

# BUDGET AND FINANCIAL FORECAST

2020/21



## BUDGET SUMMARY - BOROUGH COUNCIL SERVICES

### General Fund

On 13 February 2020, the Council approved a 2020/21 budget for Borough Council services of £25.9 million, which represents net spending of £29.2 million and use of reserves of £3.3 million.

The Council Tax Requirement for 2020/21 is £17.1 million, producing a Band D Council Tax of £278.91, no change compared to 2019/20.

### Housing Revenue Account

The HRA budget was also approved on 13 February 2020. It provides expenditure on services of £45.0 million and capital financing of £14.6 million. The average rent for 2020/21 is £88.28 which is 3.5% more than 2019/20. The capital programme includes a £25.2 million investment in existing stock and £9.0 million in new stock.

### Medium Term Financial Strategy (MTFS)

The fundamental aims of the Council's MTFS are to:

- Maintain a sustainable financial position against a background of continuing financial uncertainty and reduced government funding

- Support the delivery of the promises in the Corporate Plan.

The MTFS continues to forecast a gap between the Council's need to spend and the available resources. While the budget for 2020/21 has been balanced, there remains a deficit in future years rising from £1.6 million in 2021/22 to £3.8 million in 2023/24.

Further information on the Council's budgets for 2020/21 can be found on the Council's website at [www.basildon.gov.uk](http://www.basildon.gov.uk)

Actual 2018/19 £'000	Original Budget 2019/20 £'000	Service	Estimates			
			2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000
1,669	1,669	Community	1,534	1,543	1,555	1,567
(109)	(858)	Development & Regulation	(1,395)	(1,562)	(1,434)	(1,412)
8,556	8,733	Environment	9,082	9,170	9,394	9,536
1,868	2,352	Housing	2,410	2,275	2,294	2,315
7,727	7,531	Leisure	7,526	7,593	7,576	7,694
3,046	3,471	Regeneration & Partnerships	1,989	2,009	2,029	2,049
2,190	2,499	Corporate & Central	7,212	1,648	4,047	8,927
-	-	Efficiencies	-	(1,567)	(2,583)	(3,774)
-	675	Contingency	842	1,095	1,500	1,500
<b>24,947</b>	<b>26,072</b>	<b>General Fund Expenditure on Services</b>	<b>29,200</b>	<b>22,204</b>	<b>24,378</b>	<b>28,402</b>
<b>(3,959)</b>	<b>2,831</b>	<b>Housing Revenue Account</b>	<b>6,245</b>	<b>7,669</b>	<b>3,153</b>	<b>791</b>
<b>20,988</b>	<b>28,903</b>	<b>TOTAL EXPENDITURE ON SERVICES</b>	<b>35,445</b>	<b>29,873</b>	<b>27,531</b>	<b>29,193</b>
		Transfers to/(from) Reserves:				
1,529	(1,000)	- General Fund Activities	-	-	-	-
5,706	2,323	- General Fund Earmarked Reserves	(3,277)	1,809	307	(3,299)
3,959	(2,831)	- Housing Revenue Account Balances	(6,245)	(7,669)	(3,153)	(791)
<b>32,182</b>	<b>27,395</b>	<b>BOROUGH COUNCIL NET EXPENDITURE</b>	<b>25,923</b>	<b>24,013</b>	<b>24,685</b>	<b>25,103</b>
(1,398)	(286)	Government Grants (net)	(1,150)	298	212	107
(8,950)	(8,135)	Business Rates Income	(8,165)	(6,530)	(6,658)	(6,791)
(1,766)	(1,599)	New Homes Bonus	(764)	(273)	(269)	-
		Net deficit/(surplus) on Collection Fund:				
11	(166)	- Council Tax	96	-	-	-
(3,794)	(217)	- Business Rates	1,154	-	-	-
<b>16,285</b>	<b>16,992</b>	<b>COUNCIL TAX REQUIREMENT</b>	<b>17,094</b>	<b>17,508</b>	<b>17,970</b>	<b>18,419</b>
60,135	60,294	Number of Band D dwellings	61,287	61,562	61,949	62,261
£270.81	£278.91	Council Tax Band D - Basildon Borough only	£278.91	£284.40	£290.07	£295.83
+2.98%	+2.99%	Budgeted/Forecast Council Tax % change	-	+1.97%	+1.99%	+1.99%

