23.76 | 26.73 | 32.67 | 38.61 | 44.55 | 53.46 |
| | | | | Total Council Tax | 1,333.74 | 1,556.03 | 1,778.32 | 2,000.61 | 2,445.19 | 2,889.77 | 3,334.35 | 4,001.22 |
| Great Burstead & South Green | 30,805 | 2,728 | 2,462.4 | Parish Element | 8.34 | 9.73 | 11.12 | 12.51 | 15.29 | 18.07 | 20.85 | 25.02 |
| | | | | Total Council Tax | 1,324.26 | 1,544.97 | 1,765.68 | 1,986.39 | 2,427.81 | 2,869.23 | 3,310.65 | 3,972.78 |
| Little Burstead | 14,000 | 162 | 205.9 | Parish Element | 45.30 | 52.85 | 60.40 | 67.95 | 83.05 | 98.15 | 113.25 | 135.90 |
| | | | | Total Council Tax | 1,361.22 | 1,588.09 | 1,814.96 | 2,041.83 | 2,495.57 | 2,949.31 | 3,403.05 | 4,083.66 |
| Noak Bridge | 43,777 | 1,286 | 1,015.5 | Parish Element | 28.74 | 33.53 | 38.32 | 43.11 | 52.69 | 62.27 | 71.85 | 86.22 |
| | | | | Total Council Tax | 1,344.66 | 1,568.77 | 1,792.88 | 2,016.99 | 2,465.21 | 2,913.43 | 3,361.65 | 4,033.98 |
| Ramsden Bellhouse | 35,022 | 301 | 424.4 | Parish Element | 55.02 | 64.19 | 73.36 | 82.53 | 100.87 | 119.21 | 137.55 | 165.06 |
| | | | | Total Council Tax | 1,370.94 | 1,599.43 | 1,827.92 | 2,056.41 | 2,513.39 | 2,970.37 | 3,427.35 | 4,112.82 |
| Ramsden Crays | 14,000 | 550 | 519.0 | Parish Element | 18.00 | 21.00 | 24.00 | 27.00 | 33.00 | 39.00 | 45.00 | 54.00 |
| | | | | Total Council Tax | 1,333.92 | 1,556.24 | 1,778.56 | 2,000.88 | 2,445.52 | 2,890.16 | 3,334.80 | 4,001.76 |
| Shotgate | 28,400 | 1,447 | 1,309.4 | Parish Element | 14.46 | 16.87 | 19.28 | 21.69 | 26.51 | 31.33 | 36.15 | 43.38 |
| | | | | Total Council Tax | 1,330.38 | 1,552.11 | 1,773.84 | 1,995.57 | 2,439.03 | 2,882.49 | 3,325.95 | 3,991.14 |
| Wickford Town | 239,264 | 11,911 | 9,773.9 | Parish Element | 16.32 | 19.04 | 21.76 | 24.48 | 29.92 | 35.36 | 40.80 | 48.96 |
| | | | | Total Council Tax | 1,332.24 | 1,554.28 | 1,776.32 | 1,998.36 | 2,442.44 | 2,886.52 | 3,330.60 | 3,996.72 |

COLLECTION FUND

COUNCIL TAX

| | 2020/21 Actual £'000 | 2021/22 Original Budget £'000 | 2021/22 Projected Outturn £'000 | 2022/23 Estimate £'000 |
|--|----------------------------|--|--|------------------------------|
| In year | | | | |
| Expenditure (Precepts) | | | | |
| Essex County Council | 80,967 | 81,581 | 81,581 | 85,995 |
| Police Fire & Crime Commissioner for Essex | 12,173 | 12,687 | 12,687 | 13,412 |
| Essex PFCC Fire and Rescue Authority | 4,529 | 4,495 | 4,495 | 4,623 |
| Basildon Borough and Local Parishes | 17,561 | 17,446 | 17,446 | 17,846 |
| Total Precepts | 115,230 | 116,209 | 116,209 | 121,876 |
| Less Council Tax income | (113,534) | (116,209) | (115,957) | (121,876) |
| Deficit/(Surplus) | 1,696 | - | 252 | - |