## RESERVES & BALANCES

	Opening Balance 2019/20 £'000	Movement £'000	Closing Balance 2019/20 £'000	Movement £'000	Closing Balance 2020/21 £'000	Movement £'000	Closing Balance 2021/22 £'000	Movement £'000	Closing Balance 2022/23 £'000	Movement £'000	Closing Balance 2023/24 £'000
<b>GENERAL FUND</b>											
General Fund Activities	4,968	(1,968)	3,000	-	3,000	-	3,000	-	3,000	-	3,000
Pensions and Contingency	5,861	1,346	7,207	(1,359)	5,848	1,986	7,834	274	8,108	(4,375)	3,733
Insurance Pool	4,155	(180)	3,975	-	3,975	-	3,975	-	3,975	-	3,975
Employment Rationalisation	500	250	750	250	1,000	-	1,000	-	1,000	-	1,000
IT Initiatives	2,357	(351)	2,006	447	2,453	161	2,614	507	3,121	600	3,721
Treasury Management	500	-	500	-	500	-	500	-	500	-	500
Asset Management	1,151	-	1,151	-	1,151	-	1,151	-	1,151	-	1,151
Sempra Equalisation	334	101	435	232	667	2,734	3,401	1,404	4,805	1,748	6,553
Investment Asset Acquisition Equalisation	800	-	800	-	800	-	800	-	800	-	800
Development Equalisation	639	-	639	-	639	-	639	-	639	-	639
Regeneration Account	-	364	364	-	364	-	364	-	364	-	364
Business Rates Equalisation-Timing	774	380	1,154	(1,154)	-	-	-	-	-	-	-
Business Rates Equalisation-Growth/Volatility	10,361	1,399	11,760	(1,693)	10,067	(3,072)	6,995	(1,878)	5,117	(1,272)	3,845
<b>Total General Fund Reserves</b>	<b>32,400</b>	<b>1,341</b>	<b>33,741</b>	<b>(3,277)</b>	<b>30,464</b>	<b>1,809</b>	<b>32,273</b>	<b>307</b>	<b>32,580</b>	<b>(3,299)</b>	<b>29,281</b>
<b>HOUSING REVENUE ACCOUNT</b>											
General	8,782	(4,782)	4,000	-	4,000	-	4,000	-	4,000	-	4,000
Earmarked	24,493	(2,831)	21,662	(6,245)	15,417	(7,669)	7,748	(3,153)	4,595	(791)	3,804
<b>Total HRA Reserves</b>	<b>33,275</b>	<b>(7,613)</b>	<b>25,662</b>	<b>(6,245)</b>	<b>19,417</b>	<b>(7,669)</b>	<b>11,748</b>	<b>(3,153)</b>	<b>8,595</b>	<b>(791)</b>	<b>7,804</b>
<b>TOTAL RESERVES</b>	<b>65,675</b>	<b>(6,272)</b>	<b>59,403</b>	<b>(9,522)</b>	<b>49,881</b>	<b>(5,860)</b>	<b>44,021</b>	<b>(2,846)</b>	<b>41,175</b>	<b>(4,090)</b>	<b>37,085</b>

## COUNCIL TAX 2020/21

### COUNCIL TAX LEVEL

	2019/20		2020/21	
	Collection Fund Requirement £'000	Council Tax Band D Equivalent £	Collection Fund Requirement £'000	Council Tax Band D Equivalent £
Basildon Borough Council	16,992	278.91	<b>17,094</b>	<b>278.91</b>
Essex County Council	77,400	1,270.44	<b>80,967</b>	<b>1,321.11</b>
Police Fire & Crime Commissioner for Essex	11,756	192.96	<b>12,173</b>	<b>198.63</b>
Essex PFCC Fire and Rescue Authority	4,414	72.45	<b>4,528</b>	<b>73.89</b>
<b>Basic Amount of Council Tax</b>	<b>110,562</b>	<b>1,814.76</b>	<b>114,762</b>	<b>1,872.54</b>
Parish Precepts	462	7.59	<b>467</b>	<b>7.62</b>
<b>Total funded from Council Tax</b>	<b>111,024</b>	<b>1,822.35</b>	<b>115,229</b>	<b>1,880.16</b>

The table details the basic amounts of Council Tax for each band:

Tax Band	Basildon £	County £	Police £	Fire £	Total £
A	185.94	880.74	132.42	49.26	<b>1,248.36</b>
B	216.93	1,027.53	154.49	57.47	<b>1,456.42</b>
C	247.92	1,174.32	176.56	65.68	<b>1,664.48</b>
D	278.91	1,321.11	198.63	73.89	<b>1,872.54</b>
E	340.89	1,614.69	242.77	90.31	<b>2,288.66</b>
F	402.87	1,908.27	286.91	106.73	<b>2,704.78</b>
G	464.85	2,201.85	331.05	123.15	<b>3,120.90</b>
H	557.82	2,642.22	397.26	147.78	<b>3,745.08</b>

The table above excludes Parish, Town and Village Council Tax amounts.

### COUNCIL TAX BASE

Tax Band	Value Range	Properties in Band No.	%	Number of Property Discounts	Net Amount	Proportion	Relevant Amount of Band D Properties
A	Disabled	10	0.0	1	9	5/9	5
A	Up to £40,000	9,110	30.9	1,745	7,365	6/9	4,910
B	£40,001 - £52,000	16,210	19.0	1,901	14,309	7/9	11,129
C	£52,001 - £68,000	24,511	9.6	2,252	22,259	8/9	19,786
D	£68,001 - £88,000	15,049	5.9	1,369	13,680	9/9	13,680
E	£88,001 - £120,000	7,586	2.5	419	7,167	11/9	8,759
F	£120,001 - £160,000	4,685	0.2	188	4,497	13/9	6,496
G	£160,001 - £320,000	1,970	100.0	65	1,905	15/9	3,175
H	£320,000 +	161	-	3	158	18/9	316
<b>Sub-Total</b>		<b>79,292</b>	<b>168.1</b>	<b>7,943</b>	<b>71,349</b>		<b>68,256</b>
Less net impact of Local Council Tax Support Scheme							(6,173)
Less : Allowance for irrecoverables							(796)
<b>Overall Council Tax Base</b>							<b>61,287</b>

The Council Tax base property discounts of 7,943 are set out below:

	Number of Properties	Relevant Discount (%)	Number of Property Discounts
(a) No discount or exemption	51,624	-	-
(b) Exempt from Council Tax	1,295	100	1,295
(c) Single Adult discount	24,920	25	6,230
(d) Empty Property (3 month) discount	498	50	249
(e) Disregard - all but one resident	801	25	200
(f) Disregard - all residents	76	50	38
(g) Second Home (job related)	-	50	-
(h) Empty Homes Premium	72	(100)	(72)
(i) Family Annexe	6	50	3

## PARISH, TOWN & VILLAGE COUNCIL PRECEPTS AND TAX AMOUNTS 2020/21

### PARISH, TOWN & VILLAGE COUNCIL PRECEPTS AND SPECIFIC TAX AMOUNTS

There are eight Parish, Town and Village Councils within the Basildon Borough. They operate independently and Basildon Borough Council and the other principal Essex authorities have no influence over their activities or spending. They carry out a number of functions in their particular areas and the cost falls on the Council Tax payers resident in those areas.

	Total Precept £	Total Number of Properties in the Area	Tax Base for Area Band D equivalent		Council Tax Band							
					A £	B £	C £	D £	E £	F £	G £	H £
Billericay Town	291,697	12,071	12,323.5	Parish Element	15.78	18.41	21.04	23.67	28.93	34.19	39.45	47.34
				Total Council Tax	1,264.14	1,474.83	1,685.52	1,896.21	2,317.59	2,738.97	3,160.35	3,792.42
Bowers Gifford & North Benfleet	16,750	756	715.8	Parish Element	15.60	18.20	20.80	23.40	28.60	33.80	39.00	46.80
				Total Council Tax	1,263.96	1,474.62	1,685.28	1,895.94	2,317.26	2,738.58	3,159.90	3,791.88
Great Burstead & South Green	30,173	2,711	2,483.3	Parish Element	8.10	9.45	10.80	12.15	14.85	17.55	20.25	24.30
				Total Council Tax	1,256.46	1,465.87	1,675.28	1,884.69	2,303.51	2,722.33	3,141.15	3,769.38
Little Burstead	7,084	160	202.9	Parish Element	23.28	27.16	31.04	34.92	42.68	50.44	58.20	69.84
				Total Council Tax	1,271.64	1,483.58	1,695.52	1,907.46	2,331.34	2,755.22	3,179.10	3,814.92
Noak Bridge	44,048	1,283	1,020.4	Parish Element	28.80	33.60	38.40	43.20	52.80	62.40	72.00	86.40
				Total Council Tax	1,277.16	1,490.02	1,702.88	1,915.74	2,341.46	2,767.18	3,192.90	3,831.48
Ramsden Bellhouse	36,531	299	434.9	Parish Element	55.98	65.31	74.64	83.97	102.63	121.29	139.95	167.94
				Total Council Tax	1,304.34	1,521.73	1,739.12	1,956.51	2,391.29	2,826.07	3,260.85	3,913.02
Ramsden Crays	13,058	525	496.1	Parish Element	17.52	20.44	23.36	26.28	32.12	37.96	43.80	52.56
				Total Council Tax	1,265.88	1,476.86	1,687.84	1,898.82	2,320.78	2,742.74	3,164.70	3,797.64
Shotgate	27,493	1,381	1,269.7	Parish Element	14.46	16.87	19.28	21.69	26.51	31.33	36.15	43.38
				Total Council Tax	1,262.82	1,473.29	1,683.76	1,894.23	2,315.17	2,736.11	3,157.05	3,788.46

## COLLECTION FUND

### COUNCIL TAX

	2018/19 Actual £'000	2019/20 Original Budget £'000	2019/20 Projected Outturn £'000	2020/21 Estimate £'000
<b>In year</b>				
<b>Expenditure (Precepts)</b>				
Essex County Council	73,470	77,400	77,400	<b>80,972</b>
Police Fire & Crime Commissioner for Essex	10,164	11,756	11,756	<b>12,062</b>
Essex PFCC Fire and Rescue Authority	4,232	4,414	4,414	<b>4,529</b>
Basildon Borough and Local Parishes	16,708	17,454	17,454	<b>17,558</b>
<b>Total Precepts</b>	<b>104,574</b>	<b>111,024</b>	<b>111,024</b>	<b>115,121</b>
Less Council Tax income	(104,745)	(111,024)	(110,935)	<b>(115,121)</b>
<b>Deficit/(Surplus)</b>	<b>(171)</b>	<b>-</b>	<b>89</b>	<b>-</b>

### Movement on Council Tax Balances - Cumulative

Deficit/(Surplus) brought forward	(275)	(1,039)	(515)	<b>613</b>
Less prior year adjustment				
Essex County Council	(48)	730	730	<b>(428)</b>
Police Fire & Crime Commissioner for Essex	(7)	101	101	<b>(65)</b>
Essex PFCC Fire and Rescue Authority	(3)	42	42	<b>(24)</b>
Basildon Borough and Local Parishes	(11)	166	166	<b>(96)</b>
<b>Balance remaining to be recovered</b>	<b>(344)</b>	<b>-</b>	<b>524</b>	<b>-</b>
Deficit/(Surplus) for year	(171)	-	89	<b>-</b>
<b>Deficit/(Surplus) carried forward</b>	<b>(515)</b>	<b>-</b>	<b>613</b>	<b>-</b>