Movement on Council Tax Balances - Cumulative

| | | | | |
|--|--------------|--------------|------------|------------|
| Deficit/(Surplus) brought forward | 1,632 | 3,998 | 2,715 | 955 |
| Less prior year adjustment | | | | |
| Essex County Council | (428) | (1,414) | (1,414) | 26 |
| Police Fire & Crime Commissioner for Essex | (65) | (212) | (212) | 8 |
| Essex PFCC Fire and Rescue Authority | (24) | (79) | (79) | 1 |
| Basildon Borough and Local Parishes | (96) | (307) | (307) | 3 |
| Balance remaining to be recovered | 1,019 | 1,986 | 703 | 993 |
| Deficit/(Surplus) for year | 1,696 | - | 252 | - |
| Deficit/(Surplus) carried forward | 2,715 | 1,986 | 955 | 993 |

BUSINESS RATES

| | 2020/21 Actual £'000 | 2021/22 Original Budget £'000 | 2021/22 Projected Outturn £'000 | 2022/23 Estimate £'000 |
|---|----------------------------|--|--|------------------------------|
| In year | | | | |
| Expenditure (central and local shares) | | | | |
| Central Government | 39,459 | 38,392 | 38,392 | 33,636 |
| Essex County Council | 7,103 | 6,911 | 6,911 | 6,054 |
| Essex PFCC Fire and Rescue Authority | 789 | 768 | 768 | 673 |
| Basildon Borough Council | 31,567 | 30,714 | 30,714 | 26,909 |
| Total Expenditure | 78,918 | 76,785 | 76,785 | 67,272 |
| Less Business Rates income | (41,160) | (76,785) | (58,723) | (67,272) |
| Deficit/(Surplus) | 37,758 | - | 18,062 | - |

Movement on Business Rates Balances - Cumulative

| | | | | |
|--|---------------|--------------|---------------|----------------|
| Deficit/(Surplus) brought forward | 3,280 | 37,064 | 38,102 | 20,466 |
| Less prior year adjustment: | | | | |
| Central Government | (1,468) | (17,849) | (17,849) | (9,891) |
| Essex County Council | (264) | (3,213) | (3,213) | (1,780) |
| Essex PFCC Fire and Rescue Authority | (29) | (357) | (357) | (198) |
| Basildon Borough Council | (1,175) | (14,279) | (14,279) | (7,913) |
| Balance remaining to be recovered | 344 | 1,366 | 2,404 | 684 |
| Deficit/(Surplus) for year | 37,758 | - | 18,062 | - |
| Deficit/(Surplus) carried forward | 38,102 | 1,366 | 20,466 | 684 |

Retained income, Basildon Borough

| | | | | |
|--|--------------|----------------|----------------|-----------------|
| Business Rates income (Basildon local share) | 16,464 | 30,714 | 23,489 | 26,909 |
| Add Section 31 compensation | 16,539 | 1,824 | 10,203 | 6,901 |
| Less Tariff | (25,670) | (25,670) | (25,670) | (25,670) |
| Funding | 7,333 | 6,868 | 8,022 | 8,140 |
| Less Levy | (1,436) | (593) | (1,160) | (1,229) |
| Retained rates income, General Fund | 5,897 | 6,275 | 6,862 | 6,911 |
| Contribution from/(to) Collection Fund | (1,175) | (14,279) | (14,279) | (7,913) |
| Net retained rates income | 4,722 | (8,004) | (7,417) | (1,002) |

GENERAL INFORMATION

GENERAL STATISTICS AND INFORMATION

| Area | 2021/22 | 2022/23 |
|--|----------------------------------|--|
| Basildon Borough | 42.5 sq miles 11,000 hectares | 42.5 sq miles 11,000 hectares |
| Population | | |
| Estimate from Office for National Statistics (ONS) (as at date shown) | 187,200 (June 2019) | 187,600 (June 2020) |
| Council Tax | | |
| Total Number of Properties | 79,421 | 79,859 |
| Taxable Base | 60,840 | 61,376 |
| Business Rates | | |
| Rate Pounding - Small Businesses | 50.1p | 50.8p |
| Rate Pounding - Other | 51.4p | 52.1p |
| Number of Properties * | 4,970 | 4,900 |
| Rateable Value * | £192.0m | £192.5m |
| Number of Employees | | |
| Budgeted Posts - Full-Time Equivalent | 944 | 944 |
| Number of Council Houses | | |
| Estimate at 1st April | 10,749 | 10,698 |
| Debt (estimated average outstanding at year end) | £m | £m |
| Traditional Loans | 379.3 | 406.8 |
| Finance Leases | 184.5 | 184.2 |
| Investments | (102.6) | (19.1) |
| Net Debt | 461.2 | 571.9 |

* at 31 December in prior financial year.

EXPENDITURE & INCOME ANALYSIS 2022/23

| | Gross Expenditure £'000 | Gross Income £'000 | Net Estimate £'000 |
|--------------------------------------|-------------------------------|--------------------------|--------------------------|
| Community | 2,266 | (612) | 1,654 |
| Development & Regulation | 55,031 | (55,098) | (67) |
| Environment | 15,168 | (4,426) | 10,742 |
| Housing | 4,042 | (1,003) | 3,039 |
| Leisure | 10,432 | (2,389) | 8,043 |
| Regeneration & Partnerships | 2,862 | (442) | 2,420 |
| Corporate & Central | 17,349 | (23,445) | (6,096) |
| Contingency | 1,000 | - | 1,000 |
| General Fund | 108,150 | (87,415) | 20,735 |
| Housing Revenue Account | 61,477 | (57,137) | 4,340 |
| TOTAL EXPENDITURE ON SERVICES | 169,627 | (144,552) | 25,075 |
| Net Transfers from Reserves | - | (6,121) | (6,121) |
| Parish Precepts | 727 | - | 727 |
| NET EXPENDITURE | 170,354 | (150,673) | 19,681 |

GENERAL FUND BUDGET 2022/23 AND FINANCIAL FORECAST TO 2025/26

COMMUNITY

| Service | Actual | Original Budget | Estimates | | | | Outcomes |
|---------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|
| | 2020/21 £'000 | 2021/22 £'000 | 2022/23 £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 £'000 | |
| | | | | | | | <i>Budget provides for the delivery of the following outcomes for each service</i> |
| Community Facilities | 1,081 | 768 | 801 | 802 | 802 | 802 | The Place and 3 activity centres providing opportunities for residents aged 50+ to participate in daily activities. |
| Community Centres & Halls | 371 | 192 | 205 | 208 | 211 | 212 | 8 directly managed centres and halls and 27 leased and managed by various community associations. |
| Community Involvement | 616 | 665 | 648 | 649 | 649 | 649 | Work in partnership with, and provide grants to, various groups and agencies to support community projects. |
| TOTAL NET COST/(SURPLUS) | 2,068 | 1,625 | 1,654 | 1,659 | 1,662 | 1,663 | |

DEVELOPMENT & REGULATION

| Service | Actual | Original Budget | Estimates | | | | Outcomes |
|---------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|--|
| | 2020/21 £'000 | 2021/22 £'000 | 2022/23 £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 £'000 | |
| | | | | | | | <i>Budget provides for the delivery of the following outcomes for each service</i> |
| Planning | 761 | 1,142 | 1,259 | 1,266 | 1,205 | 1,205 | Handle planning applications, enforcement, appeals, embed policy and administer land charges and advise. |
| Building Control | 171 | 193 | 167 | 162 | 157 | 151 | Process and handle 1,300 building regulation consent submissions and 6,200 site inspections per year. |
| Parking | 314 | (197) | (200) | (208) | (307) | (310) | Borough off street parking and enforcement - 9 car parks and 572 spaces. On street managed by SEPP. |
| Taxi & Private Hire Licensing | 140 | 40 | 91 | 91 | 90 | 85 | Estimate to issue 300 Private Hire, 41 Operator, 175 Hackney Carriage and 646 Driver licenses in 2020/21. |
| Trading Operations | (2,362) | (2,741) | (2,774) | (2,770) | (2,764) | (2,758) | Manage council assets including 10 industrial units, 158 shops, 10 commercial premises and 12 other units. |
| Council Tax & NNDR Cost of Collection | 1,823 | 803 | 809 | 796 | 788 | 704 | The Council's administration and recovery costs for local taxation for both basildon and Brentwood. |
| Housing Benefit & Council Tax Support | 579 | 166 | 176 | 165 | 156 | 71 | Estimate to handle 8,655 cases for benefits on private sector and HRA dwellings in 2020/21. |
| Electoral Expenses | 299 | 409 | 405 | 404 | 405 | 405 | Maintain register of 138,872 electorate (Sep 2019) and conduct scheduled Basildon Council elections. |
| TOTAL NET COST/(SURPLUS) | 1,725 | (185) | (67) | (94) | (270) | (447) | |