### BUSINESS RATES

	2018/19 Actual £'000	2019/20 Original Budget £'000	2019/20 Projected Outturn £'000	2020/21 Estimate £'000
<b>In year</b>				
<b>Expenditure (central and local shares)</b>				
Central Government	40,016	39,297	39,644	<b>39,459</b>
Essex County Council	7,203	7,073	7,136	<b>7,103</b>
Essex PFCC Fire and Rescue Authority	800	786	792	<b>789</b>
Basildon Borough Council	32,013	31,437	31,715	<b>31,567</b>
<b>Total Expenditure</b>	<b>80,032</b>	<b>78,593</b>	<b>79,287</b>	<b>78,918</b>
Less Business Rates income	(77,422)	(78,593)	(77,818)	<b>(78,918)</b>
<b>Deficit/(Surplus)</b>	<b>2,610</b>	<b>-</b>	<b>1,469</b>	<b>-</b>

### Movement on Business Rates Balances - Cumulative

Deficit/(Surplus) brought forward	(10,159)	(543)	1,935	<b>2,936</b>
Less prior year adjustment:				
Central Government	4,742	272	(234)	<b>(1,468)</b>
Essex County Council	854	49	(42)	<b>(264)</b>
Essex PFCC Fire and Rescue Authority	95	5	(5)	<b>(29)</b>
Basildon Borough Council	3,793	217	(187)	<b>(1,175)</b>
<b>Balance remaining to be recovered</b>	<b>(675)</b>	<b>-</b>	<b>1,467</b>	<b>-</b>
Deficit/(Surplus) for year	2,610	-	1,469	<b>-</b>
<b>Deficit/(Surplus) carried forward</b>	<b>1,935</b>	<b>-</b>	<b>2,936</b>	<b>-</b>

### Retained income, Basildon Borough

Business Rates income (Basildon local share)	30,968	31,449	31,127	<b>31,567</b>
Add Section 31 compensation	1,836	2,518	2,469	<b>2,481</b>
Less Tariff	(24,692)	(25,258)	(25,258)	<b>(25,670)</b>
<b>Funding</b>	<b>8,112</b>	<b>8,709</b>	<b>8,338</b>	<b>8,378</b>
Less Levy	(1,289)	(1,553)	(1,353)	<b>(1,376)</b>
<b>Retained rates income, General Fund</b>	<b>6,823</b>	<b>7,156</b>	<b>6,985</b>	<b>7,002</b>
Contribution from/(to) Collection Fund	3,793	217	(187)	<b>(1,175)</b>
<b>Net retained rates income</b>	<b>10,616</b>	<b>7,373</b>	<b>6,798</b>	<b>5,827</b>

## GENERAL INFORMATION

### GENERAL STATISTICS AND INFORMATION

Area	2019/20	2020/21
Basildon Borough	42.5 sq miles 11,000 hectares	<b>42.5 sq miles</b> <b>11,000 hectares</b>
<b>Population</b>		
Estimate from Office for National Statistics (ONS) (as at date shown)	184,500 (June 2017)	<b>185,900</b> <b>(June 2018)</b>
<b>Council Tax</b>		
Total Number of Properties Taxable Base	78,650 60,924	<b>79,292</b> <b>61,287</b>
<b>Business Rates</b>		
Rate Poundage - Small Businesses Rate Poundage - Other Number of Properties (at 31 December in prior financial year) Rateable Value (at 31 December in prior financial year)	49.1p 50.4p 4,979 £194m	<b>49.9p</b> <b>51.2p</b> <b>4,926</b> <b>£192m</b>
<b>Number of Employees</b>		
Budgeted Posts - Full-Time Equivalent	923	<b>923</b>
<b>Number of Council Houses</b>		
Estimate at 1st April	10,673	<b>10,782</b>
<b>Debt (average outstanding)</b>	£m	£m
Traditional Loans Finance Leases Investments Net Debt	296.1 4.3 (10.2) 290.2	<b>447.1</b> <b>3.6</b> <b>(12.9)</b> <b>437.8</b>

### EXPENDITURE & INCOME ANALYSIS 2020/21

	Gross Expenditure £'000	Gross Income £'000	Net Estimate £'000
Community	2,140	(606)	<b>1,534</b>
Development & Regulation	64,364	(65,759)	<b>(1,395)</b>
Environment	13,420	(4,338)	<b>9,082</b>
Housing	3,213	(803)	<b>2,410</b>
Leisure	9,910	(2,384)	<b>7,526</b>
Regeneration & Partnerships	2,660	(671)	<b>1,989</b>
Corporate & Central	19,257	(12,045)	<b>7,212</b>
Contingency	842	-	<b>842</b>
<b>General Fund</b>	<b>115,806</b>	<b>(86,606)</b>	<b>29,200</b>
<b>Housing Revenue Account</b>	<b>59,549</b>	<b>(53,304)</b>	<b>6,245</b>
<b>TOTAL EXPENDITURE ON SERVICES</b>	<b>175,355</b>	<b>(139,910)</b>	<b>35,445</b>
Net Transfers from Reserves	-	(9,522)	<b>(9,522)</b>
Parish Precepts	467	-	<b>467</b>
<b>NET EXPENDITURE</b>	<b>175,822</b>	<b>(149,432)</b>	<b>26,390</b>

## GENERAL FUND BUDGET 2020/21 AND FINANCIAL FORECAST TO 2023/24

### COMMUNITY

Service	Actual	Original Budget	Estimates				Outcomes
	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	
							<i>Budget provides for the delivery of the following outcomes for each service</i>
Community Facilities	762	740	715	721	728	735	The Place and 3 activity centres providing opportunities for residents aged 50+ to participate in daily activities.
Community Centres & Halls	327	288	169	170	172	174	8 directly managed centres and halls and 27 leased and managed by various community associations.
Community Involvement	580	641	650	652	655	658	Work in partnership with, and provide grants to, various groups and agencies to support community projects.
<b>TOTAL NET COST/(SURPLUS)</b>	<b>1,669</b>	<b>1,669</b>	<b>1,534</b>	<b>1,543</b>	<b>1,555</b>	<b>1,567</b>	

### DEVELOPMENT & REGULATION

Service	Actual	Original Budget	Estimates				Outcomes
	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	
							<i>Budget provides for the delivery of the following outcomes for each service</i>
Development Management	812	679	567	577	588	600	Handle planning applications, enforcement and remediation works, appeals and professional advice.
Building Control	127	222	166	163	164	165	Process and handle 1,300 building regulation consent submissions and 6,200 site inspections per year.
Land Charges	(90)	(85)	(31)	(29)	(26)	(24)	Administer land charges and house sale searches for the Borough - 2,760 official full searches per year.
Parking	(124)	(213)	(240)	(246)	(252)	(258)	Borough off street parking and enforcement - 9 car parks and 572 spaces. On street managed by SEPP.
Taxi & Private Hire Licensing	32	29	47	34	33	31	Estimate to issue 300 Private Hire, 41 Operator, 175 Hackney Carriage and 646 Driver licenses in 2020/21.
Trading Operations	(2,516)	(2,729)	(2,678)	(2,673)	(2,668)	(2,663)	Manage council assets including 10 industrial units, 158 shops, 10 commercial premises and 12 other units.
Council Tax & NNDR Cost of Collection	1,107	983	680	655	655	659	The Council's administration and recovery costs for local taxation for both basildon and Brentwood.
Housing Benefit & Council Tax Support	89	(159)	(304)	(330)	(328)	(323)	Estimate to handle 8,655 cases for benefits on private sector and HRA dwellings in 2020/21.
Electoral Expenses	454	415	398	287	400	401	Maintain register of 138,872 electorate (Sep 2019) and conduct scheduled Basildon Council elections.
<b>TOTAL NET COST/(SURPLUS)</b>	<b>(109)</b>	<b>(858)</b>	<b>(1,395)</b>	<b>(1,562)</b>	<b>(1,434)</b>	<b>(1,412)</b>	

## GENERAL FUND BUDGET 2020/21 AND FINANCIAL FORECAST TO 2023/24

### ENVIRONMENT

Service	Actual	Original Budget	Estimates			Outcomes	
	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	<i>Budget provides for the delivery of the following outcomes for each service</i>
Refuse Collection & Recycling	4,595	4,464	<b>4,730</b>	4,784	4,927	5,013	Collect 77,773 tonnes of household waste from 78,000 households and 10,000 special collections (2019/20).
Street Cleansing	1,594	1,751	<b>2,172</b>	2,200	2,233	2,267	Street cleansing, gully sweeping, graffiti removal and cleaning of town centres and neighbourhood shops.
Environmental Health	1,224	1,301	<b>1,290</b>	1,286	1,300	1,314	Regulate pollution, food hygiene, health and safety and animal control as well as various licenses and permits.
Churchyard Burial Grounds & Cemeteries	114	65	<b>54</b>	53	78	75	Maintain 5 closed churchyard burial grounds and 3 open cemeteries throughout the Borough.
Other Environment	903	957	<b>770</b>	780	789	799	Maintain 174,000m <sup>2</sup> hardsurfacing, 2,006 streetlights, 380 litter bins, 215 dog bins, 92 bus shelters, 50 benches.
Central Stores	-	-	-	-	-	-	Responsible for the provision of Basildon Council's central stores function located at Barleylands Depot.
Transport & Plant	126	195	<b>66</b>	67	67	68	Management of the vehicle contract provided by Riverside Truck Rental Ltd - recharged to relevant services.
<b>TOTAL NET COST/(SURPLUS)</b>	<b>8,556</b>	<b>8,733</b>	<b>9,082</b>	<b>9,170</b>	<b>9,394</b>	<b>9,536</b>	