GENERAL FUND BUDGET 2022/23 AND FINANCIAL FORECAST TO 2025/26

ENVIRONMENT

| Service | Actual | Original Budget | Estimates | | | Outcomes | |
|--|------------------|------------------|------------------|------------------|------------------|------------------|---|
| | 2020/21 £'000 | 2021/22 £'000 | 2022/23 £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 £'000 | <i>Budget provides for the delivery of the following outcomes for each service</i> |
| Refuse Collection & Recycling | 5,178 | 5,680 | 5,985 | 4,855 | 4,287 | 4,312 | Collect 77,773 tonnes of household waste from 78,000 households and 10,000 special collections (2019/20). |
| Street Cleansing | 2,255 | 2,273 | 2,312 | 2,329 | 2,327 | 2,324 | Street cleansing, gully sweeping, graffiti removal and cleaning of town centres and neighbourhood shops. |
| Environmental Health | 1,448 | 1,496 | 1,571 | 1,605 | 1,614 | 1,616 | Regulate pollution, food hygiene, health and safety and animal control as well as various licenses and permits. |
| Churchyard Burial Grounds & Cemeteries | (39) | 69 | 77 | 72 | 68 | 62 | Maintain 5 closed churchyard burial grounds and 3 open cemeteries throughout the Borough. |
| Other Environment | 798 | 781 | 715 | 722 | 731 | 738 | Maintain 174,000m ² hardsurfacing, 2,006 streetlights, 380 litter bins, 215 dog bins, 92 bus shelters, 50 benches. |
| Central Stores | - | - | - | - | - | - | Responsible for the provision of Basildon Council's central stores function located at Barleylands Depot. |
| Transport & Plant | 24 | 59 | 82 | 82 | 84 | 85 | Management of the vehicle contract provided by Riverside Truck Rental Ltd - recharged to relevant services. |
| TOTAL NET COST/(SURPLUS) | 9,664 | 10,358 | 10,742 | 9,665 | 9,111 | 9,137 | |

HOUSING

| Service | Actual | Original Budget | Estimates | | | Outcomes | |
|---------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|
| | 2020/21 £'000 | 2021/22 £'000 | 2022/23 £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 £'000 | <i>Budget provides for the delivery of the following outcomes for each service</i> |
| Housing Options | 2,222 | 2,470 | 2,552 | 2,556 | 2,559 | 2,561 | Administration and delivery of the allocations policy, homelessness prevention and other grant initiatives. |
| Private Sector Housing | (95) | - | - | - | - | - | Support improvements to private sector housing stock through provision of disabled facility grants. |
| Community Safety | 534 | 489 | 487 | 487 | 488 | 489 | Reduce crime and disorder, combat substance misuse, reduce re-offending and carry out safeguard duties. |
| TOTAL NET COST/(SURPLUS) | 2,661 | 2,959 | 3,039 | 3,043 | 3,047 | 3,050 | |

GENERAL FUND BUDGET 2022/23 AND FINANCIAL FORECAST TO 2025/26

LEISURE

| Service | Actual | Original Budget | Estimates | | | | Outcomes |
|---|------------------|------------------|------------------|------------------|------------------|------------------|--|
| | 2020/21 £'000 | 2021/22 £'000 | 2022/23 £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 £'000 | |
| | | | | | | | <i>Budget provides for the delivery of the following outcomes for each service</i> |
| Parks, Open Spaces & Recreation Grounds | 3,210 | 3,082 | 3,382 | 3,390 | 3,433 | 3,477 | Maintenance of 677 hectares of parks and grounds including 7 allotment sites, and various sports facilities. |
| Country Parks | 859 | 684 | 629 | 632 | 636 | 643 | Manage country parks and associated buildings at Wat Tyler, The Wick, Queen's Park and Norsey Wood. |
| Sporting Village | 2,004 | 1,947 | 1,861 | 1,883 | 1,904 | 1,926 | Facility managed under contract by Community Solutions for Leisure Basildon Limited - 1.4m visits per year. |
| Leisure Facilities & Services | 1,402 | 1,319 | 1,415 | 1,340 | 1,358 | 1,372 | Billericay Pool, Eversley Leisure Centre, Wickford Swim & Fitness Centre, golf course and other initiatives. |
| Towngate Theatre | 978 | 763 | 747 | 748 | 750 | 751 | Professional shows, community shows and Christmas pantomime (30,000 ticket sales each per year). |
| Catering | 219 | 23 | 9 | 10 | 10 | 11 | Restaurant, bar and refreshments provision at Towngate Theatre, Wat Tyler Country Park and The Place. |
| TOTAL NET COST/(SURPLUS) | 8,672 | 7,818 | 8,043 | 8,003 | 8,091 | 8,180 | |