### HOUSING

Service	Actual	Original Budget	Estimates			Outcomes	
	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	<i>Budget provides for the delivery of the following outcomes for each service</i>
Housing Options	1,722	2,010	<b>2,065</b>	2,078	2,095	2,114	Administration and delivery of the allocations policy, homelessness prevention and other grant initiatives.
Private Sector Housing	(37)	-	-	-	-	-	Support improvements to private sector housing stock through provision of disabled facility grants.
Community Safety	183	342	<b>345</b>	197	199	201	Reduce crime and disorder, combat substance misuse, reduce re-offending and carry out safeguard duties.
<b>TOTAL NET COST/(SURPLUS)</b>	<b>1,868</b>	<b>2,352</b>	<b>2,410</b>	<b>2,275</b>	<b>2,294</b>	<b>2,315</b>	

## GENERAL FUND BUDGET 2020/21 AND FINANCIAL FORECAST TO 2023/24

### LEISURE

Service	Actual	Original Budget	Estimates			Outcomes	
	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	<i>Budget provides for the delivery of the following outcomes for each service</i>
Parks, Open Spaces & Recreation Grounds	3,469	3,148	<b>3,134</b>	3,193	3,210	3,271	Maintenance of 677 hectares of parks and grounds including 7 allotment sites, and various sports facilities.
Country Parks	735	806	<b>712</b>	721	732	743	Manage country parks and associated buildings at Wat Tyler, The Wick, Queen's Park and Norsey Wood.
Sporting Village	1,688	1,757	<b>1,884</b>	1,858	1,786	1,805	Facility managed under contract by Community Solutions for Leisure Basildon Limited - 1.4m visits per year.
Leisure Facilities & Services	1,039	1,041	<b>1,072</b>	1,088	1,104	1,120	Billericay Pool, Eversley Leisure Centre, Wickford Swim & Fitness Centre, golf course and other initiatives.
Towngate Theatre	792	752	<b>712</b>	719	728	737	Professional shows, community shows and Christmas pantomime (30,000 ticket sales each per year).
Catering	4	27	<b>12</b>	14	16	18	Restaurant, bar and refreshments provision at Towngate Theatre, Wat Tyler Country Park and The Place.
<b>TOTAL NET COST/(SURPLUS)</b>	<b>7,727</b>	<b>7,531</b>	<b>7,526</b>	<b>7,593</b>	<b>7,576</b>	<b>7,694</b>	

### REGENERATION & PARTNERSHIPS

Service	Actual	Original Budget	Estimates			Outcomes	
	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	<i>Budget provides for the delivery of the following outcomes for each service</i>
Planning Policy	740	1,383	<b>703</b>	709	715	722	Embed policy and legislation, maintain housing and regeneration strategy and develop a Local Plan and CIL.
Development & Investment	669	413	-	-	-	-	Support the Council and Sempra Homes' New Homes Programme, and regeneration of Craylands & Fryerns.
Economic Development	557	642	<b>422</b>	425	429	432	Promote employment opportunities, assist local traders, promote the Borough and attract investment.
Basildon Town Centre	233	214	<b>195</b>	199	201	203	Maintenance and management of Basildon Town Centre including the provision for Christmas lighting.
Regeneration Delivery	847	819	<b>669</b>	676	684	692	Support major borough regeneration and development projects and refresh town centre masterplan.
<b>TOTAL NET COST/(SURPLUS)</b>	<b>3,046</b>	<b>3,471</b>	<b>1,989</b>	<b>2,009</b>	<b>2,029</b>	<b>2,049</b>	

## GENERAL FUND BUDGET 2020/21 AND FINANCIAL FORECAST TO 2023/24

### CORPORATE & CENTRAL

Service	Actual	Original Budget	Estimates			Outcomes	
	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	<i>Budget provides for the delivery of the following outcomes for each service</i>
Democratic Representation	979	1,009	<b>920</b>	926	933	941	Managing and administering the Council's decision making processes including the 42 elected Councillors.
General Administration & Corporate Core	1,219	3,292	<b>5,385</b>	5,556	5,889	5,727	Corporate management costs as a multi-purpose organisation, not directly attributable to particular services.
Emergency Planning & Business Continuity	114	138	<b>129</b>	130	132	133	Plans and works with other organisations in the event of an emergency to ensure continuity in a time of need.
Central Expenses	307	1,368	<b>1,804</b>	1,800	1,296	1,297	This budget relates to a range of fees and charges payable by the Council for corporate functions.
Corporate Staffing	699	969	<b>4,995</b>	1,067	1,085	5,342	This budget includes a range of staff related costs including the pension provision.
Insurance Pool	(1,169)	-	-	-	-	-	Provides flexibility to address Basildon Council's insurance requirements in the context of risk management.
Capital Financing	482	659	<b>1,937</b>	6,445	8,841	10,048	Costs associated with managing the Council's debt position after allowing for recharges to services.
Investing Activities	(1,411)	(5,445)	<b>(9,191)</b>	(15,247)	(15,258)	(15,698)	All elements of capital investments and commercial activities (without the associated financing costs).
Other Corporate Expenses	970	509	<b>1,233</b>	971	1,129	1,137	Other corporate costs not attributable to specific service areas.
<b>TOTAL NET COST/(SURPLUS)</b>	<b>2,190</b>	<b>2,499</b>	<b>7,212</b>	<b>1,648</b>	<b>4,047</b>	<b>8,927</b>	

## GENERAL FUND BUDGET 2020/21 AND FINANCIAL FORECAST TO 2023/24

### MANAGEMENT & ADMINISTRATION

Service	Actual	Original Budget	Estimates			Outcomes	
	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000		2023/24 £'000
<i>These include support services and office accommodation costs that are recharged to other departments.</i>							
<b>Expenditure</b>							
Management & Administration Support	13,974	13,971	12,182	12,051	11,981	12,097	Costs relating to Council support services which are subsequently recharged to other service areas.
Customer Service Centre	2,432	2,576	2,348	2,326	2,357	2,387	The Customer Service Centre provides a single point-of-contact for customers of Basildon Council.
Office Accommodation	2,079	1,791	1,693	1,717	1,740	1,767	This budget relates to the Basildon Centre and Barleylands Depot.
<b>Total Expenditure</b>	<b>18,485</b>	<b>18,338</b>	<b>16,223</b>	<b>16,094</b>	<b>16,078</b>	<b>16,251</b>	
<b>Resources</b>							
Income & Recharges	(18,485)	(18,338)	(16,223)	(16,094)	(16,078)	(16,251)	
<b>Total Resources</b>	<b>(18,485)</b>	<b>(18,338)</b>	<b>(16,223)</b>	<b>(16,094)</b>	<b>(16,078)</b>	<b>(16,251)</b>	

### ADDITIONAL INFORMATION - RECHARGED SERVICES

Service	Actual	Original Budget	Estimates			Outcomes	
	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000		2023/24 £'000
<i>These services are recharged to other departments so this provides a further breakdown of their budget.</i>							
<b>Expenditure</b>							
Central Stores	468	362	235	238	241	243	Responsible for the provision of Basildon Council's central stores function located at Barleylands Depot.
Private Sector Housing	1,189	800	800	800	800	800	Support improvements to private sector housing stock through provision of disabled facility grants.
Development & Investment	1,782	957	783	788	795	803	Support the Council and Sempra Homes' New Homes Programme, and regeneration of Craylands & Fryerns.
Insurance Pool	1,676	1,661	1,261	1,432	1,616	1,801	Provides flexibility to address Basildon Council's insurance requirements in the context of risk management.
<b>Total Expenditure</b>	<b>5,115</b>	<b>3,780</b>	<b>3,079</b>	<b>3,258</b>	<b>3,452</b>	<b>3,647</b>	
<b>Resources</b>							
Income & Recharges	(5,652)	(3,780)	(3,079)	(3,258)	(3,452)	(3,647)	
<b>Total Resources</b>	<b>(5,652)</b>	<b>(3,780)</b>	<b>(3,079)</b>	<b>(3,258)</b>	<b>(3,452)</b>	<b>(3,647)</b>	

## HOUSING REVENUE ACCOUNT BUDGET 2020/21 AND FINANCIAL FORECAST TO 2023/24

### HOUSING REVENUE ACCOUNT SUMMARY

	Actual	Original	Estimates			
	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000
<b>Expenditure</b>						
Management	12,663	14,466	<b>16,421</b>	17,967	17,535	17,300
Repairs	11,142	11,567	<b>11,539</b>	11,589	11,639	11,689
Debt Management Expenses	54	88	<b>54</b>	54	54	54
Depreciation	16,358	16,400	<b>16,282</b>	16,312	16,213	16,115
Other Expenses	529	660	<b>665</b>	665	665	665
<b>Total Expenditure</b>	<b>40,746</b>	<b>43,181</b>	<b>44,961</b>	<b>46,587</b>	<b>46,106</b>	<b>45,823</b>
<b>Resources</b>						
Rent Income	(47,871)	(46,915)	<b>(48,466)</b>	(49,751)	(51,127)	(52,206)
Charges for Services and Facilities	(4,372)	(4,471)	<b>(4,466)</b>	(4,552)	(4,638)	(4,698)
General Fund Contribution	(365)	(365)	<b>(372)</b>	(379)	(387)	(395)
<b>Total Resources</b>	<b>(52,608)</b>	<b>(51,751)</b>	<b>(53,304)</b>	<b>(54,682)</b>	<b>(56,152)</b>	<b>(57,299)</b>
<b>Net Cost of Services</b>	<b>(11,862)</b>	<b>(8,570)</b>	<b>(8,343)</b>	<b>(8,095)</b>	<b>(10,046)</b>	<b>(11,476)</b>
Net Interest	7,812	8,354	<b>8,698</b>	8,151	8,090	7,874
Other Capital Financing Costs	91	47	<b>103</b>	107	115	118
<b>(Surplus)/Deficit for the year</b>	<b>(3,959)</b>	<b>(169)</b>	<b>458</b>	<b>163</b>	<b>(1,841)</b>	<b>(3,484)</b>
Revenue Contribution to Capital Outlay	-	3,000	<b>5,787</b>	7,506	4,994	4,275
<b>TOTAL NET COST/(SURPLUS)</b>	<b>(3,959)</b>	<b>2,831</b>	<b>6,245</b>	<b>7,669</b>	<b>3,153</b>	<b>791</b>

### HOUSING REVENUE ACCOUNT RESERVES

	Actual	Original	Estimates			
	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000
<b>Closing Balances</b>						
HRA	8,533	4,000	<b>4,000</b>	4,000	4,000	4,000
Asset Management Reserve	20,183	19,220	<b>18,870</b>	15,976	13,960	11,960
Treasury Management Reserve	600	600	<b>600</b>	600	600	600
<b>Total HRA Reserve</b>	<b>29,316</b>	<b>23,820</b>	<b>23,470</b>	<b>20,576</b>	<b>18,560</b>	<b>16,560</b>