REGENERATION & PARTNERSHIPS

| Service | Actual | Original Budget | Estimates | | | | Outcomes |
|---------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|--|
| | 2020/21 £'000 | 2021/22 £'000 | 2022/23 £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 £'000 | |
| | | | | | | | <i>Budget provides for the delivery of the following outcomes for each service</i> |
| Local Planning Delivery | 253 | 367 | 352 | 53 | 53 | 53 | Embed policy and legislation, maintain housing and regeneration strategy and develop a Local Plan and CIL. |
| Development & Investment | (19) | - | - | - | - | - | Support delivery of Sempra Homes' New Homes Programme and regeneration of Craylands & Fryerns estates. |
| Economic Development | 530 | 481 | 568 | 564 | 545 | 545 | Promote employment opportunities, assist local traders, promote the Borough and attract investment. |
| Basildon Town Centre | 243 | 191 | 193 | 195 | 199 | 202 | Maintenance and management of Basildon Town Centre including the provision for Christmas lighting. |
| Regeneration Delivery | 1,807 | 1,496 | 1,308 | 1,083 | 1,087 | 1,088 | Support major borough regeneration and development projects and refresh town centre masterplan. |
| TOTAL NET COST/(SURPLUS) | 2,814 | 2,535 | 2,421 | 1,895 | 1,884 | 1,888 | |

GENERAL FUND BUDGET 2022/23 AND FINANCIAL FORECAST TO 2025/26

CORPORATE & CENTRAL

| Service | Actual | Original | Estimates | | | Outcomes | |
|--|------------------|----------------------------|------------------|------------------|------------------|------------------|---|
| | 2020/21 £'000 | Budget 2021/22 £'000 | 2022/23 £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 £'000 | <i>Budget provides for the delivery of the following outcomes for each service</i> |
| Democratic Representation | 906 | 946 | 966 | 974 | 981 | 993 | Managing and administering the Council's decision making processes including the 42 elected Councillors. |
| General Administration & Corporate Core | 1,986 | 6,384 | 3,854 | 4,061 | 4,733 | 5,465 | Corporate management costs as a multi-purpose organisation, not directly attributable to particular services. |
| Emergency Planning & Business Continuity | 56 | - | - | - | - | - | Plans and works with other organisations in the event of an emergency to ensure continuity in a time of need. |
| Central Expenses | 352 | 1,281 | 1,257 | 1,247 | 1,247 | 1,247 | This budget relates to a range of fees and charges payable by the Council for corporate functions. |
| Corporate Staffing | 4,218 | 572 | 448 | 4,701 | 729 | 730 | This budget includes a range of staff related costs including the pension provision. |
| Insurance Pool | 113 | - | - | - | - | - | Provides flexibility to address Basildon Council's insurance requirements in the context of risk management. |
| Capital Financing | (1,886) | (4,788) | (5,217) | (3,463) | (3,011) | (2,243) | Costs associated with managing the Council's debt position after allowing for recharges to services. |
| Investing Activities | (4,829) | (6,892) | (9,623) | (5,807) | (4,258) | (4,538) | All elements of capital investments and commercial activities (without the associated financing costs). |
| Other Corporate Expenses | 1,043 | 2,328 | 2,218 | 1,851 | 1,556 | 1,556 | Other corporate costs not attributable to specific service areas. |
| TOTAL NET COST/(SURPLUS) | 1,959 | (169) | (6,097) | 3,564 | 1,977 | 3,210 | |

GENERAL FUND BUDGET 2022/23 AND FINANCIAL FORECAST TO 2025/26

MANAGEMENT & ADMINISTRATION

| Service | Actual | Original Budget | Estimates | | | | Outcomes |
|---|------------------|------------------|------------------|------------------|------------------|------------------|---|
| | 2020/21 £'000 | 2021/22 £'000 | 2022/23 £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 £'000 | |
| <i>These include support services and office accommodation costs that are recharged to other departments.</i> | | | | | | | |
| Expenditure | | | | | | | |
| Management & Administration Support | 12,944 | 13,143 | 13,230 | 13,241 | 13,267 | 13,291 | Costs relating to Council support services which are subsequently recharged to other service areas. |
| Customer Service Centre | 1,980 | 2,247 | 2,107 | 2,117 | 2,117 | 2,118 | The Customer Service Centre provides a single point-of-contact for customers of Basildon Council. |
| Office Accommodation | 2,322 | 1,745 | 1,975 | 2,003 | 2,025 | 2,051 | This budget relates to the Basildon Centre and Barleylands Depot. |
| Total Expenditure | 17,246 | 17,135 | 17,312 | 17,361 | 17,409 | 17,460 | |
| Resources | | | | | | | |
| Income & Recharges | (17,246) | (17,135) | (17,312) | (17,361) | (17,409) | (17,460) | |
| Total Resources | (17,246) | (17,135) | (17,312) | (17,361) | (17,409) | (17,460) | |

ADDITIONAL INFORMATION - RECHARGED SERVICES

| Service | Actual | Original Budget | Estimates | | | | Outcomes |
|--|------------------|------------------|------------------|------------------|------------------|------------------|--|
| | 2020/21 £'000 | 2021/22 £'000 | 2022/23 £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 £'000 | |
| <i>These services are recharged to other departments so this provides a further breakdown of their budget.</i> | | | | | | | |
| Expenditure | | | | | | | |
| Central Stores | 220 | 244 | 214 | 216 | 216 | 219 | Responsible for the provision of Basildon Council's central stores function located at Barleylands Depot. |
| Private Sector Housing | 1,969 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | Support improvements to private sector housing stock through provision of disabled facility grants. |
| Development & Investment | 228 | 347 | 356 | 356 | 356 | 356 | Support delivery of Sempra Homes' New Homes Programme and regeneration of Craylands & Fryerns estates. |
| Insurance Pool | 934 | 717 | 1,075 | 1,075 | 1,075 | 1,075 | Provides flexibility to address Basildon Council's insurance requirements in the context of risk management. |
| Total Expenditure | 3,351 | 2,308 | 2,645 | 2,647 | 2,647 | 2,650 | |
| Resources | | | | | | | |
| Income & Recharges | (3,352) | (2,308) | (2,645) | (2,647) | (2,647) | (2,650) | |
| Total Resources | (3,352) | (2,308) | (2,645) | (2,647) | (2,647) | (2,650) | |

HOUSING REVENUE ACCOUNT BUDGET 2022/23 AND FINANCIAL FORECAST TO 2025/26

HOUSING REVENUE ACCOUNT SUMMARY

| | Actual | Original | Estimates | | | |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Expenditure | | | | | | |
| Management | 15,438 | 19,085 | 18,635 | 18,452 | 18,769 | 19,322 |
| Repairs | 11,182 | 11,521 | 12,111 | 12,267 | 12,629 | 12,630 |
| Debt Management Expenses | 47 | 54 | 42 | 44 | 45 | 46 |
| Depreciation | 17,030 | 17,207 | 18,033 | 18,385 | 18,744 | 19,110 |
| Other Expenses | 600 | 625 | 1,190 | 1,205 | 1,250 | 1,250 |
| Total Expenditure | 44,296 | 48,492 | 50,011 | 50,354 | 51,437 | 52,359 |
| Resources | | | | | | |
| Rent Income | (48,923) | (49,178) | (51,416) | (52,748) | (54,032) | (55,717) |
| Charges for Services and Facilities | (4,652) | (4,948) | (5,278) | (5,112) | (5,205) | (5,302) |
| General Fund Contribution | (537) | (435) | (442) | (450) | (451) | (451) |
| Total Resources | (54,111) | (54,561) | (57,137) | (58,310) | (59,688) | (61,470) |
| Net Cost of Services | (9,815) | (6,069) | (7,126) | (7,956) | (8,251) | (9,111) |
| Net Interest | 8,482 | 8,535 | 8,349 | 8,736 | 9,140 | 9,253 |
| Other Capital Financing Costs | 45 | 107 | 116 | 119 | 127 | 120 |
| (Surplus)/Deficit for the year | (1,288) | 2,573 | 1,340 | 899 | 1,016 | 262 |
| Revenue Contribution to Capital Outlay | 10,117 | 12,097 | 3,000 | 1,500 | 53 | - |
| TOTAL NET COST/(SURPLUS) | 8,829 | 14,670 | 4,340 | 2,399 | 1,069 | 262 |