### GENERAL INFORMATION

	Actual	Estimate	Estimate	Estimate	Estimate	Estimate
	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000
Total Number of dwellings (All Tenures)						
Average for year	10,807	10,580	10,782	10,749	10,727	10,637
Average Rent per dwelling per week (Secure Tenures Only)	£86.82	£85.68	£88.28	£90.93	£96.66	£96.47

## CAPITAL PROGRAMME 2020/21 AND FINANCIAL FORECAST TO 2023/24

### CAPITAL PROGRAMME - GENERAL FUND

	Actual	Original	Estimates			
	2018/19 £'000	Budget 2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000
<b>Expenditure</b>						
Disabled Facilities Grants	1,189	800	800	800	800	800
Youth Facilities Works	-	-	4,100	-	-	-
Infrastructure Investment	-	-	-	10,000	-	-
Swimming Pools Strategy	-	9,000	-	-	-	-
Major Improvements to Council Assets	821	487	1,000	1,000	1,000	1,000
ICT Transformation	-	165	-	303	-	303
Business Regeneration & Support	-	2,000	-	-	-	-
2018/19 Completed Projects	7,934	-	-	-	-	-
Contingency Provision	-	50	50	50	50	50
<b>Total Expenditure</b>	<b>9,944</b>	<b>12,502</b>	<b>5,950</b>	<b>12,153</b>	<b>1,850</b>	<b>2,153</b>
<b>Resources</b>						
Grants and contributions	(2,967)	(800)	(800)	(800)	(800)	(800)
Capital Receipts	(600)	-	-	-	-	-
Direct Revenue Funding	(2,189)	(165)	-	(303)	-	(303)
New unsupported borrowing	(4,188)	(11,537)	(5,150)	(11,050)	(1,050)	(1,050)
<b>Total Resources</b>	<b>(9,944)</b>	<b>(12,502)</b>	<b>(5,950)</b>	<b>(12,153)</b>	<b>(1,850)</b>	<b>(2,153)</b>

### CAPITAL PROGRAMME - HOUSING REVENUE ACCOUNT

	Actual	Original	Estimates				Total Years 6-10 £'000	Total Years 1-10 £'000
	2018/19 £'000	Budget 2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000		
<b>General Programme</b>								
Internal Works	3,392	4,410	4,060	4,110	4,310	4,310	22,860	39,650
External Works	6,903	2,000	5,400	3,710	5,300	5,300	25,900	45,610
Common Parts Works	1,783	1,320	850	1,542	1,610	1,610	9,660	15,272
Associated Assets Works	96	200	150	200	200	200	200	950
Future Major Works	-	3,055	3,075	3,305	1,305	305	380	8,370
Improvement Works	-	4,645	7,765	3,575	875	875	2,750	15,840
Estate Works	772	-	-	-	100	100	600	800
Contingent Major Works	-	-	-	-	-	-	-	-
Exceptional External Works	-	550	500	200	200	200	1,050	2,150
Other Capital Works	849	1,496	2,200	1,700	1,500	1,500	9,000	15,900
<b>Total Capital (excluding inflation &amp; fees)</b>	<b>13,795</b>	<b>17,676</b>	<b>24,000</b>	<b>18,342</b>	<b>15,400</b>	<b>14,400</b>	<b>72,400</b>	<b>144,542</b>
Inflation @ 2%	-	354	-	732	943	1,187	11,482	14,344
Fees on Capital @ 5%	-	884	1,200	906	770	720	3,620	7,216
<b>Total Capital (including inflation &amp; fees)</b>	<b>13,795</b>	<b>18,914</b>	<b>25,200</b>	<b>19,980</b>	<b>17,113</b>	<b>16,307</b>	<b>87,502</b>	<b>166,102</b>
<b>New Build Programme</b>								
Acquisition & New Build	12,421	9,000	9,000	9,000	9,000	9,000	25,000	61,000
<b>Overall Programme</b>	<b>26,216</b>	<b>27,914</b>	<b>34,200</b>	<b>28,980</b>	<b>26,113</b>	<b>25,307</b>	<b>112,502</b>	<b>227,102</b>
<b>Financed by:</b>								
Major Repairs Reserve	(21,358)	(16,400)	(16,282)	(16,312)	(16,213)	(16,115)	(93,100)	(158,022)
Grants and contributions	(53)	-	-	-	-	-	-	-
General Capital Receipts	(1,582)	(5,814)	(9,431)	(2,461)	(2,207)	(2,217)	(6,630)	(22,946)
141 Capital Receipts - New Build	(3,223)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(7,500)	(18,300)
Revenue Contribution - New Build	-	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,500)	(15,500)
Revenue Contribution - Other Capital	-	-	(2,787)	(4,507)	(1,993)	(1,275)	(1,772)	(12,334)
<b>Total Financing</b>	<b>(26,216)</b>	<b>(27,914)</b>	<b>(34,200)</b>	<b>(28,980)</b>	<b>(26,113)</b>	<b>(25,307)</b>	<b>(112,502)</b>	<b>(227,102)</b>