HOUSING REVENUE ACCOUNT RESERVES

| | Actual | Original | Estimates | | | |
|-----------------------------|---------------|---------------|--------------|--------------|--------------|--------------|
| | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Closing Balances | | | | | | |
| HRA | 4,134 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Asset Management Reserve | 19,783 | 8,354 | 4,014 | 1,615 | 546 | 285 |
| Treasury Management Reserve | 600 | 600 | 600 | 600 | 600 | 600 |
| Total HRA Reserve | 24,517 | 12,954 | 8,614 | 6,215 | 5,146 | 4,885 |

GENERAL INFORMATION

| | Actual | Estimate | Estimate | Estimate | Estimate | Estimate |
|---|---------|----------|----------|----------|----------|----------|
| | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Total Number of dwellings (All Tenures) | | | | | | |
| Average for year | 10,769 | 10,734 | 10,698 | 10,649 | 10,646 | 10,688 |
| Average Rent per dwelling per week (Secure Tenures Only) | £87.60 | £88.92 | £93.30 | £95.87 | £98.50 | £101.21 |

CAPITAL PROGRAMME 2022/23 AND FINANCIAL FORECAST TO 2025/26

CAPITAL PROGRAMME - GENERAL FUND

| | Actual | Original | Estimates | | | |
|---|-----------------|-----------------|-----------------|----------------|----------------|----------------|
| | 2020/21 | Budget | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Expenditure | | | | | | |
| Disabled Facilities Grants | 715 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Swimming Pools Strategy | - | 4,992 | 4,992 | - | - | - |
| Homeless Provision | - | 1,600 | - | - | - | - |
| Bluehouse Project | 30 | - | - | - | - | - |
| Play Areas | - | 900 | 900 | 900 | 900 | 900 |
| Parks Improvements | - | 500 | 500 | - | - | - |
| Parks Equipment Replacement Programme | - | 150 | 35 | - | - | - |
| Youth Facilities Works | 300 | - | - | - | - | - |
| Asset Management - Corporate Buildings | 1,395 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Other Asset Management | - | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Infrastructure Development | - | 10,000 | - | - | - | - |
| IT Strategy Hardware | 1,029 | 300 | - | 300 | - | - |
| Waste Strategy - Containers | - | 475 | - | - | - | - |
| First Time Buyer Support | - | 500 | - | - | - | - |
| Wickford Country Parks | - | - | 50 | 50 | - | - |
| East Square Development | 14,285 | - | - | - | - | - |
| Great Oaks Quarter | - | 4,900 | - | - | - | - |
| Contingency Provision | - | 250 | 1,000 | 50 | 50 | 50 |
| Billericay High Street | 17 | - | - | - | - | - |
| Wickford Town Centre | 78 | - | - | - | - | - |
| Nethermayne St. Martins Public Realm | - | - | 1,500 | 1,500 | - | - |
| Business Regeneration & Support | - | - | 1,000 | 3,000 | 3,000 | - |
| South Green Recycling | - | - | 80 | - | - | - |
| LED Street Lighting | - | - | 340 | - | - | - |
| Estates Repairs and Renovations | - | - | 500 | - | - | - |
| Kent View Road Footpaths | - | - | 45 | - | - | - |
| Car Park Strategy | - | - | 2,760 | - | - | - |
| Langdon Hills Play Equipment | - | - | 10 | - | - | - |
| Other Regeneration Projects | - | - | 350 | - | - | - |
| Community Halls | - | - | 360 | - | - | - |
| Laindon Community Centre | - | - | 1,200 | - | - | - |
| Other Completed Capital Projects in 2020/21 | 4,627 | - | - | - | - | - |
| Total Expenditure | 22,476 | 27,567 | 18,622 | 8,800 | 6,950 | 3,950 |
| Resources | | | | | | |
| Grants and contributions | (1,756) | (5,900) | (1,000) | (1,000) | (1,000) | (1,000) |
| Capital Receipts | (773) | - | - | - | - | - |
| Direct Revenue Funding | (254) | (300) | - | (300) | - | - |
| New unsupported borrowing | (19,693) | (21,367) | (17,622) | (7,500) | (5,950) | (2,950) |
| Total Resources | (22,476) | (27,567) | (18,622) | (8,800) | (6,950) | (3,950) |

CAPITAL PROGRAMME - HOUSING REVENUE ACCOUNT

| | Actual | Original | Estimates | | | | Total Years 5-10 £'000 | Total Years 1-10 £'000 |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------------------|------------------------------|
| | 2020/21 | Budget | 2022/23 | 2023/24 | 2024/25 | 2025/26 | | |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | | |
| General Programme | | | | | | | | |
| Internal Works | 4,878 | 7,238 | 6,898 | 7,043 | 7,190 | 7,338 | 52,696 | 81,165 |
| External Works | 1,073 | 2,462 | 4,480 | 4,480 | 4,480 | 4,480 | 29,332 | 47,252 |
| Common Parts Works | 864 | 3,586 | 7,242 | 4,722 | 4,699 | 4,482 | 29,346 | 50,491 |
| Insulation programme | 3,556 | 1,765 | 2,600 | 2,600 | 2,600 | 2,600 | 10,476 | 20,876 |
| Aids and adaptations | 691 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 6,547 | 10,547 |
| Estate Works | 4,071 | 1,584 | 500 | 500 | 500 | 500 | 3,194 | 5,194 |
| Structural Works | 413 | 1,434 | 500 | 500 | 500 | 500 | 3,194 | 5,194 |
| Associated Assets Works | 7 | - | - | - | - | - | - | - |
| Future Major Works | 157 | 116 | - | - | - | - | - | - |
| Improvement Works | 3,540 | 3,200 | - | - | - | - | - | - |
| Contingent Major Works | 4 | - | - | - | - | - | - | - |
| Exceptional External Works | - | - | - | - | - | - | - | - |
| Other Capital Works | 188 | 76 | - | - | - | - | - | - |
| Total Capital (excluding inflation & fees) | 19,442 | 22,461 | 23,220 | 20,845 | 20,969 | 20,900 | 134,785 | 220,719 |
| Inflation @ 2% | - | - | - | - | - | - | - | - |
| Fees on Capital @ 5% | - | - | - | - | - | - | - | - |
| Total Capital (including inflation & fees) | 19,442 | 22,461 | 23,220 | 20,845 | 20,969 | 20,900 | 134,785 | 220,719 |
| New Build Programme | | | | | | | | |
| Acquisition & New Build | 11,396 | 9,000 | 10,000 | 19,000 | 19,000 | 19,000 | 19,000 | 86,000 |
| Safe and Sound Estates | - | - | 10,500 | 10,500 | 10,500 | 10,500 | 8,000 | 50,000 |
| Overall Programme | 30,838 | 31,461 | 43,720 | 50,345 | 50,469 | 50,400 | 161,785 | 356,719 |
| Financed by: | | | | | | | | |
| Major Repairs Reserve | (17,024) | (17,207) | (18,033) | (18,385) | (18,744) | (19,110) | (122,363) | (196,635) |
| Grants and contributions | (483) | - | - | - | - | - | - | - |
| General Capital Receipts | - | (4,088) | (8,540) | (1,960) | (1,809) | (1,671) | (7,720) | (21,700) |
| 141 Capital Receipts - New Build | (3,214) | (2,700) | (1,600) | (3,600) | (3,600) | (3,600) | (3,600) | (16,000) |
| Revenue Contribution - New Build | (7,769) | (6,260) | - | - | - | - | - | - |
| Revenue Contribution - Other Capital | (2,348) | (1,206) | (1,000) | (1,000) | - | - | (5,208) | (7,208) |
| Borrowing | - | - | (14,547) | (25,400) | (26,316) | (26,019) | (22,894) | (115,176) |
| Total Financing | (30,838) | (31,461) | (43,720) | (50,345) | (50,469) | (50,400) | (161,785) | (356,719) |